

# City of Sioux Falls 2018 Budget

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The 2018 Budget is \$457.2 million which includes funding the City's day-to-day operations, utility services, capital projects, internal service and trust funds. The General Fund proposed budget is \$161.5 million which provides funding for the primary operating services of the City, including fire and police, highways and streets, parks and recreation, community health, and the public libraries.

#### What services does your money buy?

More than 178,500 residents, as well as many visitors and workers, rely upon City services every day.

The information below categorizes the 2018 budget.

#### \$18,753,260 General Government

 Departments: Mayor, City Attorney, Human Resources, City Council, Finance, Facilities Management, Information Technology, and Media Services.

#### \$66,634,315 Public Safety

- Departments: Fire and Police.
- Protecting the community and their property from crime, fire and other emergencies.

#### \$83,963,457 Highways & Streets

- Departments: Engineering, Streets and Storm Drainage.
- Providing the community and visitors with safe and rideable streets.

#### \$12,725,512 Public Health/Health Department

 Protecting the community from health hazards and disease transmission as well as providing access to health services.

#### \$45,283,856 Culture & Recreation

- Departments: Library, Parks & Recreation, Entertainment Venues, and Museum.
- Providing library, recreational and entertainment opportunities for all ages through many diverse programs.

#### \$18,408,193 Urban & Economic Development

- Departments: Planning and Building Services, Community and Economic Development, Convention and Visitors Bureau.
- Promoting orderly and efficient development of the City and incentive administration for prospective businesses, developers, and neighborhoods.

\$8,210,908 Transit—providing the community with a dependable public transit system.

\$96,522,470 Enterprise Funds—providing public parking, limited electricity, sanitary landfill, sanitary sewer, and water services.

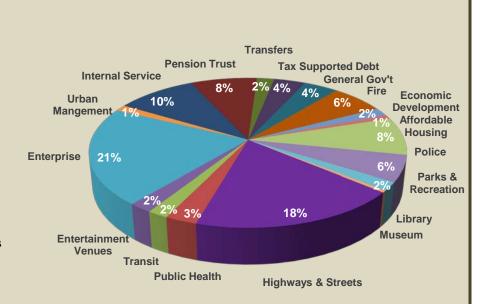
**\$43,531,703** Internal Service Funds—Fleet Management, Health/Life Benefit, Workers' Compensation, Technology Revolving, and Liability and Property Insurance.

\$36,456,732 Pension Trust Funds—Firefighters' Pension and Employees' Retirement System.

\$17,210,111 Tax Supported Debt Services.

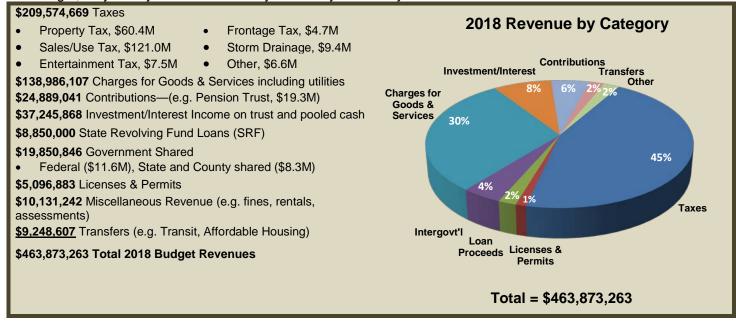
\$9,548,607 Transfers (Transit and Affordable Housing)

\$457,249,123 Total 2018 Budget



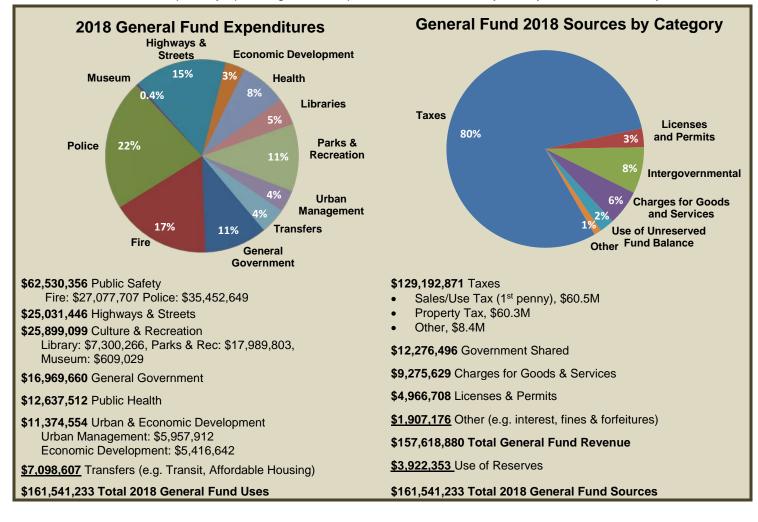
#### Where does the money come from?

When thinking about how the City is funded, most people think about taxes. Although taxes make up a large part of the budget, they are by no means the only source by which City services are funded.



#### **General Fund Overview**

The General Fund is the primary operating fund that provides most of the day-to-day services of the city.



#### **How to Use this Budget Book**

## Adopting the Budget (Pages 1-3)

The City adopts both a budget resolution and an appropriation ordinance each year. These are two separate City Council actions establishing the spending parameters for the ensuing fiscal year and are broken down by fund (e.g. General Fund), function (e.g. Public Safety), and department (e.g. Police Department).

The appropriation ordinance differs from the budget resolution in that it establishes legal authorization for spending within the Governmental (tax-supported) Funds of the City. As demands for service and trust obligations determine the amount of resources for the enterprise (utilities), internal service, and fiduciary funds, these funds are excluded from the appropriation ordinance.

#### Budget Breakdown Departmental Basis (Pages 5-144)

This section presents the sources and expenditures of the budget on a departmental basis. Expenditures include both operating and capital funding to provide a complete picture. In addition to the budget numbers, "outcome based indicators" are added for each department. These indicators provide an outline of service levels or outcomes being provided with the current and proposed funding as well as future outcome targets. Staffing, statistics, and a need to know summary is also provided to give a more complete overview of each department. Staffing levels are based on where the positions are budgeted and not necessarily by management oversight.

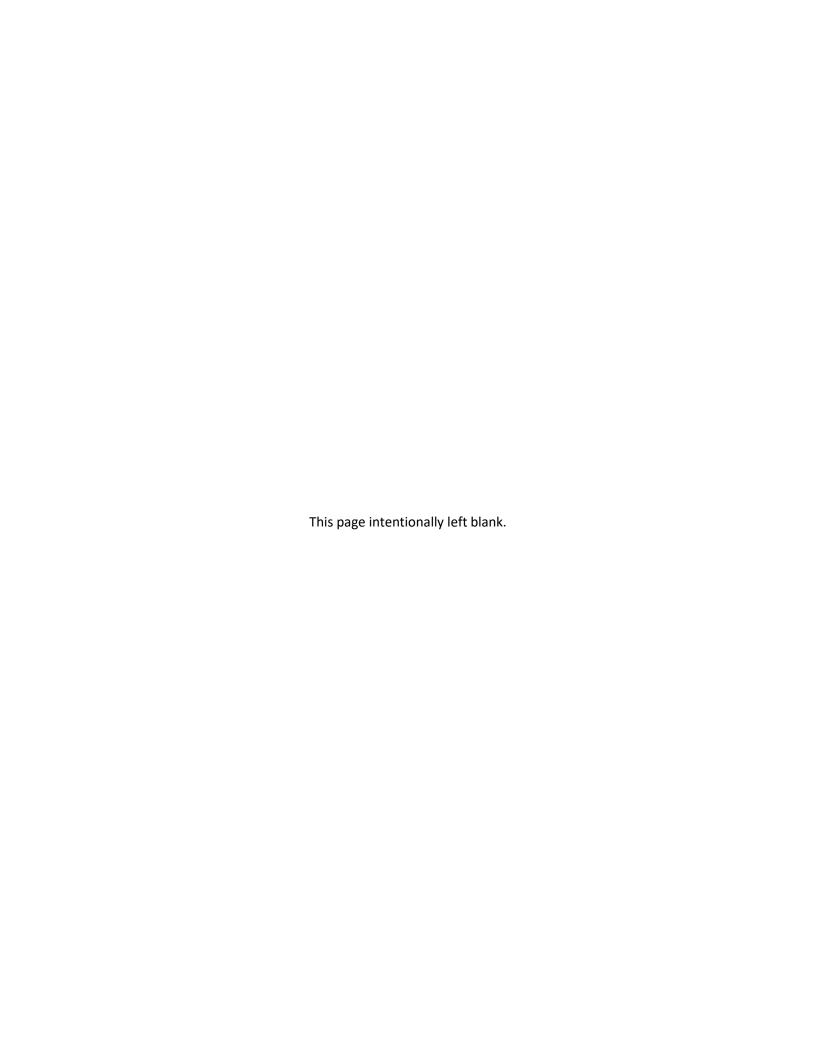
#### Budget Breakdown Fund Basis (Pages 145-159)

This section presents the budget in the more traditional fund format. Although it is similar to the budget resolution format, details and additional breakdowns have been added to provide a more comprehensive picture.

## Capital Program (Pages 161-166)

The five-year **Capital Program** is a blueprint that outlines and prioritizes the City's anticipated capital funding over the next five years. This Program balances the need for new infrastructure, improvements, and equipment to accommodate growth with the need to maintain and improve existing infrastructure and facilities. Only the first year of the capital program is incorporated into the appropriated 2018 budget.

Summary pages are included in this section for the entire Capital Program along with an analysis of the second penny sales/use tax. The details of each project are included in the separately issued 2018-2022 Capital Program book.



## 2018 Budget - Appropriation Exhibit A

A. Appropriations for Governmental Funds	General Fund	Sale	es/Use Tax Fund	Entertainment Tax Fund	Community Development Fund	Transit Fund	Storm Drainage Fund	Tax Increment Financing Fund	Library Memorial Fund	Cottam Memorial Fund	Flood Control Fund	Events Center Construction Fund	2018 Appropriations
GENERAL GOVERNMENT													
Mayor	\$ 457,088	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457,08
City Council	1,576,454		-	-	-	-	-	-		-	-	-	1,576,45
Attorney	1,867,404												1,867,40
Human Resources	1,527,054												1,527,05
Finance	3,434,089												3,434,08
			4 4 4 7 000										
Facilities Management	1,904,965		1,117,900										3,022,86
Information Technology	4,173,551		377,500								<u> </u>		4,551,05
Multimedia Support	2,029,054		288,200										2,317,25
Total General Government	16,969,660	)	1,783,600	-	-	-	-	-	-	-	-	-	18,753,26
PUBLIC SAFETY													
Fire Rescue	27,077,707		2,121,060	-	-	-	-	-	-	-	-	-	29,198,76
Police	35,452,649		1.982.499		-	-		-	-	400	-	-	37,435,54
Total Public Safety	62,530,356		4,103,559	-	-	-	-	-	-	400	-	-	66,634,31
HIGHWAYS & STREETS													
Highways & Streets	25,031,446		36,318,309				22,613,703						83,963,45
			36,318,309				22,613,703				· ——-		83,963,45
Total Highways & Streets	25,031,446	•	36,318,309	-	-	-	22,613,703	-	-	-	-	-	83,963,45
PUBLIC HEALTH													
Health	12,637,512		88,000										12,725,51
Total Public Health	12,637,512		88,000				-	-		-	-		12,725,51
CULTURE & RECREATION													
	47.000.000		7 000 500										05 000 00
Parks & Recreation	17,989,803		7,833,500										25,823,30
Siouxland Libraries	7,300,266	<u> </u>	892,000						5,000		<u>.</u>		8,197,26
Entertainment Venues		·	-	9,354,257									9,354,25
Siouxland Museum	609,029		1,300,000										1,909,02
Total Culture & Recreation	25,899,099	)	10,025,500	9,354,257	-	-	-	-	5,000	-	-	-	45,283,85
URBAN & ECONOMIC DEVELOPMENT													
Urban Management	5,957,912		131,000	-	-	-	-	-	-	-	-	-	6,088,91
Economic Development & CVB	5,416,642		-	-	-	-	-	2,605,000	-	-	-	-	8.021.64
Affordable Housing			-		4,297,639	-		-	-	-	-	-	4,297,63
Total Urban & Economic Development	11,374,554		131,000	-	4,297,639	-	-	2,605,000	-	-		-	18,408,19
Transit						8,210,908							8,210,90
						0,210,300							
Debt			16,453,224				301,787	455,100		-			17,210,11
Transfers	7,098,607		750,000			-				-	100,000	1,600,000	9,548,60
Total 2018 Appropriations	\$ 161,541,233	\$	69,653,192	\$ 9,354,257	\$ 4,297,639	\$ 8,210,908	\$ 22,915,490	\$ 3,060,100	\$ 5,000	\$ 400	\$ 100,000	\$ 1,600,000	\$ 280,738,21
D. Manus of Finance for Communication	-1-												
B. Means of Finance for Governmental Fur		_			_	_							
Unobligated Cash Balance Applied	\$ 3,922,353		382,707	\$ 1,764,929	\$ -	\$ -	\$ 2,898,469	\$ -	\$ 4,700	\$ 350	\$ 100,000	\$ 1,600,000	\$ 10,673,50
Taxes	129,192,871		60,485,135	7,447,933			9,408,630	3,040,100			-		209,574,66
Licenses and Permits	4,966,708		100,000				100				<u> </u>		5,066,80
Intergovernmental	12,276,496		3,055,350	-	1,179,000	3,340,000	-	-	-	-	-	-	19,850,84
Charges for Goods and Services	9,275,629		-	100,000	-	-	-	20,000	-	-	-	-	9,395,62
Fines and Forfeitures	628,500	)	-	-	-	-	-	-	-	-	-	-	628,50
Investment and Interest Earnings	385,500		-	41,395	42,005	-	40,000	13	300	50	-	-	509,26
Contributions	220,000		2,412,000	,	,		1,500,000			-			4,132,00
Miscellaneous Revenue	673,176		1,918,000		2,772,050		1,118,291						6,481,51
Other Financing Sources (Bonds, SRF's, Transfers)	070,170		1,300,000		886,740	6,161,867	7.950.000						16,298,60
			1.300.000	-	000,740	0.101.007	7.300.000	-	-	-	-	-	10,290,00
Total 2018 Means of Finance	\$ 161,541,233	Φ.	69,653,192	\$ 9,354,257	\$ 4,879,795	\$ 9,501,867	\$ 22,915,490	\$ 3,060,113	\$ 5,000	\$ 400	\$ 100,000	\$ 1,600,000	\$ 282,611,34

## **City of Sioux Falls** 2018 Budget

Expenditures Summary



The Mayor's Budget Message, the 2018 Budget, and the 2018–2022 Capital

Program are available for inspection by the public during regul operation at:	ar hours of	Governmental Funds by Function	General Fund	Capital Improvement Sales/Use Tax Fund	Other Funds	Total
<ul> <li>City of Sioux Falls Website (www.siouxfalls.org/finance)</li> </ul>		General Government				
Downtown Public Library-200 North Dakota Avenue		Mayor	\$ 457,088	\$ -	\$ -	\$ 457,088
Mayor's Office-City Hall, 224 West Ninth Street		City Council	1,576,454	-	-	1,576,454
•City Council Office/City Clerk's Office–235 West Tenth Street		Attorney	1,867,404	-	-	1,867,404
•Finance Office–City Hall, 224 West Ninth Street		Human Resources	1,527,054	-	-	1,527,054
O		Finance	3,434,089		-	3,434,089
Summary of Tax Revenue		Facilities Management	1,904,965	1,117,900	-	3,022,865
	\$ 60,416,144	Information Technology	4,173,551	377,500	-	4,551,051
Sales/Use Tax	00 405 405	Multimedia Support	2,029,054	288,200	-	2,317,254
General Tax	60,485,135	Total General Government	16,969,660	1,783,600	-	18,753,260
Capital Improvement Tax Entertainment Tax	60,485,135 7,447,933	- Dublic Sofoty				
Lodging Tax	1,219,750	Public Safety Fire	27,077,707	2,121,060		29,198,767
BID Tax	2,354,692	Police	35,452,649	1,982,499	400	37,435,548
Tax Increment Financing (T.I.F.)	3,040,100	Total Public Safety	62,530,356	4,103,559	400	66,634,315
Frontage Tax	3,040,100	Total I ublic Galety	02,550,550	4,100,000	700	00,004,010
Street Maintenance Tax	4,700,000	Highways and Streets				
21st Street Boulevard Tax	3,650	Highways and Streets	25,031,446	36,318,309	22,613,702	83,963,457
Storm Drainage Tax	9,408,630	Total Highway and Streets	25,031,446	36,318,309	22,613,702	83,963,457
Amusement Tax	13,500			,,	,,,,,,,,	
	\$ 209,574,669	Public Health				
		Health Department	12,637,512	88,000	-	12,725,512
		Total Public Health	12,637,512	88,000		12,725,512
Revenue Summary by Type			, , .	,		, -,-
	\$ 209,574,669	Culture and Recreation				
Licenses and Permits	5,096,883	Parks and Recreation	17,989,803	7,833,500		25,823,303
Intergovernmental	19,850,846	Siouxland Libraries	7,300,266	892,000	5,000	8,197,266
Charges for Goods and Services	138,986,107	Entertainment Venues	- 7,000,200		9,354,257	9,354,257
Fines and Forfeitures	1,167,400	Siouxland Heritage Museums	609,029	1,300,000	-	1,909,029
Investment and Interest Earnings	37,245,868	Total Culture and Recreation	25,899,099	10,025,500	9,359,257	45,283,856
Contributions	24,889,041	- Colar Cartain and Hoof Cartain	20,000,000	.0,020,000	0,000,20.	.0,200,000
Miscellaneous	8,963,842	Urban and Economic Development				
Transfers	9,248,607	Urban Mangement	5,957,912	131,000	-	6,088,912
Bond/Note Proceeds	8,850,000	Economic Development	5,416,642	-	2,605,000	8,021,642
	\$ 463,873,263	Affordable Housing	-	-	4,297,639	4,297,639
	, , , , , , , , , , , , , , , , , , , ,	Total Urban and Economic Development	11,374,554	131,000	6,902,639	18,408,193
Revenue Summary by Fund Type		-	, , , , , , , , , , , , , , , , , , ,	<u>,                                      </u>		· · ·
Governmental Funds		Transit			8,210,908	8,210,908
	\$ 157,618,880				-,,	-,,
Special Revenue Funds	111,258,496	Debt Service	-	16,453,224	756,887	17,210,111
Tax Incremental Fund	3,060,113			-,,	,	, -,
Permanent Funds	350	Transfers	7,098,607	750,000	1,700,000	9,548,607
			,,.	,	,,	.,,
Total 2018 Governmental Funds	\$ 271,937,839	Total 2018 Governmental Funds	\$ 161,541,233	\$ 69,653,192	\$ 49,543,793	280,738,219
Proprietary Funds		Proprietary Funds				
Enterprise Funds		Enterprise Funds				
	\$ 9,022,338	Electric Light Fund				10,819,332
Public Parking Fund	3,241,847	Public Parking Fund				2,052,887
Sanitary Landfill Fund	10,935,604	Sanitary Landfill Fund				9,077,484
Water Fund	37,540,182	Water Fund				39,175,440
Water Reclamation Fund	34,400,947	Water Reclamation Fund				35,397,328
	\$ 95,140,918	Total Enterprise Funds				96,522,470
Internal Service Funds		Internal Service Funds				
	\$ 11,714,790	Fleet Maintenance Revolving Fund				12,949,409
City Health/Life Benefit Fund	22,600,000	City Health/Life Benefit Fund				22,668,580
Workers' Compensation Fund	1,553,000	Workers' Compensation Fund				1,620,824
Technology Revolving Fund	4,114,171	Technology Revolving Fund				4,411,000
Insurance Liability Fund	1,555,504	Insurance Liability Fund				1,881,890
Total Internal Service Funds	\$ 41,537,465	Total Internal Service Funds				43,531,703
Fiduciary Funds		Fiduciary Funds				
Pension Trust Funds		Pension Trust Funds				
	\$ 40,305,223	Employees' Retirement Fund				27 070 700
						27,072,723
Firefighters' Pension Fund	14,951,818	Firefighters' Pension Fund				9,384,009
Total Fiduciary Funds	\$ 55,257,041	Total Fiduciary Funds				36,456,732
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Total 2018 Budgeted Revenue	\$ 463,873,263	Total 2018 Budgeted Expenditures				\$ 457,249,123

## 2018-2022 Capital Program

Funding Source Totals for the 2018–2022 Capital Program (CIP and OCEP)

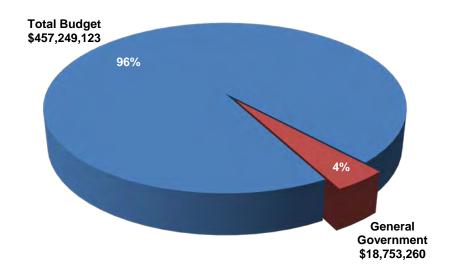
Funding Source	2018	2019	2020	2021	2022	Total
Sales/Use Tax	\$ 45,354,618 \$	45,308,171	47,022,029 \$	48,881,656 \$	51,385,375 \$	237,951,849
Platting Fees	2,048,000	2,141,000	2,200,000	2,260,000	2,320,000	10,969,000
User Fees	29,929,523	33,823,380	25,254,705	28,309,340	29,104,096	146,421,044
State Loans	10,550,000	22,400,000	13,500,000	8,870,000	18,470,000	73,790,000
Storm Drainage Fees	9,416,000	7,461,000	7,167,000	8,504,000	9,317,000	41,865,000
Entertainment Tax	4,442,516	4,142,944	3,639,183	4,307,700	2,925,545	19,457,888
Transit Funds	46,845	965,735	3,180,455	3,071,830	3,148,939	10,413,804
Other Financing	 5,617,350	440,000	410,000	410,000	410,000	7,287,350
Total Sources	\$ 107.404.852 \$	116.682.230	102.373.372 \$	104.614.526 \$	117.080.955 \$	548.155.935

#### Funding Use Totals by Function for the 2018–2022 Capital Plan

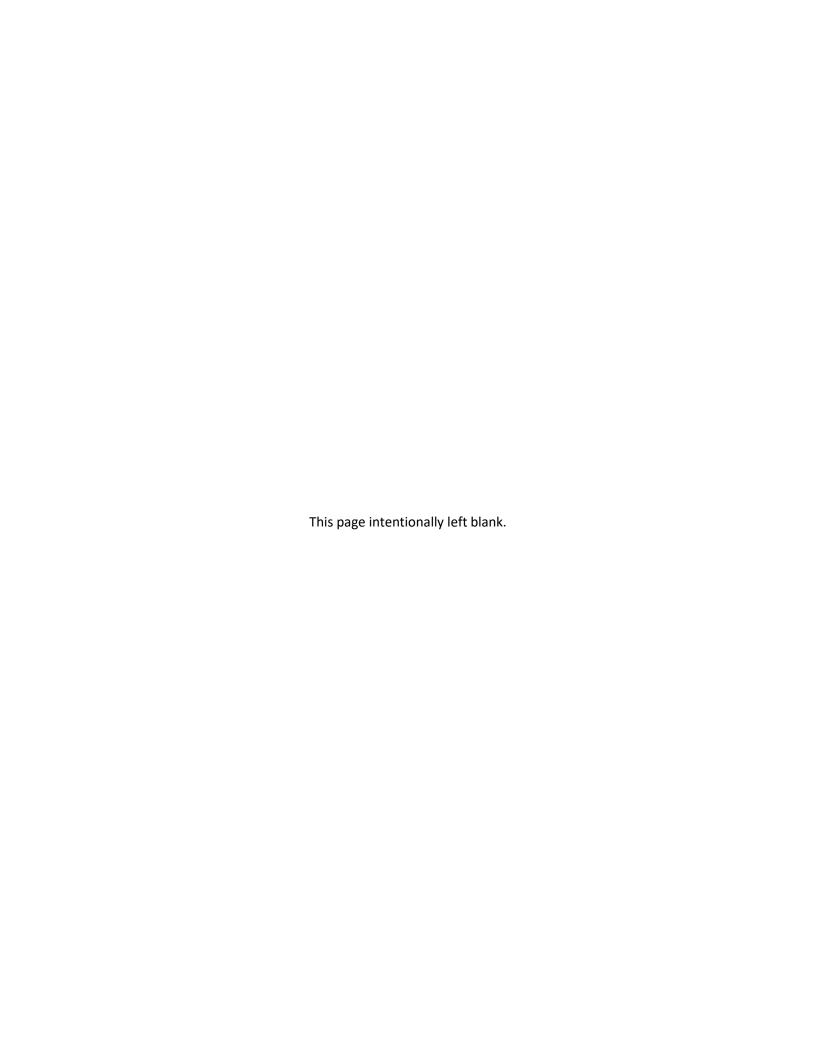
Function	 2018	2019	2020	2021	2022	Total
Facilities Management	\$ 1,117,900 \$	694,400	565,500 \$	573,889	\$ 584,100 \$	3,535,789
Information Technology	377,500	90,000	210,000	610,000	760,000	2,047,500
Multimedia Support	288,200	204,000	30,000	45,000	40,000	607,200
General Government	1,783,600	988,400	805,500	1,228,889	1,384,100	6,190,489
Fire	2,121,060	2,313,000	4,647,450	1,931,000	2,468,500	13,481,010
Police	1,982,499	983,975	1,648,835	2,086,317	846,000	7,547,626
Public Safety	4,103,559	3,296,975	6,296,285	4,017,317	3,314,500	21,028,636
Highways and Streets	36,318,309	36,578,402	35,603,144	38,825,834	42,982,375	190,308,064
Highways and Streets - Storm Drainage	18,966,000	7,461,000	7,167,000	8,504,000	9,317,000	51,415,000
Highways & Streets	55,284,309	44,039,402	42,770,144	47,329,834	52,299,375	241,723,064
Public Health	88,000	334,894	289,900	-	155,500	868,294
Ent. Venues/Events Complex	2,450,016	2,958,944	2,465,928	2,770,350	1,666,145	12,311,383
Ent. Venues/Orpheum	70,000	65,000	141,000	75,000	500,000	851,000
Ent. Venues/Washington Pavilion	1,892,500	1,119,000	1,032,255	1,462,350	759,400	6,265,505
Ent. Venues/SF Stadium	30,000	-	-	-	-	30,000
Parks & Recreation	7,833,500	4,993,000	5,052,700	5,073,000	4,495,900	27,448,100
Siouxland Libraries	892,000	970,000	864,500	1,666,616	1,023,000	5,416,116
Siouxland Heritage Museum	1,300,000	-	-	-	-	1,300,000
Culture & Recreation	14,468,016	10,105,944	9,556,383	11,047,316	8,444,445	53,622,104
Urban Management	131,000	57,500	30,000	30,000	30,000	278,500
Economic Development	-	80,000	80,000	80,000	80,000	320,000
Urban & Economic Development	131,000	137,500	110,000	110,000	110,000	598,500
Transit	46,845	965,735	3,180,455	3,071,830	3,148,939	10,413,804
Public Parking	57,500	262,800	140,500	90,500	93,600	644,900
Electric Light	2,768,600	1,320,000	140,000	1,330,000	1,290,000	6,848,600
Sanitary Landfill	1,028,000	10,178,000	4,210,000	3,651,000	891,000	19,958,000
Water	12,356,323	11,687,680	13,034,105	17,371,040	18,163,040	72,612,188
Water Reclamation	9,760,000	27,191,000	17,715,000	12,331,000	22,601,556	89,598,556
Revolving Fleet	5,260,100	6,009,400	3,779,600	2,516,000	3,682,900	21,248,000
Revolving Technology	269,000	164,500	345,500	519,800	1,502,000	2,800,800
Enterprise/Internal Service	 31,499,523	56,813,380	39,364,705	37,809,340	48,224,096	213,711,044
Total Uses	\$ 107,404,852 \$	116,682,230	102,373,372 \$	104,614,526 \$	117,080,955 \$	548,155,935

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## General Government



Mayor	9
City Council	10
Attorney	11
Human Resources	12
Finance	13
Facilities Management	14
Information Technology	15
Multimedia Support	

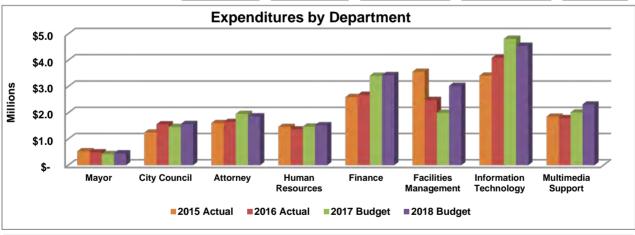


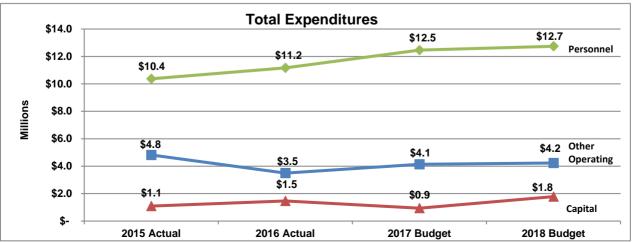
## **General Government**

The primary role of departments within the General Government function is to provide leadership and support to the other departments of the City.

#### **Function Overview**

	2015	2016		2017	2018	Differen	ce
	Actual	Actual	Ori	ginal Budget	 Budget	\$	%
Sources	'-				 		
General Fund Contribution	\$ 13,482,02	21 \$ 12,888,850	\$	14,882,887	\$ 15,244,616	\$ 361,729	2.4%
Departmental	1,765,42	2,019,344		1,728,522	1,725,044	(3,479)	-0.2%
Capital Funds Contributions	1,092,1	1,471,568		939,500	 1,783,600	844,100	89.8%
Total Sources	\$ 16,339,5	\$ 16,379,762	\$	17,550,909	\$ 18,753,260	\$1,202,351	6.9%
Expenditures							
By Department							
Mayor	\$ 529,89	95 \$ 491,501	\$	425,114	\$ 457,088	\$ 31,974	7.5%
City Council	1,248,98	1,564,985		1,460,949	1,576,454	115,505	7.9%
Attorney	1,611,80	1,652,169		1,958,432	1,867,404	(91,028)	-4.6%
Human Resources	1,462,76	1,368,656		1,474,514	1,527,054	52,540	3.6%
Finance	2,600,44	14 2,685,762		3,406,615	3,434,089	27,474	0.8%
Facilities Management	3,561,43	36 2,490,205		1,997,237	3,022,865	1,025,629	51.4%
Information Technology	3,412,0	4,090,546		4,814,720	4,551,051	(263,668)	-5.5%
Multimedia Support	1,854,78	1,797,447		2,013,328	2,317,254	303,926	15.1%
Total Expenditures	\$ 16,282,12	\$ 16,141,272	\$	17,550,909	\$ 18,753,260	\$1,202,351	6.9%
By Category							
Personnel	\$ 10,370,80	00 \$ 11,172,957	\$	12,467,979	\$ 12,741,582	\$ 273,603	2.2%
Other Operating	4,819,2	3,496,747		4,143,430	4,228,078	84,648	2.0%
Capital	1,092,1	1,471,568		939,500	1,783,600	844,100	89.8%
Total Expenditures	\$ 16,282,12	\$ 16,141,272	\$	17,550,909	\$ 18,753,260	\$1,202,351	6.9%





## **General Government**

#### **Outcome Based Indicators**

Protect the interest of the City by providing responsive and effective legal gui	idance and rep	resentation.			
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Increase the percentage of code enforcement cases referred to City     Attorney Office that get resolved through court action and/or correction	87%	75%	64%	75%	75%
<ol> <li>Increase the number of court collection actions that paid in full, settled or default judgements obtained</li> </ol>	87%	75%	78%	75%	75%
Develop and maintain a highly qualified workforce through recruitment, reten	tion, training, a	and wellness	programmin	g.	
			2016 Results		
1) Total annual turnover rate	8.24%	<9%	6.51%	<9%	<8%
2) Increase employee participation in wellness programming	843	850	756	850	800
Protect, invest and preserve the financial integrity of the City's resources by p	providing reliab	ole and releva	ant financial s	services.	
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Receive an unqualified audit opinion and publish the annual financial report within 90 days of year-end	180	90	179	90	90
2) GFOA certificate of achievement for excellence in financial reporting	Yes	Yes	Yes	Yes	Yes
Maintain a debt ratio of no less than two times coverage on the annual debt service of the second penny	3.41	2.00	3.32	2.00	2.00
Provide and maintain an integrated and efficient information technology netw	ork to meet the	e demands o	f the City.		
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Percent of help desk calls answered within 24 hours     *New tracking software installed in 2012.	90%	95%	90%	95%	95%
Meet the multi-media and publication needs of the City by providing profession	onal design, co	py, print and	video servic	es.	
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Document/Publishing/Copy Center:     a. Percent of tickets completed within requested deadline	95%	95%	95%	95%	95%
Website:     a. Percent of tickets completed within requested deadline     *New tracking software installed in 2012.	95%	95%	95%	95%	95%
Ensure the proper appearance and longevity of City facilities through care and	d maintenance				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Repair/custodial requests     a. Percent of emergency requests answered within 1 hour	100%	100%	100%	100%	100%

## **General Government (continued)**

#### **Staffing**

					Bu	dget	
	2013	2014	2015	2016	2017	2018	
ear-end Fulltime Positions							
Mayor	4	4	4	7 <sup>B</sup>	3 <sup>E</sup>	3	
Attorney	11	13	14	15	15	15	
Human Resources	12	13	13	13 <sup>CD</sup>	13	13	
City Council	16	16	16	16	16	16	
Finance	22	22	25 <sup>A</sup>	26 <sup>D</sup>	31 <sup>E</sup>	32 <sup>G</sup>	
Facilities Management	8	9	10	10	10	10	
Fleet	18	20	22	24	27	27	
Information Technology	28	26	27	26	32 <sup>F</sup>	32	
Multimedia Support	14	14	14	15	15	15	
Total Positions	133	137	145	152	162	163	

- A moved administrative positions from Library, Parks, and Public Works to Finance
- B moved Project Manager positions from IT, Urban Management, and Public Works to Mayor
- C HR new position
- D moved position from HR to Finance
- E moved four Project Manager positions from Mayor and one grant administrative position from Affordable Housing to Finance
- F moved GIS positions from Engineering to Information Technology
- G moved position from Public Works to Finance

					Budg	get
	2013	2014	2015	2016	2017	2018
Part-time FTE's						
Mayor	-	-	0.1	0.1	0.2	0.2
Attorney	0.4	0.0	0.1	0.1	0.6	0.4
Human Resources	0.2	0.6	0.1	0.6	0.5	0.7
City Council	-	0.2	-	0.2	-	0.2
Finance	0.9	1.6	1.8	2.2	3.0	1.7
Facilities Management	2.2	2.2	1.8	2.6	2.8	2.8
Fleet	2.4	1.5	2.9	2.3	2.2	3.1
Information Technology	1.8	0.9	1.0	0.8	2.2	1.9
Multimedia Support	0.7	0.8	0.7	0.9	1.0	1.0
Total Positions	8.5	7.8	8.5	9.8	12.5	12.0

#### **Statistics**

- 101111 - 1						
	2011	2012	2013	2014	2015	2016
Attorney						
Magistrate Court Cases for City ordinance violations docketed	1,125	1,500	849	853	826	1,130
Magistrate Court trials for City ordinance violations	476	584	536	531	578	641
Total retail liquor licenses/retail liquor licenses issued	94 / 1	96 / 2	103 / 5	105 / 2	105 / 0	105 / 0
Human Resources						
Payroll Statements Processed (active and retiree)	45,904	49,600	47,659	49,258	49,566	51,557
Applications	6,543	5,284	4,448	4,416	3,579	2,560
Hirings	125	95	107	189	178	154
Eligible Lists	71	78	73	91	103	84
Finance						
Accounts payable written checks	8,940	8,403	8,322	6,718	6,629	6,360
Accounts payable electronic checks (ACH)	7,473	7,777	8,478	6,263	6,898	7,016
Multimedia						
CityLink - Total number of finished minutes (video production)	NA*	4,481	4,445	3,248	4,222	3,467
CityLink - Total number of finished minutes (City meeting coverage)	NA*	11,412	8,328	11,000	12,725	9,896
Web - Total number of page views	NA	NA	NA	4,807,246	4,392,989	5,118,923
Facilities Management						
Number of facility & preventative maintenance work requests	2,639	2,818	2,894	4,152	3,933	4,262
Information Technology						
Total number of help desk calls	NA*	16,201	16,068	19,381	18,828	17,432
*New tracking coftware installed in 2012						

<sup>\*</sup>New tracking software installed in 2012.

## General Government (continued)

Capital Program Detai	ipital Pro	ogram	Detail
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					•	<b>J</b>			••••							
Description	Project Number		2018			2019	_		2020			2021	_	2022		Total Cost
Facilities Management																
Capital Improvements Program Graybar Roof Replacement Centralized Facilities Improvments	06005 06007	_	\$ 500,000 550,000		\$	- 550,000	_	\$	- 550,000		\$	- 550,000		550,000	\$	500,000 2,750,000
			1,050,000			550,000			550,000			550,000		550,000		3,250,000
Other Capital Equipment Program		Qty		Qty			Qty	,		Qty			Qty			
Extractor, Carpet			-	1		14,400			-			-		-		14,400
Fiber Hut, Data Center			-	1		100,000			-			-		-		100,000
LEC Gates		1	60,000			-			-			-		-		60,000
LEC Uninterrupted Power Supply			-			-			-			-	1	25,000		25,000
Lift, Aerial			-			-			-	1		15,289		-		15,289
Scrubber, Auto Rid On		1	7,900			<del>-</del>			-	1		8,600		-		16,500
Tractor			-	1		30,000			<del>.</del>			-				30,000
Vacuum, Ride-On		_		_		- 444 400	_ 1		15,500			-	- 1 _	9,100		24,600
Total Other Capital Equipment Pro	_	-	67,900			144,400	-		15,500			23,889	-	34,100		285,789
Total Facilities Mgmt Capital Pr	rogram	=	\$ 1,117,900		\$	694,400	=	\$	565,500		\$	573,889	\$	584,100	\$	3,535,789
Information Technology																
Other Capital Equipment Program																
Network Storage			\$ 220,000		\$	50,000		\$	150,000		\$	160,000	9	480,000	\$	1,060,000
Server, Blade			77,500		•	40,000		•	60,000		•	200,000		280,000	,	657,500
Switches, Routers & Equipment		_	80,000	_		-			-	_		250,000	_	<u> </u>		330,000
Total Other Capital Equipment Pro	ogram		377,500	-		90,000			210,000	- :		610,000	_	760,000	_	2,047,500
<b>Total Central Services Capital F</b>	Program	_	\$ 377,500	= =	\$	90,000	=	\$	210,000	= :	\$	610,000		760,000	\$	2,047,500
Multimedia Support																
Other Capital Equipment Program																
Camera, Production Equipment			\$ -		\$	_		\$	-		\$	45.000	9	-	\$	45.000
Editing system			-		•	37,000		•	-		•	-		40,000	•	77,000
Presentation Equipment (Carnegie)			288,200			-			-			-		-		288,200
Production System Upgrade (CityLin	nk)		-			120,000			-			-		-		120,000
Set Updates	•		-			-			30,000			-		-		30,000
Tightrope Automated System			-			47,000			-			-		-		47,000
Total Other Capital Equipment Pro	ogram	_	288,200			204,000	-		30,000			45,000	_	40,000		607,200
Total Media Services Capital Pr	rogram	_	\$ 288,200		\$	204,000	=	\$	30,000	= =	\$	45,000		40,000	\$	607,200
Total General Government Capita	I Program	1	\$ 1,783,600		\$	988,400		\$	805,500		\$ 1	1,228,889	\$	1,384,100	\$	6,190,489
•	-	=		=				=		= =			: =			

## Mayor

	2015	2016		2017	2018	Differe	nce
	Actual	Actual	Orig	inal Budget	Budget	\$	%
Sources							
General Fund Contribution	\$ 529,895	\$ 491,501	\$	425,114	\$ 457,088	\$ 31,974	7.5%
Expenditures							
Fulltime	\$ 341,856	\$ 323,413	\$	262,516	\$ 266,750	\$ 4,234	1.6%
Part-time	2,854	5,639		6,400	6,400	-	0.0%
Eligible Leave Payout	-	7,560		-	15,000	15,000	
Deferred Compensation	10,974	10,025		7,437	7,548	111	1.5%
Wages	355,684	346,636		276,353	295,698	19,345	7.0%
OASI	26,514	25,840		20,281	21,131	850	4.2%
Pension	65,710	67,086		54,080	51,752	(2,328)	-4.3%
Insurance	20,611	20,591		21,832	35,564	13,732	62.9%
Worker's Compensation	245	433		105	-	(105)	-100.0%
Allowances	4,584	4,470		4,080	4,560	480	11.8%
Fringe Benefits	91,149	 92,581		80,097	91,876	11,779	14.7%
Total Personnel	473,347	465,057		376,731	408,705	31,974	8.5%
Professional Services	2,797	2,797		1,203	1,203	-	0.0%
Rentals	6,112	8,643		7,080	7,080	-	0.0%
Supplies & Materials	39,035	6,316		21,144	21,144	-	0.0%
Training & Education	7,201	6,791		17,540	17,540	-	0.0%
Utilities	1,403	1,896		1,416	1,416	-	0.0%
<b>Total Other Operating</b>	56,548	26,444		48,383	48,383		0.0%
Total Expenditures	\$ 529,895	\$ 491,501	\$	425,114	\$ 457,088	\$ 31,974	7.5%

<sup>\*</sup>Project Management moved from Mayor's to Finance in 2017

## **City Council**

	2015	2016		2017	2018	Difference			
Sources	Actual	Actual	Orig	ginal Budget	Budget		\$	%	
General Fund Contribution Charges for Goods and Services Other	\$ 1,245,732 3,250	\$ 1,533,015 750 31,220	\$	1,457,949 3,000	\$ 1,573,454 3,000	\$	115,505 - -	7.9% 0.0%	
Total Sources	\$ 1,248,982	\$ 1,564,985	\$	1,460,949	\$ 1,576,454	\$	115,505	7.9%	
Expenditures									
Fulltime	\$ 539,429	\$ 618,105	\$	609,960	\$ 589,224	\$	(20,736)	-3.4%	
Overtime	732	2,178		3,000	2,419		(581)	-19.4%	
Part-time	145,874	152,058		148,328	158,836		10,508	7.1%	
Eligible Leave Payout	4,025	35,469		60,000	-		(60,000)	-100.0%	
Deferred Compensation	16,925	21,095		20,910	22,583		1,673	8.0%	
Wages	706,984	 828,905		842,198	773,062		(69,136)	-8.2%	
OASI	53,754	60,214		59,234	57,806		(1,428)	-2.4%	
Pension	89,493	112,413		103,584	80,908		(22,676)	-21.9%	
Insurance	69,690	72,438		76,948	96,865		19,917	25.9%	
Worker's Compensation	2,830	5,007		2,830	747		(2,083)	-73.6%	
Allowances	20,769	21,677		22,090	22,088		(2)	0.0%	
Fringe Benefits	182,781	211,535		205,452	200,608		(4,844)	-2.4%	
Total Personnel	943,520	1,100,654		1,106,883	1,031,476		(75,407)	-6.8%	
Professional Services	145,060	289,672		176,206	365,334		189,128	107.3%	
Rentals	27,676	27,864		32,544	32,544		-	0.0%	
Supplies & Materials	30,407	38,458		30,000	32,300		2,300	7.7%	
Training & Education	97,613	102,534		110,276	109,760		(516)	-0.5%	
Utilities	4,706	5,803		5,040	5,040		-	0.0%	
<b>Total Other Operating</b>	305,462	464,331		354,066	544,978		190,912	53.9%	
<b>Total Expenditures</b>	\$ 1,248,982	\$ 1,564,985	\$	1,460,949	\$ 1,576,454	\$	115,505	7.9%	

## Attorney

	2015	2016		2017	2018	Differen	ce
	 Actual	Actual	Orig	ginal Budget	 Budget	\$	%
Sources							
General Fund Contribution	\$ -	\$ -	\$	366,314	\$ 258,765	\$ (107,550)	-29.4%
Taxes (Vending Machine Tax)	10,164	10,248		13,500	13,500	-	0.0%
Licenses and Permits	694,230	877,730		572,837	589,359	16,522	2.9%
Gov't Shared	964,089	1,002,154		1,005,181	1,005,181	-	0.0%
Charges for Goods & Services	750	400		600	600	-	0.0%
Other	 -	 128			-	-	
Total Sources	\$ 1,669,233	\$ 1,890,660	\$	1,958,432	\$ 1,867,404	\$ (91,028)	-4.6%
Expenditures							
Fulltime	\$ 952,688	\$ 990,108	\$	1,077,880	\$ 1,065,861	\$ (12,019)	-1.1%
Part-time	2,140	2,964		16,000	11,000	(5,000)	-31.3%
Overtime	-	269		-	-	-	
Eligible Leave Payout	26,652	26,854		300	300	-	0.0%
Deferred Compensation	30,691	32,085		37,888	38,256	368	1.0%
Wages	1,012,172	1,052,280		1,132,068	1,115,417	(16,651)	-1.5%
OASI	69,143	71,971		79,553	81,346	1,793	2.3%
Pension	170,606	180,417		185,967	164,859	(21,108)	-11.4%
Insurance	100,912	102,758		143,924	142,164	(1,760)	-1.2%
Worker's Compensation	383	678		383	178	(205)	-53.5%
Allowances	 1,564	 1,787		1,920	 1,920	 -	0.0%
Fringe Benefits	273,465	285,639		332,194	309,121	(23,073)	-6.9%
Total Personnel	 1,354,779	 1,409,890		1,543,815	 1,505,884	(37,931)	-2.5%
Professional Services	51,376	37,195		156,955	118,405	(38,550)	-24.6%
Multi-Cultural Center	147,173	153,159		197,678	187,678	(10,000)	-5.1%
Rentals	35,119	26,840		22,783	23,599	816	3.6%
Repair & Maintenance	316	-		-	-	-	
Supplies & Materials	13,502	12,822		15,105	12,400	(2,705)	-17.9%
Training & Education	7,074	8,902		20,478	15,478	(5,000)	-24.4%
Utilities	 2,463	 3,361		1,618	3,960	2,342	144.7%
Total Other Operating	257,023	242,279		414,617	 361,520	 (53,097)	-12.8%
Total Expenditures	\$ 1,611,802	\$ 1,652,169	\$	1,958,432	\$ 1,867,404	\$ (91,028)	-4.6%

## **Human Resources**

	2015	2016	2017	2018	Differen	ce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 1,462,764	\$ 1,368,656	\$ 1,474,514	\$ 1,527,054	\$ 52,540	3.6%
Expenditures						
Fulltime	\$ 568,217	\$ 599,721	\$ 617,329	\$ 637,419	\$ 20,090	3.3%
Part-time	3,082	18,981	13,500	20,384	6,884	51.0%
Eligible Leave Payout	1,682	22,369	1,800	1,800	-	0.0%
Deferred Compensation	22,729	23,014	23,119	23,834	715	3.1%
Wages	595,709	664,085	655,748	683,437	27,689	4.2%
OASI	42,113	45,407	47,241	48,887	1,646	3.5%
Pension	104,304	113,585	112,079	108,986	(3,093)	-2.8%
Insurance	75,139	72,059	77,084	90,258	13,174	17.1%
Worker's Compensation	561	993	561	-	(561)	-100.0%
Allowances	3,304	2,487	2,472	2,472	-	0.0%
Fringe Benefits	183,308	189,123	192,196	201,716	9,520	5.0%
Total Personnel	821,131	898,614	895,185	934,040	38,855	4.3%
Professional Services	483,565	357,332	428,940	482,040	53,100	12.4%
Rentals	29,643	43,293	39,043	41,193	2,150	5.5%
Repair & Maintenance	-	1,175	-	-	-	
Supplies & Materials	99,051	50,251	88,440	60,100	(28,340)	-32.0%
Training & Education	22,983	11,126	17,630	5,855	(11,775)	-66.8%
Utilities	222	794	276	826	550	199.3%
Other Current	6,170	6,072	5,000	3,000	(2,000)	-40.0%
Total Other Operating	641,634	470,042	579,329	593,014	13,685	2.4%
Total Expenditures	\$ 1,462,764	\$ 1,368,656	\$ 1,474,514	\$ 1,527,054	\$ 52,540	3.6%

## **Finance**

	2015	2016	2017	2018	Difference	e
	Actual	Actual	Original Budget	Budget	\$	%
Sources General Fund Contribution	\$ 2,600,444	\$ 2,685,762	\$ 3,406,615	\$ 3,434,089	\$ 27,474	0.8%
Constant and Contribution	Ψ 2,000,444	Ψ 2,000,102	Ψ 0,400,010	Ψ 0,404,000	Ψ 21,414	0.070
Expenditures						
Fulltime	\$ 1,625,917	\$ 1,684,846	\$ 2,111,376	\$ 2,178,889	\$ 67,513	3.2%
Overtime	2,550	2,011	-	-	-	
Part-time	77,658	69,060	90,480	53,872	(36,608)	-40.5%
Eligible Leave Payout	2,854	63,725	56,749	41,175	(15,574)	-27.4%
Deferred Compensation	41,296	46,072	60,408	60,830	422	0.7%
Wages	1,750,275	1,865,713	2,319,013	2,334,766	15,753	0.7%
OASI	123,934	127,718	162,175	163,716	1,541	1.0%
Pension	301,873	321,505	384,137	342,564	(41,573)	-10.8%
Insurance	224,621	234,871	326,168	382,892	56,724	17.4%
Worker's Compensation	2,552	4,515	2,692	405	(2,287)	-85.0%
Allowances	3,908	5,656	8,280	8,280	<u>-</u>	0.0%
Fringe Benefits	532,954	566,547	721,277	734,141	12,864	1.8%
Total Personnel	2,407,163	2,559,979	3,202,465	3,232,623	30,158	0.9%
Professional Services	53,651	45,827	81,355	81,355	-	0.0%
Rentals	93,436	57,631	69,838	69,154	(684)	-1.0%
Repair & Maintenance	974	68	-	-	-	
Supplies & Materials	22,923	13,644	32,760	32,760	-	0.0%
Training & Education	21,765	7,832	17,557	15,557	(2,000)	-11.4%
Utilities	532	782	2,640	2,640	=	0.0%
Total Other Operating	193,281	125,783	204,150	201,466	(2,684)	-1.3%
Total Expenditures	\$ 2,600,444	\$ 2,685,762	\$ 3,406,615	\$ 3,434,089	\$ 27,474	0.8%

<sup>\*</sup>Project Management moved from Mayor's to Finance in 2017

## **Facilities Management**

	2015	2016	2017	2018	Differen	ıce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 2,732,090	\$ 1,645,147	\$ 1,860,237	\$ 1,904,965	\$ 44,729	2.4%
Capital Sales Tax Contribution	829,346	140,528	137,000	1,117,900	980,900	716.0%
General Government Construction	-	704,530	<u>-</u>	-	-	
Total Sources	\$ 3,561,436	\$ 2,490,205	\$ 1,997,237	\$ 3,022,865	\$ 1,025,629	51.4%
Expenditures						
Fulltime	\$ 469,978	\$ 489,266	\$ 517,696	\$ 516,126	\$ (1,570)	-0.3%
Overtime	27,982	31,745	32,800	32,800	-	0.0%
Standby	14,494	18,939	20,800	20,800	-	0.0%
Part-time	45,021	60,238	63,536	63,536	-	0.0%
Eligible Leave Payout	11,691	1,474	=	-	=	
Deferred Compensation	5,081	4,939	5,117	4,796	(321)	-6.3%
Wages	574,247	606,600	639,949	638,058	(1,891)	-0.3%
OASI	40,833	44,129	43,883	44,043	160	0.4%
Pension	123,442	99,730	102,208	87,097	(15,112)	-14.8%
Insurance	74,015	88,316	93,884	127,681	33,797	36.0%
Worker's Compensation	17,112	30,275	17,112	33,839	16,727	97.8%
Allowances	701	483	482	1,443	961	199.4%
Fringe Benefits	215,270	218,804	213,686	250,060	36,373	17.0%
Total Personnel	830,350	869,533	897,519	932,161	34,642	3.9%
Professional Services	84,392	97,907	31,709	27,763	(3,946)	-12.4%
Rentals	215,872	172,143	248,410	154,076	(94,334)	-38.0%
Repair & Maintenance	1,249,308	181,264	325,874	391,331	65,457	20.1%
Supplies & Materials	86,364	99,179	111,304	78,181	(33,123)	-29.8%
Training & Education	849	1,200	4,680	4,680	-	0.0%
Utilities	241,285	223,921	240,741	316,774	76,033	31.6%
Property Taxes	23,670	-	-	-	-	
Total Other Operating	1,901,740	775,614	962,718	972,805	10,087	1.0%
Capital - Buildings & Equipment	829,346	845,058	137,000	1,117,900	980,900	716.0%
Total Expenditures	\$ 3,561,436	\$ 2,490,205	\$ 1,997,237	\$ 3,022,865	\$ 1,025,629	51.4%

## Information Technology

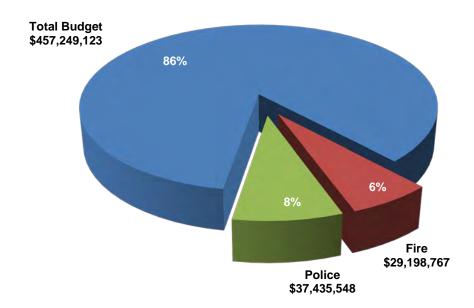
	2015	2016	2017*	2018	Differe	nce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 3,263,792	\$ 3,464,036	\$ 4,044,220	\$ 4,170,551	\$ 126,332	3.1%
Capital Sales Tax Contribution	148,222	626,510	767,500	377,500	(390,000)	-50.8%
Departmental - Charges for Goods & Services	· -	-	3,000	3,000	-	0.0%
Total Sources	\$ 3,412,014	\$ 4,090,546	\$ 4,814,720	\$ 4,551,051	\$ (263,668)	-5.5%
Expenditures						
Fulltime	\$ 1,537,948	\$ 1,752,811	\$ 2,021,825	\$ 2,088,298	\$ 66,473	3.3%
Overtime	1,078	922	3,000	3,000	-	0.0%
Standby	10,306	11,051	11,000	11,000	-	0.0%
Part-time	39,596	50,813	86,712	105,032	18,320	21.1%
Eligible Leave Payout	53,933	405	50,715	50,715	-	0.0%
Deferred Compensation	39,778	40,565	37,427	49,236	11,809	31.6%
Wages	1,682,638	1,856,566	2,210,679	2,307,281	96,602	4.4%
OASI	122,516	135,610	156,714	161,418	4,704	3.0%
Pension	285,598	276,202	325,170	314,345	(10,825)	-3.3%
Insurance	190,724	229,313	313,614	378,671	65,057	20.7%
Worker's Compensation	1,655	2,928	9,088	16,031	6,943	76.4%
Allowances	3,691	5,107	4,800	4,320	(480)	-10.0%
Fringe Benefits	481,668	513,550	652,671	713,367	60,695	9.3%
Total Personnel	2,286,821	2,505,726	3,020,064	3,182,065	162,001	5.4%
Professional Services	297,419	359,921	162,855	232,275	69,420	42.6%
Rentals	126,984	72,709	128,708	128,708	=	0.0%
Repair & Maintenance	74,261	16,070	90,420	81,000	(9,420)	-10.4%
Supplies & Materials	342,684	394,963	507,390	413,890	(93,500)	-18.4%
Training & Education	80,532	49,850	66,843	52,674	(14,169)	-21.2%
Utilities	54,739	64,798	70,940	82,940	12,000	16.9%
Other Current	352					
Total Other Operating	976,971	958,310	1,027,155	991,486	(35,669)	-3.5%
Capital Equipment	148,222	626,510	767,500	377,500	(390,000)	-50.8%
Total Expenditures	\$ 3,412,014	\$ 4,090,546	\$ 4,814,720	\$ 4,551,051	\$ (263,668)	-5.5%

<sup>\*</sup>GIS moved from Public Works Engineering to Information Technology in 2017

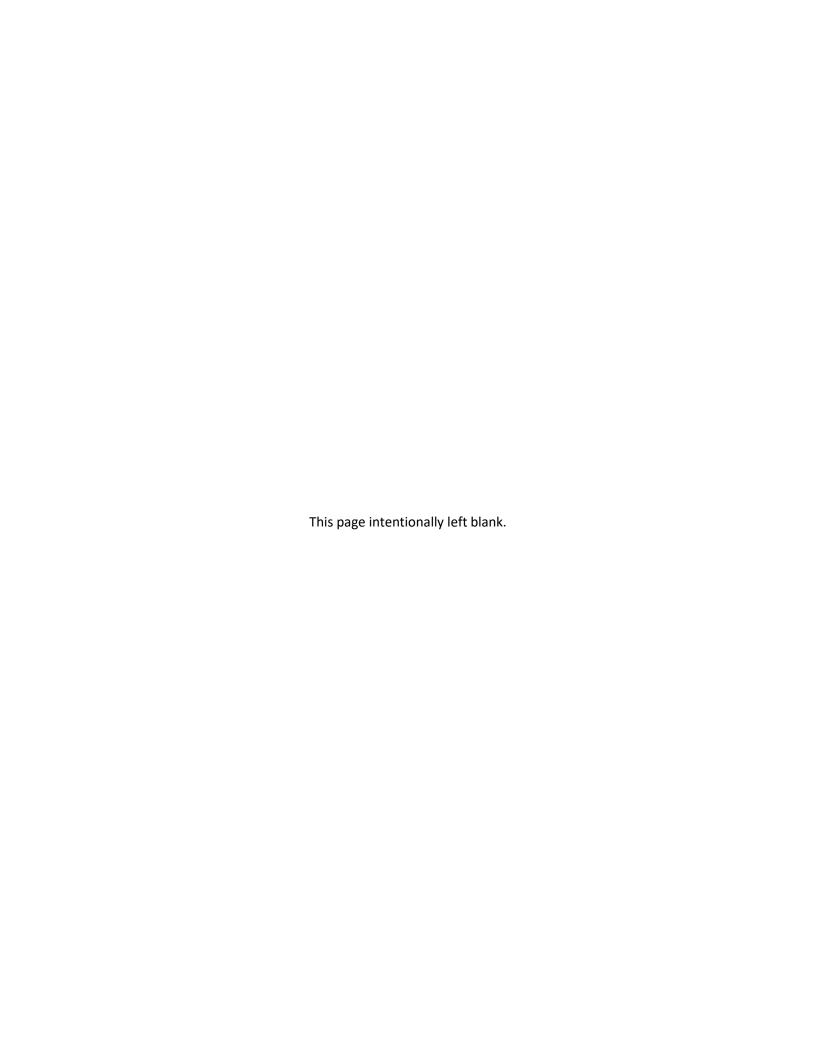
## Multimedia Support

	2015		2016		2017	2018	Differe	ence
	Actual		Actual	Orig	ginal Budget	Budget	\$	%
Sources		_						
General Fund Contribution	\$ 1,647,304	\$	1,700,733	\$	1,847,924	\$ 1,918,650	\$ 70,726	3.8%
Capital Sales Tax Contribution	114,543		-		35,000	288,200	253,200	723.4%
Departmental - Cable Franchise Fee 1/2%	92,593		96,299		110,004	110,004	-	0.0%
Departmental - Charges for Goods & Services	347		416		20,400	400	(20,000)	-98.0%
Total Sources	\$ 1,854,787	\$	1,797,447	\$	2,013,328	\$ 2,317,254	\$ 303,926	15.1%
Expenditures								
Fulltime	\$ 816,076	\$	882,629	\$	910,723	\$ 926,914	\$ 16,191	1.8%
Overtime	1,730		18,421		16,040	16,280	240	1.5%
Standby	378		388		800	800	-	0.0%
Part-time	51,969		33,767		42,752	43,382	630	1.5%
Eligible Leave Payout	421		434		438	54,200	53,762	12274.4%
Deferred Compensation	26,060		28,348		29,558	30,421	863	2.9%
Wages	896,633		963,986		1,000,311	1,071,997	71,686	7.2%
OASI	64,429		68,764		67,774	72,454	4,680	6.9%
Pension	138,976		156,987		160,370	153,477	(6,893)	-4.3%
Insurance	150,308		169,727		192,547	211,230	18,683	9.7%
Worker's Compensation	675		1,194		675	1,830	1,155	171.1%
Allowances	2,668		2,845		3,640	3,640	-	0.0%
Fringe Benefits	292,627		330,753		357,232	370,177	12,945	3.6%
Total Personnel	1,253,690		1,363,503		1,425,317	1,514,628	 89,311	6.3%
Professional Services	281,892		290,629		393,737	370,115	(23,622)	-6.0%
Rentals	101,879		46,302		49,160	49,832	672	1.4%
Repair & Maintenance	5,101		5,953		27,040	27,040	-	0.0%
Supplies & Materials	84,943		80,584		69,884	60,299	(9,585)	-13.7%
Training & Education	9,672		6,252		9,206	5,640	(3,566)	-38.7%
Utilities	3,068		4,225		3,984	1,500	(2,484)	-62.3%
Total Other Operating	486,554		433,944		553,011	514,426	 (38,585)	-7.0%
Capital Equipment	114,543		-		35,000	288,200	 253,200	723.4%
Total Expenditures	\$ 1,854,787	\$	1,797,447	\$	2,013,328	\$ 2,317,254	\$ 303,926	15.1%

## **Public Safety**



Fire	<b>17</b>
Police	25

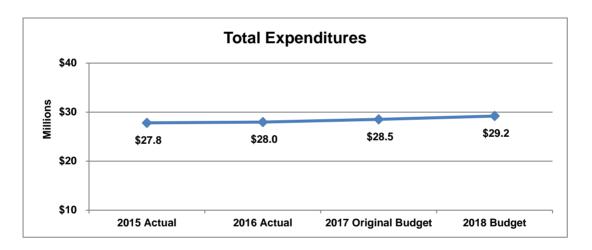


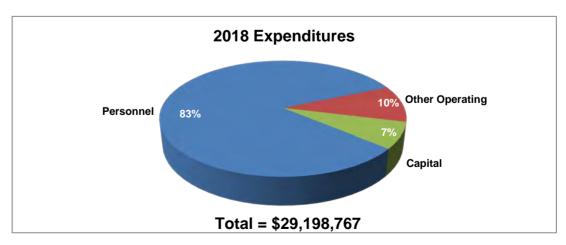
#### Fire

The mission of Sioux Falls Fire Rescue is to protect the citizens and visitors of Sioux Falls and their property from fires and other emergencies through education, prevention, and emergency management.

#### **Budget Overview**

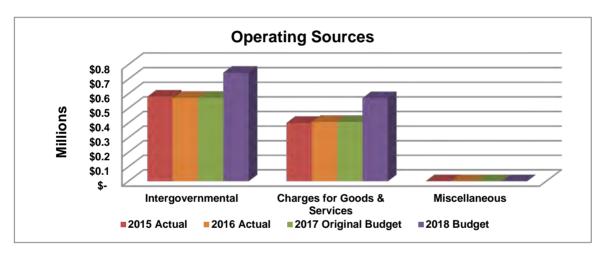
	2015	2016	2017	2018	Difference		
	Actual	Actual	Original Budget	Budget	\$	%	
Sources							
General Fund Contribution	\$ 24,577,395	\$ 24,806,247	\$ 25,256,932	\$ 25,764,057	\$ 507,125	2.0%	
Departmental	980,885	1,268,846	978,900	1,313,650	334,750	34.2%	
Total Operating	25,558,280	26,075,093	26,235,832	27,077,707	841,875	3.2%	
Capital Funds Contributions	2,254,972	1,890,299	2,288,160	2,121,060	(167,100)	-7.3%	
Total Sources	\$ 27,813,252	\$ 27,965,391	\$ 28,523,992	\$ 29,198,767	\$ 674,775	2.4%	
Expenditures							
Personnel	\$ 21,815,366	\$ 23,059,066	\$ 23,390,895	\$ 24,082,777	\$ 691,882	3.0%	
Other Operating	3,742,915	3,016,027	2,844,937	2,994,931	149,994	5.3%	
Total Operating	25,558,280	26,075,093	26,235,832	27,077,707	841,875	3.2%	
Capital	2,254,972	1,890,299	2,288,160	2,121,060	(167,100)	-7.3%	
Total Expenditures	\$ 27,813,252	\$ 27,965,391	\$ 28,523,992	\$ 29,198,767	\$ 674,775	2.4%	

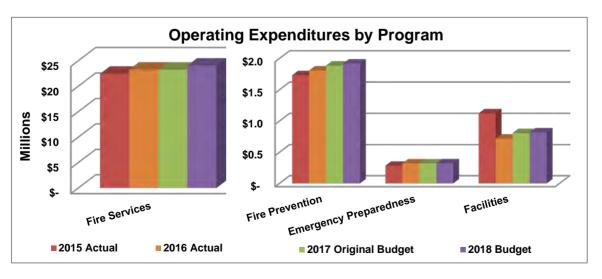




#### **Operating Budget by Source and Program**

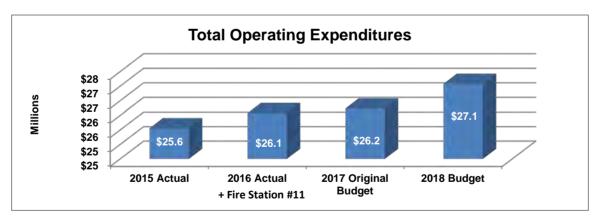
	2015	2016	2017	2018	Difference	e
	Actual	Actual	<b>Original Budget</b>	Budget	\$	%
Sources						
General Fund Contribution	\$ 24,577,395	\$ 24,806,247	\$ 25,256,932	\$ 25,764,057	\$ 507,125	2.0%
Departmental						
Intergovernmental	580,026	653,211	571,800	743,550	171,750	30.0%
Charges for Goods & Services	400,652	615,111	407,100	570,100	163,000	40.0%
Miscellaneous	207	524	=	=	=	
<b>Total Departmental Sources</b>	980,885	1,268,846	978,900	1,313,650	334,750	34.2%
<b>Total Operating Sources</b>	\$ 25,558,280	\$ 26,075,093	\$ 26,235,832	\$ 27,077,707	\$ 841,875	3.2%
Expenditures					<u> </u>	
By Program						
Fire Services	\$ 22,420,394	\$ 23,228,974	\$ 23,224,562	\$ 24,018,465	\$ 793,903	3.4%
Fire Prevention	1,731,450	1,807,431	1,885,348	1,917,798	32,451	1.7%
Emergency Preparedness	283,312	320,046	319,645	322,246	2,601	0.8%
Facilities	1,123,125	718,642	806,277	819,198	12,921	1.6%
Total Operating Expenditures	\$ 25,558,280	\$ 26,075,093	\$ 26,235,832	\$ 27,077,707	\$ 841,875	3.2%

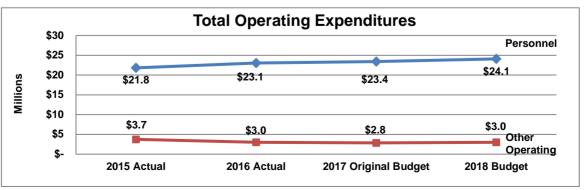




#### **Operating Budget by Category**

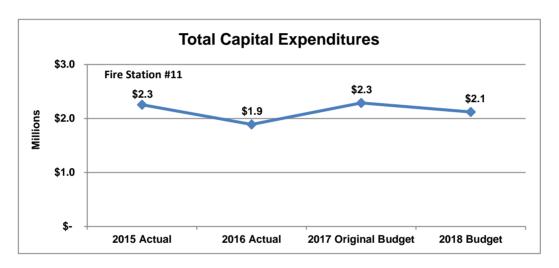
	2015	2016	2017	2018	Differen	ce
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 13,525,302	\$ 14,256,949	\$ 14,722,734	\$ 14,199,206	\$ (523,528)	-3.6%
Overtime	298,401	323,132	383,966	1,191,838	807,872	210.4%
Standby	8,223	9,562	12,600	9,000	(3,600)	-28.6%
Part-time	54,738	52,534	29,500	-	(29,500)	-100.0%
Eligible Leave Payout	137,958	67,692	154,150	91,550	(62,600)	-40.6%
Deferred Compensation	61,667	64,505	66,723	68,338	1,615	2.4%
Wages	14,086,289	14,774,375	15,369,673	15,559,932	190,259	1.2%
OASI	253,291	265,773	264,967	262,715	(2,252)	-0.8%
Pension	4,697,745	4,773,320	4,524,618	4,458,255	(66,363)	-1.5%
Insurance	2,171,774	2,298,971	2,606,247	2,888,704	282,457	10.8%
Worker's Compensation	424,410	750,879	424,410	708,401	283,991	66.9%
Allowances	181,857	195,748	200,980	204,770	3,790	1.9%
Fringe Benefits	7,475,785	8,018,918	7,756,255	8,260,130	503,875	6.5%
Total Personnel	21,815,366	23,059,066	23,390,895	24,082,777	691,882	3.0%
Professional Services	344,143	395,768	367,336	382,053	14,717	4.0%
Rentals	338,045	448,404	310,596	316,442	5,846	1.9%
Repair & Maintenance	1,103,897	681,259	911,731	936,526	24,795	2.7%
Supplies & Materials	1,516,468	1,063,744	756,295	811,224	54,929	7.3%
Training & Education	161,353	148,364	200,218	246,768	46,550	23.2%
Utilities	279,009	278,795	298,761	301,917	3,156	1.1%
Other Current	-	(307)	=	=	-	
<b>Total Other Operating</b>	3,742,915	3,016,027	2,844,937	2,994,931	149,994	5.3%
<b>Total Operating Expenditures</b>	\$ 25,558,280	\$ 26,075,093	\$ 26,235,832	\$ 27,077,707	\$ 841,875	3.2%

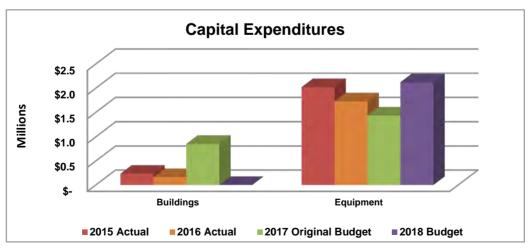




#### **Capital Budget**

		2015 Actual	2016 Actual	Orio	2017 ginal Budget	2018 Budget	Differen	<u>ce</u>
Sources	_	Actual	 Actual	Ong	gillai Buuget	 Buuget	 Ψ	
Sales Tax Fund - Sales Tax	\$	2,254,972	\$ 1,890,299	\$	2,288,160	\$ 1,975,710	\$ (312,450)	-13.7%
Sales Tax Fund - Grant Funds		=	-		-	145,350	145,350	
Total Capital Sources	\$	2,254,972	\$ 1,890,299	\$	2,288,160	\$ 2,121,060	\$ (167,100)	-7.3%
Expenditures								
Buildings	\$	234,581	\$ 162,996	\$	853,260	\$ -	\$ (853,260)	-100.0%
Equipment		2,020,390	 1,727,302		1,434,900	2,121,060	686,160	47.8%
Total Capital Expenditures	\$	2,254,972	\$ 1,890,299	\$	2,288,160	\$ 2,121,060	\$ (167,100)	-7.3%





## **Capital Program Detail**

Description	Project Number	2	018		2019		2020	. <u>.</u>	2021	•	2022	Total Cost
Capital Improvements Program												
Construction of Fire Station #12 (SE)	09002	\$	-	(	\$ 204,000		\$ 2,987,950	;	\$		\$ -	\$ 3,191,950
Fire Land Acquisition	09008		-	_	-		-	-	250,000			250,000
Total Capital Improvements Progr	am		-		204,000		2,987,950		250,000		-	3,441,950
Other Capital Equipment Program	Qt	у		Qty		Qty	,	Qty		Qty	,	
Air Conditioner Unit			-		-		-	1	10,000		-	10,000
Alerting Console			-		-		-	1	17,500		-	17,500
Battalion Vehicle	1		22,000	1	61,500	2	124,000		-		-	207,500
Camera, Search			-		-	1	18,000		-		-	18,000
Camera, Thermal Imaging			<del>.</del>		-	15	165,000		-		-	165,000
Communication System - USAR	2		21,000		-		-		-		-	21,000
CPR Devices	15		71,000				-		-		-	171,000
Decontamination Systm - Inflatable	2		70,000	2	62,000		-		-		-	132,000
Defibrillator/Monitor			-		-		-	15	390,000		-	390,000
Emerengcy Management Vehicle		-	- 200 EGO	4	47E 000	1	62,000		-	4	530,000	62,000
Fire Truck Fire Truck, EVT	1	,	00,560	1	475,000		-	1	56,000	1 1	58,000	1,705,560 114,000
Fire Truck, EVT Fire Truck, Rescue			_		-		_	1	525,000	1	550,000	1,075,000
Fire Truck, Rescue				1	985,500		_	'	525,000	'	330,000	985,500
Generator, Back up	1		29,000	'	303,300	2	60,000		_	2	212,000	301,000
Hazmat Boom Trailer			-		_	1	15,000		_	_	212,000	15,000
Hazmat Detection ID Ranger			_	1	50,000	•	-		_		_	50,000
Lift System, EMS	1		12,000	·	-		_		_		_	12,000
Location Kit, USAR Delsar Victim			-,,		_	1	21,000		_		_	21,000
Outdoor Warning Sirens	1		50,000	1	50,000	14	442,000	8	208,000	8	208,000	958,000
Oxygen Generating System			-		-		-	1	30,000		-	30,000
Paging System	1		50,000		-		_		-		_	50,000
Pickup,			· -	2	90,000		-	1	50,000	1	71,000	211,000
Radios, Mobile			33,000		-		33,000		-		-	66,000
Radios, Appartus & Stations			44,000		-		44,000		36,000		36,000	160,000
Radios, Network			-		-		-		-		715,000	715,000
Rescue Air Bag Set	4	1 1	08,000		-		-		-		-	108,000
Rescue Boat, Motor			-		15,000		-		-	1	25,000	40,000
Rescue Equipment	5		70,000		-		-		-		-	270,000
Rescue Kit, USAR Airbag	2		27,000		-		-		-		-	27,000
SCBA Cylinder w/ Stage Compressor			-		45,000		45,000		45,000		45,000	180,000
SCBA Test Machine					-		-	1	17,000	1	18,500	35,500
Security Lockbox System			41,500		-	_	-		-		-	41,500
Sedan	3		66,000	3	67,500	2	46,000	1	23,500		-	203,000
Shoring Kit, USAR			93,000		-		-		-		-	93,000
Stand by Generator	2		58,000	1	29,500		-		-		-	87,500
Telehandler Trailer, Cargo HazMat			15,000		-		-		50,000		-	50,000 15,000
Trailer, Cargo Haziviat Trailer, Utility TC	2	)	19,000		-		_		-		_	19,000
Trailer, Clinty TC Trailer, Pump Test	2	-	19,000		_		_		45,000		_	45,000
Truck, 1 Ton	2	)	_	2	178,000		_		-5,000		_	178,000
USAR System	-		45,500	_	170,000		_		_		_	45,500
Utility Vehicle			-		_		37,000		_		_	37,000
Van			_		_		22,500		_		_	22,500
Wildland FF Package		1	75,500		_		,,		-		-	175,500
Wildland/EMS Response Unit			-		-	2	525,000		-		-	525,000
Wildland FF Package			-		-		-		178,000		-	178,000
Total Other Capital Equipment Pro	ogram	2,1	21,060	_	2,109,000		1,659,500	_	1,681,000	-	2,468,500	10,039,060
Total Capital Program		\$ 2,1	21,060	<u> </u>	\$ 2,313,000		\$ 4,647,450		\$ 1,931,000	:	\$2,468,500	\$13,481,010

#### **Outcome Based Indicators**

Fire Services: Protect lives and property from fires and other emergencies	s.				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Respond to 90% of emergency calls in 8:12 minutes.  Note: total response time includes dispatch, turnout and travel time.	8:33 min	8:21 min	8:32 min	8:21 min	8:21 min
Turnout to 90% of emergency calls in 1:30 minutes.  Note: turnout time is the time between when the alarm is received and travel beg	1:12 min ins.	1:30 min	1:06 min	1:30 min	1:30 min
Travel to 90% of emergency calls in 5:12 minutes.	5:07 min	5:12 min	5:11 min	5:12 min	5:12 min
Keep fire loss below the statistical average of \$4.4 million.	\$5.0 million	\$4.4 million	\$4.4 million	\$4.4 million	\$4.4 million
Maintain percentage of property saved during a fire.  Value of property saved after fire exposure	96% \$116.5 million	98% <i>N/A</i>	97% \$136.7 million	98% <i>N/A</i>	98% <i>N/A</i>
Keep survival of bystander witnessed arrests of cardiac etiology found in a shockable rhythm at or above national average.  National average	53% 33%	35% N/A	55% 33%	35% N/A	35% <i>N/A</i>
Partner with community to increase the number of public access defibrillators.	732	765	797	825	850
Increase PulsePoint app followers with CPR notification enabled.	9,503	10,000	10,267	10,600	11,000
Maintain ISO Rating (on a scale of 1-10, 1 being the best).	2	1	1	1	1
Maintain accredited status.	Yes	Yes	Yes	Yes	Yes
Fire Prevention: Prevent fire safety risks.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Inspect every commercial structure each year.	Yes	Yes	Yes	Yes	Yes
Number of building inspections completed.	7,317	N/A	7,500	N/A	N/A
Number of building project plans reviewed.	448	N/A	400	N/A	N/A
Distribute smoke alarms to residents in need. *2018 includes an anticipated private partnership.	1,155	1,400	1,000	1,200	1,200*
Education: Provide fire and life safety education.					
	2015 Results	2016 Target	2016 Result	2017 Target	2018 Target
Conduct CPR education to public (certified and hands-only).	4,960	5,400	5,359	5,990	6,300
Perform fire education in all public school K-5 classrooms in Sioux Falls.  Number of public school K-5 fire safety training students.	Yes 9,411	Yes <i>N/A</i>	Yes 10,650	Yes <i>N/A</i>	Yes N/A
Emergency Preparedness: Lessen the loss of life and reduce injuries and	property dama	ige during na	tural and ma	ın-made incid	lents.
	2015 Results	2016 Target	2016 Result	2017 Target	2018 Target
Install & maintain outdoor warning sirens within every city square mile.	Yes	Yes	Yes	Yes	Yes
Conduct multi-agency disaster exercises.	7	7	6	8	8
Conduct multi-agency emergency management training courses.	10	10	10	12	12

#### **Staffing**

					Bud	lget
	2013	2014	2015	2016	2017*	2018
Year-end Authorized Positions	194	195	210	210	208	208
Part-time FTE's	1.7	1.3	1.8	1.2	0.3	0.0

<sup>\*</sup> Moved 2 Emergency Vehicle Technicians from Fire to Fleet

#### **Statistics**

	2011	2012	2013	2014	2015	2016
Number of fire stations	10	10	10	10	11	11
Total Fires Incidents	418	449	325	316	294	282
Residential Fires	125	145	116	104	112	99
Non-residential Fires	64	41	30	32	22	40
Non-structure Fires (cars, storage, crops, grass, etc)	229	263	179	180	160	143
Value of property saved after fire exposure (\$ in millions)	\$190.1 M	\$109.6 M	\$384.1 M	\$145.6 M	\$116.5 M	\$136.7 M
Total Nonfire Incidents	9,392	10,151	10,724	11,101	12,072	12,650
Medical	5,314	5,717	5,809	6,227	6,793	6,821
False Alarms	1,600	1,506	1,599	1,604	1,587	1,680
Mutual Aid	27	49	39	50	31	44
Hazardous Materials	737	780	782	733	760	749
Other Hazardous Responses	228	189	290	217	243	305
Other Responses	1,486	1,910	2,205	2,270	2,658	3,051
Total Incidents	9,810	10,600	11,049	11,417	12,366	12,932
Total fire related casualties	2	5	4	0	0	0
Total civilian injuries related to fire incidents	2	14	11	10	13	7

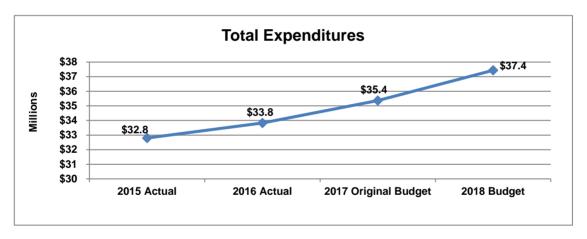
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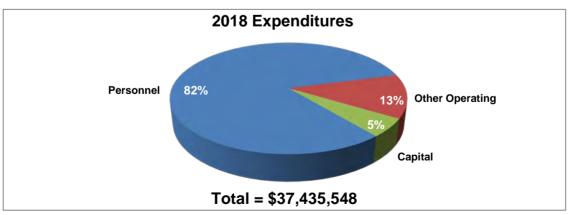
#### **Police**

Partnering with the community to serve, protect, and promote quality of life. Utilizing a workforce of 300 staff, we provide public safety services 24 hours a day, seven days a week.

#### **Budget Overview**

	2015	2016	2017	2018	Difference		
	Actual	Actual	Original Budget	Budget	\$	%	
Sources							
General Fund Contribution	\$ 30,187,878	\$ 31,241,668	\$ 32,652,092	\$ 34,446,149	\$ 1,794,056	5.5%	
Cottam Memorial Contribution	23	35	400	400	-	0.0%	
Departmental	1,384,367	1,675,761	1,663,550	1,006,500	(657,050)	-39.5%	
Total Operating	31,572,267	32,917,464	34,316,042	35,453,049	1,137,006	3.3%	
Capital Funds Contributions	1,226,146	912,644	1,048,870	1,982,499	933,629	89.0%	
Total Sources	\$ 32,798,414	\$ 33,830,108	\$ 35,364,912	\$ 37,435,548	\$ 2,070,635	5.9%	
Expenditures							
Personnel	\$ 26,728,714	\$ 28,048,464	\$ 29,164,643	\$ 30,722,334	\$ 1,557,691	5.3%	
Other Operating	4,843,554	4,869,000	5,151,399	4,730,715	(420,685)	-8.2%	
Total Operating	31,572,267	32,917,464	34,316,042	35,453,049	1,137,006	3.3%	
Capital	1,226,146	912,644	1,048,870	1,982,499	933,629	89.0%	
Total Expenditures	\$ 32,798,414	\$ 33,830,108	\$ 35,364,912	\$ 37,435,548	\$ 2,070,635	5.9%	

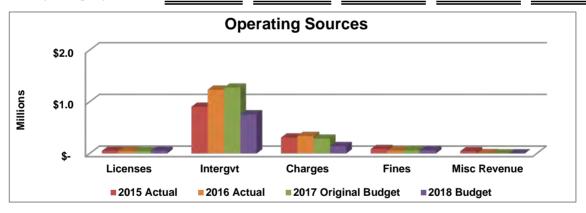


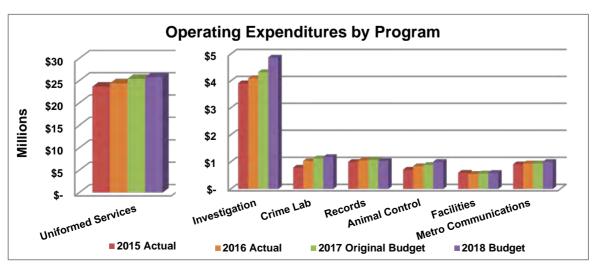


## Police (continued)

#### **Operating Budget by Source & Program**

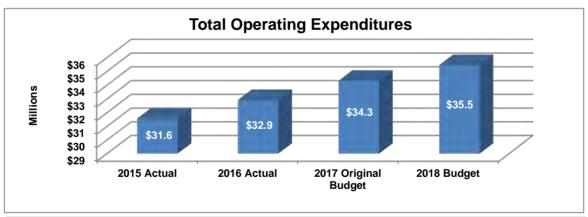
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	2015	2016	2017	2018	Differenc	
	Actual	Actual	Original Budget	Budget		%
Sources	<b>A</b> 00 107 070	<b>A</b> 04 044 000	<b>A</b> 00.050.000	<b>A</b> 04 440 440	<b>A</b> 4 <b>7</b> 04 0 <b>5</b> 0	E E0/
General Fund Contribution	\$ 30,187,878	\$ 31,241,668	\$ 32,652,092	\$ 34,446,149	\$ 1,794,056	5.5%
Cottam Memorial Contribution	23	35	400	400	-	0.0%
Departmental						
Licenses & Permits	48,091	49,781	46,000	50,000	4,000	8.7%
Intergovernmental	902,720	1,231,999	1,272,050	755,000	(517,050)	-40.6%
Charges for Goods & Services	306,730	336,607	285,500	141,500	(144,000)	-50.4%
Contributions & Fines	83,294	53,818	60,000	60,000	-	0.0%
Miscellaneous Revenue	43,532	3,555	-	-	-	
Total Departmental Sources	1,384,367	1,675,761	1,663,550	1,006,500	(657,050)	-39.5%
Total Operating Sources	\$ 31,572,267	\$ 32,917,464	\$ 34,316,042	\$ 35,453,049	\$ 1,137,006	3.3%
Expenditures						
By Program						
Uniformed Services	\$ 23,648,073	\$ 24,388,659	\$ 25,389,516	\$ 25,769,914	\$ 380,398	1.5%
Investigation	3,916,370	4,102,666	4,324,385	4,871,522	547,137	12.7%
Crime Lab	789,177	1,030,755	1,130,685	1,180,192	49,507	4.4%
Records	997,292	1,057,118	1,067,149	1,039,970	(27,179)	-2.5%
Animal Control	713,394	839,445	887,194	1,000,643	113,449	12.8%
Facilities	597,839	556,352	574,643	591,789	17,146	3.0%
Metro Communications	910,123	942,469	942,469	999,017	56,548	6.0%
<b>Total Operating Expenditures</b>	\$ 31,572,267	\$ 32,917,464	\$ 34,316,042	\$ 35,453,049	\$ 1,137,006	3.3%

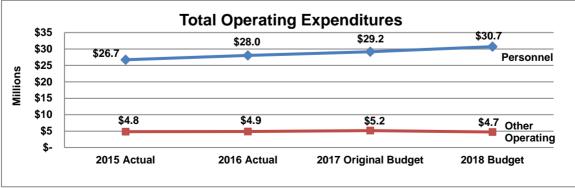




## **Operating Budget by Category**

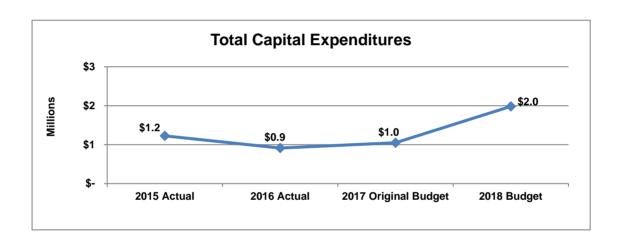
	2015	2016 2017		2018	Difference	:e
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 17,043,336	\$ 17,772,371	\$ 19,088,325	\$ 19,954,893	\$ 866,568	4.5%
Part-time	217,982	251,635	245,480	131,480	(114,000)	-46.4%
Overtime	1,131,936	1,296,690	1,151,500	951,500	(200,000)	-17.4%
Standby	32,755	37,351	39,000	39,000	-	0.0%
Eligible Leave Payout	422,861	281,806	250,000	294,000	44,000	17.6%
Deferred Compensation	69,725	70,129	73,301	75,638	2,337	3.2%
Wages	18,918,595	19,709,982	20,847,606	21,446,511	598,905	2.9%
OASI	371,943	398,380	410,963	424,174	13,211	3.2%
Pension	4,325,935	4,513,644	4,111,210	4,551,546	440,336	10.7%
Insurance	2,653,800	2,770,072	3,304,785	3,647,236	342,451	10.4%
Worker's Compensation	256,917	454,545	256,917	409,255	152,338	59.3%
Allowances	201,523	201,841	233,162	243,612	10,450	4.5%
Fringe Benefits	7,438,175	7,940,102	7,906,074	8,851,649	945,575	12.0%
Total Personnel	26,728,714	28,048,464	29,164,643	30,722,334	1,557,691	5.3%
Professional Services	1,075,883	1,136,283	1,121,257	933,973	(187,284)	-16.7%
Metro Communications	910,123	942,469	942,469	999,017	56,548	6.0%
Rentals	422,172	411,647	450,055	457,815	7,760	1.7%
Repair & Maintenance	748,904	687,407	707,274	726,275	19,001	2.7%
Supplies & Materials	1,250,628	1,297,222	1,456,024	1,152,402	(303,622)	-20.9%
Training & Education	147,004	100,940	150,821	146,121	(4,700)	-3.1%
Utilities	288,839	293,032	323,499	315,111	(8,388)	-2.6%
Total Other Operating	4,843,554	4,869,000	5,151,399	4,730,715	(420,685)	-8.2%
<b>Total Operating Expenditures</b>	\$ 31,572,267	\$ 32,917,464	\$ 34,316,042	\$ 35,453,049	\$ 1,137,006	3.3%





## **Capital Budget**

	2015	2016		2017	2018	Difference	e
	Actual	Actual	Orig	ginal Budget	Budget	 \$	%
Sources	 					 	
Sales Tax Contribution	\$ 1,226,146	\$ 912,644	\$	1,048,870	\$ 1,982,499	\$ 933,629	89.0%
Total Capital Sources	\$ 1,226,146	\$ 912,644	\$	1,048,870	\$ 1,982,499	\$ 933,629	89.0%
Expenditures							
Buildings	\$ 386,694	\$ 49,197	\$	-	\$ -	\$ -	
Equipment	791,510	863,448		1,048,870	1,982,499	933,629	89.0%
Improvements Other Than Buildings	47,942	-		-	-	-	
Total Capital Expenditures	\$ 1,226,146	\$ 912,644	\$	1,048,870	\$ 1,982,499	\$ 933,629	89.0%



# **Capital Program Detail**

Description		2018	_	2019	·	2020	į	2021	• •	2022	Total Cost
Other Capital Equipment Program	Qty		Qty		Qty		Qty		Qty		
ATV w/Trailer	•	\$ -	-	\$ 15,975	•	\$ -	-	\$ -	•	\$ -	\$ 15,975
Bomb Disposal Suit		-		-	2	60,000		-		-	60,000
Camera System (Cars)		700,398		-		-		-		-	700,398
Chromatograph, Gas		-		-		-		61,632		-	61,632
Digital Recording System		-		-		-		67,343		-	67,343
Digital Video Storage		-		-		-		40,863		-	40,863
Direct Link Crisis Comm System		25,000		-		-		-		-	25,000
ERT Vehicle		-		-		-		300,000		-	300,000
Forensic Light Source		-		-		-		20,825		-	20,825
Forklift		-		-		-		13,018		-	13,018
Freezer		-		-		19,756		-		-	19,756
GPS Tracking System		-		-		-		7,980		-	7,980
Imager		-		-		-		13,554		-	13,554
Imaging Technologies		-		-		-		-		95,000	95,000
K-9 Dog	1	12,000	2	24,000		-	1	12,000		-	48,000
Motorcycle		-		· -	2	36,000	2	36,000	2	36,000	108,000
Patrol Crossover	14	518,000	14	532,000	14	546,000	16	560,000	14	574,000	2,730,000
Patrol Crossover, K9		-	1	38,000	2	78,000		-	1	41,000	157,000
Patrol Crossover, SCU		-		· -		-		80,000		-	80,000
Patrol Sedan		-		-	5	180,000		-		-	180,000
Pickup	1	32,000		-		-	1	26,800		-	58,800
Pickup. 3/4 ton AC	3	147,000	1	51,000	1	53,000	1	52,000		-	303,000
Radios (Mobile, Car)		352,000		176,000		176,000		176,000		-	880,000
Sedan	2	68,000	2	72,000	8	288,000	8	296,000		-	724,000
Server	3	28,101		-		-		-		-	28,101
Shelving (Crime Lab)		-		-		-		32,546		-	32,546
Spectrometer		-		-		75,879		-		-	75,879
Speed Trailer		-		-		-	2	16,249		-	16,249
Ticketing System. Electric		-		-		-		173,631		-	173,631
Truck Service Box		-		-		26,500		-		-	26,500
Uniterrupted Power Supply		-		25,000		-		-		-	25,000
Utility Vehicle		-		-		9,700				-	9,700
Van		-		-		-		25,800		-	25,800
Videoprode		-		-		-		16,276		-	16,276
Video Technologies		100,000		50,000		100,000		50,000		100,000	400,000
Wrestling Mat		-		-		-		7,800		-	7,800
Total Capital Improvements Program	-	1,982,499	_	983,975	•	1,648,835		2,086,317		846,000	7,547,626
Total Capital Program	_	\$1,982,499	_	\$ 983,975		\$1,648,835		\$2,086,317		\$ 846,000	\$7,547,626

#### **Outcome Based Indicators**

Implement and enhance community policing efforts in order to reduce community	rime and ensur	e the feeling o	of safety withir	n the commun	ity.
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Effectively deploy patrol officers in order to maintain or reduce average response times on priority calls	8 min. 55 sec.	8 min. 55 sec.	9 min. 17 sec.	9 min. 05 sec.	9 min. 15 sec.
Note: Response time includes initial call to dispatch; and dispatch					
2) Maintain or decrease Part I crimes per 1,000 population  Note: Part I crimes include murder, rape, robbery, aggravated assault, burglary, larceny, motor vehicle theft, and arson	39.97 crimes	37.0 crimes	39.81 crimes	38.0 crimes	38.0 crimes
Maintain and improve traffic and pedestrian safety.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Maintain or increase the number of traffic specific enforcement measures per month	125 mon/avg	115/mo./avg	125 mon/avg	135mo/avg	135/mo avg
<b>Note:</b> These measures include monthly saturation patrols, patrolling traffic complaint areas and intersections with high accident rates					
2) Maintain or reduce the ratio of injury producing traffic accidents per 1,000	8.9	9.4	8.82	9.5	8.75
Effectively use case investigative techniques to clear reported crimes.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Increase or maintain clearance rates on Part I violent crimes	71.9% cleared	70% cleared	71.1 % cleared	70% cleared	72% cleared
Note: Part I violent crimes are murder, rape, robbery and aggravated assault	cieareu	cleared	cleared	cleared	cleared
2) Increase or maintain clearance rates on Part I property crimes	32.5% cleared	40% cleared	40.2% cleared	35% cleared	41% cleared
Note: Part I property crimes include burglary, larceny/theft, motor vehicle theft,					
<b>Note:</b> Cleared crimes refer to those in which at least one person is arrested, charged with the offense, and turned over to the court for prosecution. Exceptional clearances occur when some element beyond law enforcement					
Provide a safe and secure school environment.	_	_	_	_	_
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
<ol> <li>Maintain or increase the number of enforcement measures or contacts to ensure the safety of students and staff in the school environment during the school year.</li> </ol>	500 contacts	500 contacts	510 contacts	520 Contacts	525 contacts
Maintain or increase the number of lockdown drills per school during the school year	2.0 drills/ year avg.	2.0 drills/ year avg.	2.0 drills/ year avg.	2.0 drills/ year avg.	2.0 drills/ year avg.
Provide for proactive animal control enforcement.					
1) Maintain or increase animal licensing compliance.	6,029 licenses	2016 Target 4,000 licenses	2016 Results 5,984 licenses	2017 Target 6,000 licenses	2018 Target 6,000 licenses

#### **Staffing**

					Buc	dget
	2013	2014*	2015**	2016***	2017****	2018****
Year-end Fulltime Positions	269	272	282	292	296	300
Part-time FTE's	4.1	4.7	4.9	6.0	6.0	3.2

<sup>\*</sup>Added 4 Police Officers and 1 Animal Control Officer, transferred two positions to Fleet

#### **Statistics**

	2011	2012	2013	2014	2015	2016
City Population	158,200	159,800	162,300	165,800	169,800	178,500
Number of Sworn Officers	229	231	235	235	244	252
Number of Civilian Employees	35	35	35	35	35	37
Aggravated Assaults	174	263	256	291	267	276
Arsons	63	52	25	27	28	48
Auto Thefts	292	316	322	346	472	697
Burglaries	889	870	881	846	973	896
Drunk Driving Arrests	1,486	1,387	1,072	1,106	1,128	1,152
Homicides	6	3	3	6	3	7
Larcenies	3,959	4,269	4,438	4,242	4,885	4,822
Rapes	116	153	142	148	138	160
Robberies	101	83	80	98	110	132
Traffic Citations Issued	33,686	36,020	26,718	28,613	27,386	29,491

#### **Need to Know**

Budget includes four new police officers positions.

<sup>\*\*</sup>Added 5 Police Officers, 5 COPS Grant positions

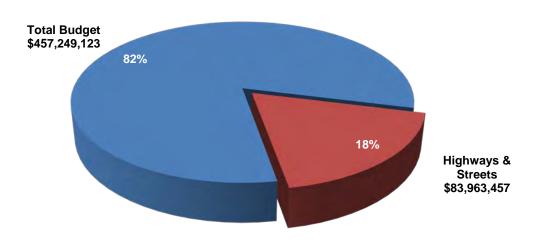
<sup>\*\*\*</sup>Added 5 Police Officers, 3 COPS Grant Positions, 1 Forensic Specialist, & 1 Evidence Technician

<sup>\*\*\*\*</sup>Added 2 Police Officers, 2 COPS Grant Positions

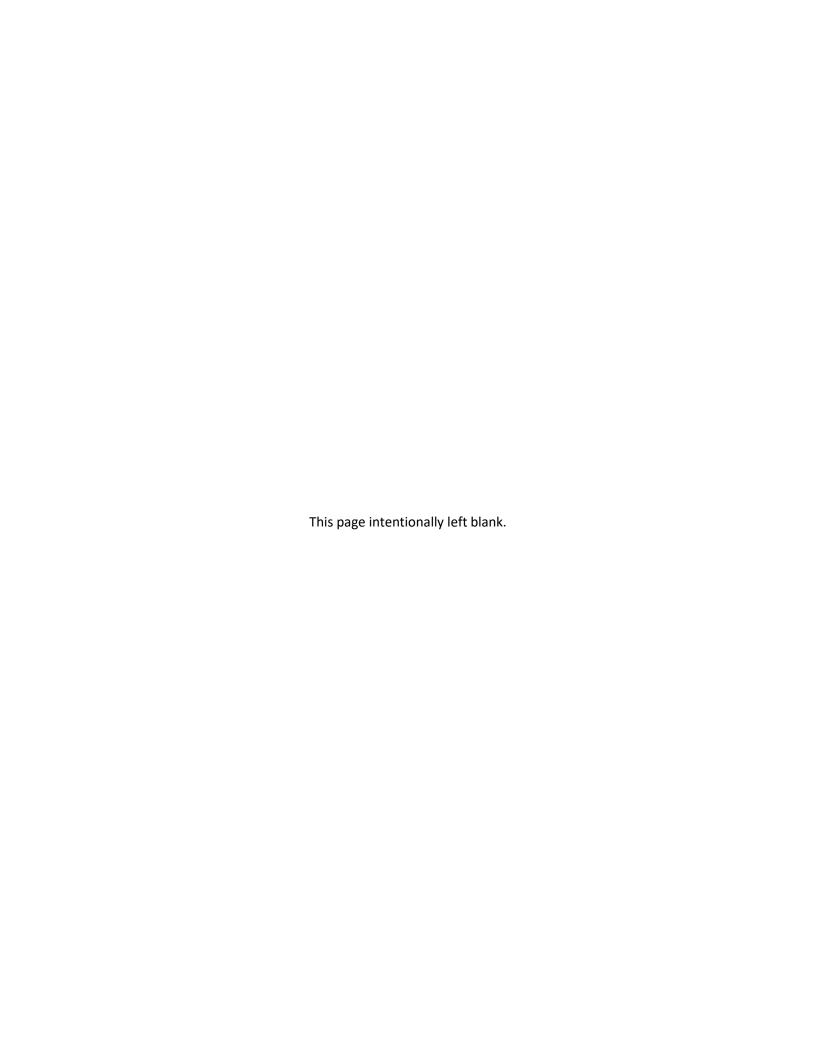
<sup>\*\*\*\*\*</sup>Added 4 Police Officers

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# Highways & Streets



Highways an	d Streets		3
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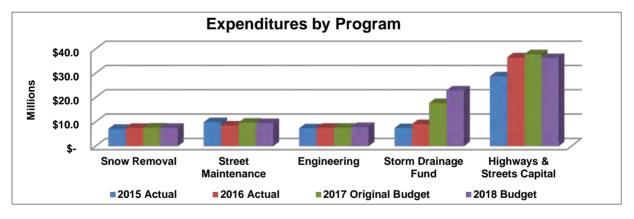


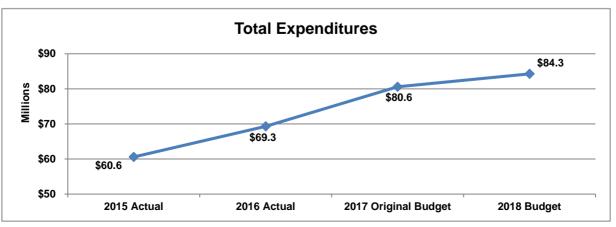
## **Highways & Streets**

Excellence in public service starts with investing in our teams, technology, and equipment. We are committed to planning, constructing, and maintaining the public infrastructure while managing and protecting our environmental resources. We will meet our responsibilities through the wise use of public funds.

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2015	2016	2017	2018	Difference	е
Actual	Actual	Original Budget	Budget	\$	%
\$ 15,746,997	\$ 14,882,211	\$ 15,634,245	\$ 15,982,280	\$ 348,035	2.2%
8,660,472	8,804,427	9,367,580	9,049,166	(318,414)	-3.4%
7,443,179	9,084,033	17,745,776	22,915,490	5,169,714	29.1%
28,733,693	36,559,559	37,856,304	36,318,309	(1,537,995)	-4.1%
\$ 60,584,341	\$ 69,330,231	\$ 80,603,905	\$ 84,265,245	\$ 3,661,340	4.5%
\$ 7,152,216	\$ 7,547,203	\$ 7,674,150	\$ 7,560,261	\$ (113,888)	-1.5%
9,900,049	8,532,205	9,704,928	9,561,502	(143,426)	-1.5%
7,355,204	7,607,231	7,622,747	7,909,682	286,935	3.8%
24,407,469	23,686,639	25,001,825	25,031,445	29,620	0.1%
7,443,179	9,084,033	17,745,776	22,915,490	5,169,714	29.1%
28,733,693	36,559,559	37,856,304	36,318,309	(1,537,995)	-4.1%
\$ 60,584,341	\$ 69,330,231	\$ 80,603,905	\$ 84,265,244	\$ 3,661,340	4.5%
\$ 12,374,122	\$ 12,892,357	\$ 13,050,890	\$ 13,303,646	\$ 252,757	1.9%
14,151,874	13,478,111	15,505,424	15,375,502	(129,922)	-0.8%
28,733,693	36,559,559	37,856,304	36,318,309	(1,537,995)	-4.1%
4,970,313	6,063,149	13,889,500	18,966,000	5,076,500	36.5%
354,339	337,054	301,787	301,787	-	0.0%
\$ 60,584,341	\$ 69,330,231	\$ 80,603,905	\$ 84,265,244	\$ 3,661,340	4.5%
	\$ 15,746,997 8,660,472 7,443,179 28,733,693 \$ 60,584,341 \$ 7,152,216 9,900,049 7,355,204 24,407,469 7,443,179 28,733,693 \$ 60,584,341 \$ 12,374,122 14,151,874 28,733,693 4,970,313 354,339	Actual       Actual         \$ 15,746,997       \$ 14,882,211         8,660,472       8,804,427         7,443,179       9,084,033         28,733,693       36,559,559         \$ 60,584,341       \$ 69,330,231         \$ 7,152,216       9,900,049         7,355,204       7,607,231         24,407,469       23,686,639         7,443,179       9,084,033         28,733,693       36,559,559         \$ 60,584,341       \$ 69,330,231         \$ 12,374,122       \$ 12,892,357         14,151,874       13,478,111         28,733,693       36,559,559         4,970,313       6,063,149         354,339       337,054	Actual         Actual         Original Budget           \$ 15,746,997         \$ 14,882,211         \$ 15,634,245           8,660,472         8,804,427         9,367,580           7,443,179         9,084,033         17,745,776           28,733,693         36,559,559         37,856,304           \$ 60,584,341         \$ 69,330,231         \$ 80,603,905           \$ 7,152,216         \$ 7,547,203         \$ 7,674,150           9,900,049         8,532,205         9,704,928           7,355,204         7,607,231         7,622,747           24,407,469         23,686,639         25,001,825           7,443,179         9,084,033         17,745,776           28,733,693         36,559,559         37,856,304           \$ 60,584,341         \$ 69,330,231         \$ 80,603,905           \$ 12,374,122         \$ 12,892,357         \$ 13,050,890           14,151,874         13,478,111         15,505,424           28,733,693         36,559,559         37,856,304           4,970,313         6,063,149         13,889,500           354,339         337,054         301,787	Actual         Original Budget         Budget           \$ 15,746,997         \$ 14,882,211         \$ 15,634,245         \$ 15,982,280           8,660,472         8,804,427         9,367,580         9,049,166           7,443,179         9,084,033         17,745,776         22,915,490           28,733,693         36,559,559         37,856,304         36,318,309           \$ 60,584,341         \$ 69,330,231         \$ 80,603,905         \$ 84,265,245           \$ 7,152,216         \$ 7,547,203         \$ 7,674,150         \$ 7,560,261           9,900,049         8,532,205         9,704,928         9,561,502           7,355,204         7,607,231         7,622,747         7,909,682           24,407,469         23,686,639         25,001,825         25,031,445           7,443,179         9,084,033         17,745,776         22,915,490           28,733,693         36,559,559         37,856,304         36,318,309           \$ 60,584,341         \$ 69,330,231         \$ 80,603,905         \$ 84,265,244           \$ 12,374,122         \$ 12,892,357         \$ 13,050,890         \$ 13,303,646           \$ 14,151,874         \$ 13,478,111         \$ 15,505,424         \$ 15,375,502           28,733,693         36,559,559         37,85	Actual         Actual         Original Budget         Budget         \$           \$ 15,746,997         \$ 14,882,211         \$ 15,634,245         \$ 15,982,280         \$ 348,035           8,660,472         8,804,427         9,367,580         9,049,166         (318,414)           7,443,179         9,084,033         17,745,776         22,915,490         5,169,714           28,733,693         36,559,559         37,856,304         36,318,309         (1,537,995)           \$ 60,584,341         \$ 69,330,231         \$ 80,603,905         \$ 84,265,245         \$ 3,661,340           \$ 7,152,216         \$ 7,547,203         \$ 7,674,150         \$ 7,560,261         \$ (113,888)           9,900,049         8,532,205         9,704,928         9,561,502         (143,426)           7,355,204         7,607,231         7,622,747         7,909,682         286,935           24,407,469         23,686,639         25,001,825         25,031,445         29,620           7,443,179         9,084,033         17,745,776         22,915,490         5,169,714           28,733,693         36,559,559         37,856,304         36,318,309         (1,537,995)           \$ 60,584,341         \$ 69,330,231         \$ 80,603,905         \$ 84,265,244         \$ 3,661,340





# **Highways & Streets (continued)**

#### **Outcome Based Indicators**

Efficiently plan, maintain, and construct public infrastructure.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Planned vs. actual spending of Highways & Streets capital funded by Sales Tax	79%	90%	88%	90%	90%
2) Perform bridge condition surveys	25	22	22	25	22
3) Perform pavement condition surveys (percent of pavement surveyed)	100%	50%	0%	50%	100%
Operate a safe and efficient traffic control system.					
00 1	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Conduct traffic counts to determine impacts of future construction projects	499	450	476	475	475
2) Conduct turning movement counts to improve traffic signal timings	149	135	135	135	140
3) Conduct traffic studies and signal enhancement	174	175	175	180	180
Provide safe and rideable streets for the traveling public.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Increase average street Overall Condition Index (OCI) rating     Note: 1-10 scale 10 being a new street	7.0	7.5	7.0	7.0	7.0
2) Street sweeping expenditures per capita	\$3.22	\$6.90	\$6.45	\$6.90	\$6.90
Street maintenance cost per front foot     Note: includes street sweeping, levy system maintenance, and traffic maintenance	\$1.96	\$1.70	\$1.71	\$1.70	\$1.70
4) Completed pothole repair requests within 24 hours	80%	80%	80%	80%	80%
Improve efficiency of snow removal.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Snow and ice control expenditures per a. Lane Mile b. Front Foot c. Per capita	\$2,423 \$1.46 \$42	\$2,450 \$1.60 \$45	\$2,708 \$1.78 \$47	\$2,558 \$1.60 \$45	\$2,700 \$1.80 \$45
2) Time it takes to plow the streets after a snow alert has been issued	24-32 hours	48 hours	30 hours	48 hours	30 hours
Educate the public about the storm sewer system and promote environment	tal awareness				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Public outreach by partnering with local volunteers to install storm sewer curb markers and corresponding educational door hangers	0	500	300	500	500

# **Highways & Streets (continued)**

#### **Staffing**

					Bud	aget	
Year-end Fulltime Positions	2013	2014	2015	2016	2017	2018	-
Highways & Streets	114	116	116	116	110 <sup>A</sup>	109 <sup>B</sup>	•
Storm Drainage	8	8	8	11	12	12	
Total Positions	122	124	124	127	122	121	•

A - Moved GIS from Highways & Streets Engineering to Information Technology B - Moved position from Highways & Streets to Finance

					Bud	lget
Part-time FTE's	2013	2014	2015	2016	2017	2018
Highway & Streets	27.7	33.6	32.2	29.3	31.5	30.5

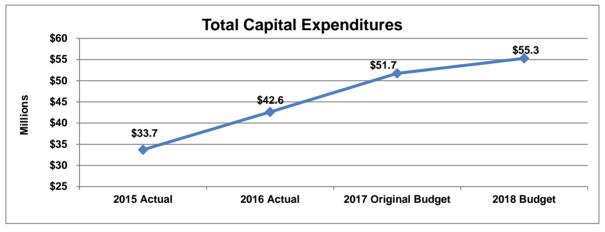
#### **Statistics**

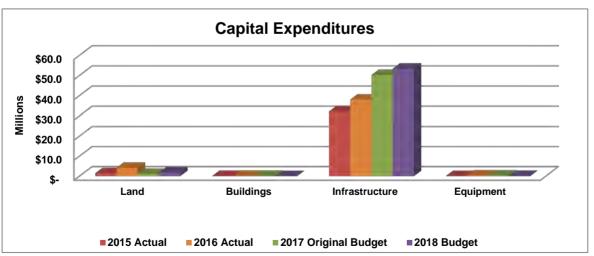
	2011	2012	2013	2014	2015	2016
Front Foot	4,445,879	4,488,587	4,540,650	4,794,345	4,884,281	4,914,160
Lane miles	2,824	2,834	2,881	2,921	2,952	3,060
Pothole calls	1,952	443	2380	1430	1219	1666
Crack sealing (blocks)	0	287	320	557	353	358
Surface treatment (blocks)	400	337	360	423	426	400
Mill and overlay (blocks)	303	297	326	237	242	193
Silt removal (tons)	13,110	47,916	36,817	4,850	19,800	264
Formal construction contracts managed	85	95	100	100	98	112
Inlets cleaned	1,721	2,053	1,457	1,778	2,908	3,104
Inlets/storm lines/Jetted/cleaned (feet)	261,502	322,850	240,601	319,246	404,720	482,531
Storm sewer lines televised (feet)	39,628	73,297	75,671	38,320	109,603	134,638
Grates cleaned after storm	N/A	2,290	2,827	2,034	2,529	1,803
Digitize and maintain parcel polygons and associated features	54,450	55,050	55,450	56,237	56,959	57,877
Digitize and maintain street centerline and attributes (total miles)	888	897	907	921	928	946
Digitize and maintain basemap/general features within city limits	73.89 sq. miles	73.95 sq. miles	74.80 sq. miles	75.6 sq. miles	76.04 sq. miles	77.79 sq. miles
Collect GPS address points and associated building photos	61,643	64,216	64,900	65,867	66,689	67,404

# **Highways & Streets (continued)**

#### **Capital Budget**

	2015	2016	2017	2018	Differen	ice
	Actual	Actual	Budget	Budget	\$	%
Sources						
Sales Tax Fund - Sales Tax	\$ 26,984,675	\$ 31,822,528	\$ 35,115,304	\$ 31,665,309	\$ (3,449,995)	-9.8%
Sales Tax Fund - Platting Fees	1,233,609	1,738,485	1,416,000	1,478,000	62,000	4.4%
Sales Tax Fund - Federal Funds & Grants	150,721	2,736,325	1,025,000	2,875,000	1,850,000	180.5%
Sales Tax Fund - Outside Contributions	245,580	210,487	300,000	300,000	-	0.0%
Storm Drainage Fund Contribution	4,970,313	6,063,149	13,889,500	18,966,000	5,076,500	36.5%
Flood Control Fund - Bond Funds	119,108	51,733	=	=	-	
Total Capital Sources	\$ 33,704,006	\$ 42,622,708	\$ 51,745,804	\$ 55,284,309	\$ 3,538,505	6.8%
Expenditures						
Land	\$ 1,462,248	\$ 4,199,844	\$ 1,118,000	\$ 1,833,000	\$ 715,000	64.0%
Buildings	79,918	118,429	100,000	-	(100,000)	-100.0%
Infrastructure	32,138,557	37,977,631	50,229,804	53,373,309	3,143,505	6.3%
Equipment	23,282	326,805	298,000	78,000	(220,000)	-73.8%
Total Capital Expenditures	\$ 33,704,006	\$ 42,622,708	\$ 51,745,804	\$ 55,284,309	\$ 3,538,505	6.8%





# Highways and Streets (continued)

# Capital Program Detail

	Project									
Description	Number	2018		2019		2020	2021		2022	Total Cost
Highways & Streets										
Capital Improvements Program Sales Tax										
Asphalt Street Rehabilitation Program	11079	\$ 4,441,667		\$ 4,583,333		\$ 4,750,000	\$ 4,964,029		\$ 5,106,207	\$ 23,845,236
Core Neighborhood Reconstruction Prog	11073	1,879,167		1,916,667		2,000,000	2,068,345		2,259,310	10,123,489
Surface Treatment Program	11074	1,195,833		1,166,667		1,250,000	1,323,741		1,406,897	6,343,138
Concrete Pavement Restoration	11001	2,733,333		2,833,333		3,000,000	3,143,885		3,227,586	14,938,137
Arterial Intersection Improvements	11012	170,900		1,317,000		1,018,000	250,000		800,000	3,555,900
Bridge and Retaining Wall Rehabilitation	11014	375,000		400,000 906,197		425,000	450,000 9,281,008		450,000	2,100,000
Major Street Reconstruction Program Arterial Street Improvements	11003 11006	3,413,632 8,972,277		11,401,205		9,432,663 5,988,481	6,736,326		6,858,375 8,670,000	29,891,875 41,768,289
Downtown Area-Street & Utility Improve	11006	680.000		1,300,000		800,000	800,000		1,500,000	5,080,000
Right of Way Acquisition and Restoration	11007	600,000		400,000		1,000,000	1,000,000		1,000,000	4,000,000
Bridge Reconstruction Program	11086	450,000		5,000,000		250,000	350,000		6,000,000	12,050,000
ADA Improvements	11018	500,000		500,000		500,000	500,000		500,000	2,500,000
Railroad Crossing Improvement	11011	40,500		60,000		60,000	65,000		65,000	290,500
School District/Park Site Coordination	11002	25,000		75,000		150,000	175,000		175,000	600,000
SDDOT Project Coordination	11013	200,000		20,000		130,000	140,000		140,000	630,000
Traffic Signal Improvements	11010	192,000		220,000		220,000	234,000		234,000	1,100,000
Communications Network Upgrade	11008	50,000		100,000		225,000	350,000		350,000	1,075,000
Arrowhead Parkway Improvements	11064	-		50,000		150,000	1,000,000		-	1,200,000
26th St & I-229 Area Improvements	11016	1,700,000		300,000		-	-		-	2,000,000
85th St & I-29 Improvements	11017	150,000		100,000		200,000	-		-	450,000
Veterans Parkway Construction	11067	50,000		50,000		- -	-		<u>-</u>	100,000
Street Lights in Newly Developed Areas	11027	325,000		325,000		470,000	470,000		470,000	2,060,000
LED Street Light Upgrade Program	11030	250,000		450,000		500,000	540,000		540,000	2,280,000
Rail Yard Redevelopment 49th St. Extension	11066 11029	2,200,000 93,000		333,000		-	-		100,000	2,200,000 526,000
Annexation Infrastructure Improvements	11029	93,000		25,000		-			100,000	25,000
Pedestrian and Bicycle Improvements	11075	100,000		250,000		300,000	330,000		330,000	1,310,000
Minnesota Avenue Corridor Improvements	11073	100,000		100,000		100,000	200,000		200,000	600,000
60th St N Improvements	11028	_		50,000		150,000	200,000		-	200,000
41st Street Improvements	11076	250,000		-		-	250,000		-	500,000
Salt Storage Facility	11088	-		-		110,000	1,587,500		_	1,697,500
Terry Ave and 43rd St Drainage Improve	11031	100,000		-		, -	-		-	100,000
Light and Power Facility Enhancements	20005	-		-		-	160,000		-	160,000
City Wide Water Main Replacement	22003	330,000		355,000		405,000	410,000		425,000	1,925,000
Dakota Ave from Russell St to 3rd St	23015	120,000								120,000
Total Sales Tax		31,587,309		34,587,402		33,584,144	36,778,834		40,807,375	177,345,064
Other Financing										
Railroad Crosing Improvements	11011	650,000		50,000		50,000	50,000		50,000	850,000
School District/Park Site Coordination	11002	150,000		150,000		150,000	150,000		150,000	750,000
85th Street - Louise Ave to Tallgrass Ave	11089	2,200,000		-		-	-		-	2,200,000
LED Street Light Upgrade Program	11030	25,000		25,000		25,000	25,000		25,000	125,000
Pedestrian and Bicycle Improvements	11075	150,000		150,000		150,000	150,000		150,000	750,000
Total State Funds		3,175,000		375,000		375,000	375,000		375,000	4,675,000
Platting Fees										
Arterial Street Improvements	11006	1,478,000		1,551,000		1,590,000	1,630,000		1,670,000	7,919,000
Total Platting Fees		1,478,000		1,551,000		1,590,000	1,630,000		1,670,000	7,919,000
Total Capital Improvements Program		36,240,309		36,513,402		35,549,144	38,783,834		42,852,375	189,939,064
Other Capital Equipment Program	Qt	ty	Qty		Qt	y	Qty	Qty		
Air Compressor		-	1	15,000		-	-	2	30,000	45,000
Generator Set		-		-		<u>-</u>	-		75,000	75,000
GPS Data Collector		-		-		27,000	-		-	27,000
GPS Units, Mobile		8,000		-		8,000	-		-	16,000
Hammer, Hydraulic Retroreflectormeter	4	15,000	1	15 000		-	-		-	15,000
	1	-	- 1	15,000		-	21 000		-	15,000
Robotic Total Station Saw, Concrete		- -		- -		- -	31,000		25,000	31,000 25,000
Server Storage		25,000		- -		-	- -		25,000	25,000
Trailer	1			-		-	11,000		-	11,000
Trailer, Trash Pump	1		1	35,000		-			-	35,000
Utility Trailer		30,000	•	-		19,000	-		-	49,000
Total Other Capital Equipment Prograi	m	78,000		65,000		54,000	42,000		130,000	369,000
Total Highways & Streets Capital Pr		\$ 36,318,309		\$ 36,578,402		\$ 35,603,144	\$ 38,825,834		\$ 42,982,375	\$ 190,308,064

# Highways and Streets (continued)

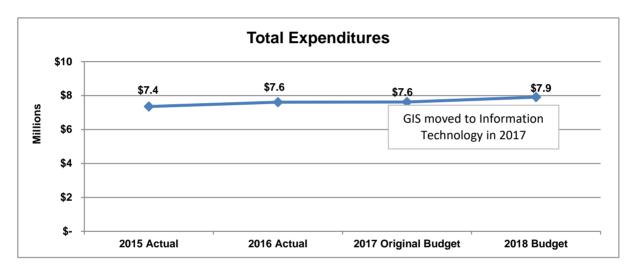
# **Capital Program Detail (continued)**

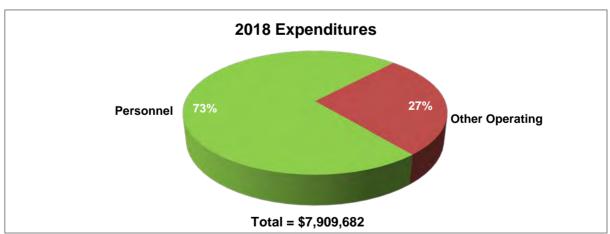
Description	Project Number	2018	2019	2020	2021	2022	Total Cost
Storm Drainage							
Capital Improvements Program							
Storm Drainage Fees							
Drainage Improvements in Developing Area	s 11020	\$ 3,172,000	\$ 2,747,000	\$ 2,627,000	\$ 3,358,000	\$ 3,582,000	\$ 15,486,000
Sump Pump Collection Systems	11021	350,000	375,000	400,000	425,000	450,000	2,000,000
Unforeseen Drainage Improvements	11022	247,000	254,000	261,000	269,000	277,000	1,308,000
Drainage Conveyance Improvements	11023	2,581,000	1,610,000	1,577,000	2,933,000	2,884,000	11,585,000
Regional Stormwater Analysis & Improvemn	11087	1,926,000	1,405,000	1,216,000	400,000	699,000	5,646,000
Terry Ave and 43rd Street Drainage Improve	11031	275,000	-	-	-	-	275,000
Flood Control System Improvements	11078	20,000	200,000	205,000	215,000	220,000	860,000
Covell Area Basin Drainage Improvements	11026	240,000	247,000	254,000	266,000	274,000	1,281,000
Indian Mound Retaining Wall Rehabilitation	11065	-	-	-	-	280,000	280,000
Asphalt Overlay Program	11079	25,000	26,000	27,000	28,000	29,000	135,000
Arterial Street Improvements	11006	530,000	560,000	560,000	560,000	570,000	2,780,000
Pipe Lining Program	23002	50,000	37,000	40,000	50,000	52,000	229,000
Total Storm Drainage Fees		9,416,000	7,461,000	7,167,000	8,504,000	9,317,000	41,865,000
Storm Drainage/State Loans							
Non Point Source Improvements	11046	1,700,000	-	-	-	-	1,700,000
Terry Ave and 43rd Street Drainage Improve	11031	7,850,000	-	-	-	-	7,850,000
Total State Loans		9,550,000	-	-		-	9,550,000
Total Capital Improvements Program		18,966,000	7,461,000	7,167,000	8,504,000	9,317,000	51,415,000
Total Storm Drainage Capital Progra	ım	\$ 18,966,000	\$ 7,461,000	\$ 7,167,000	\$ 8,504,000	\$ 9,317,000	\$ 51,415,000
Total Highways & Streets Capital Progr	ram	\$ 55,284,309	\$ 44,039,402	\$ 42,770,144	\$ 47,329,834	\$ 52,299,375	\$ 241,723,064

# **Engineering Program**

#### **Budget Overview**

	2015	2016		2017	2018	Difference		
	 Actual	 Actual	Orig	ginal Budget	Budget		\$	%
Sources								
General Fund Contribution	\$ 6,491,639	\$ 6,623,288	\$	6,647,717	\$ 6,844,972	\$	197,256	3.0%
Departmental	863,565	983,943		975,030	1,064,710		89,680	9.2%
Total Sources	\$ 7,355,204	\$ 7,607,231	\$	7,622,747	\$ 7,909,682	\$	286,936	3.8%
Expenditures								
Personnel	\$ 5,371,720	\$ 5,845,599	\$	5,711,626	\$ 5,783,607	\$	71,981	1.3%
Other Operating	1,983,484	1,761,632		1,911,121	2,126,075		214,954	11.2%
Total Operating	7,355,204	 7,607,231		7,622,747	7,909,682		286,935	3.8%
Total Expenditures	\$ 7,355,204	\$ 7,607,231	\$	7,622,747	\$ 7,909,682	\$	286,935	3.8%



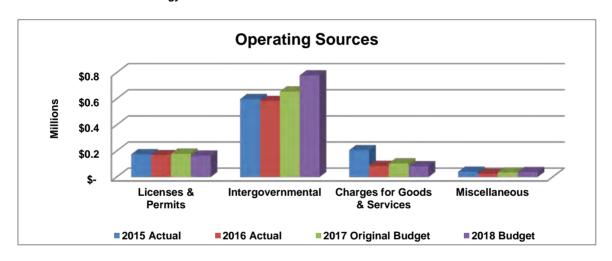


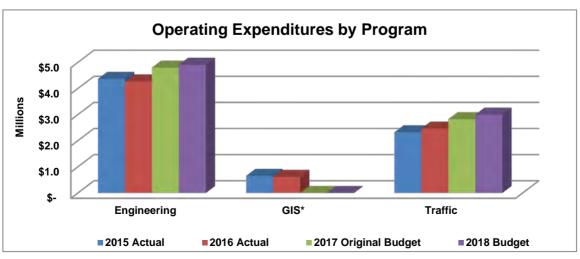
# **Engineering Program (continued)**

#### **Operating Budget by Source and Program**

	2015	2016		2017	2018	Difference	e
	Actual	Actual	Orig	jinal Budget	Budget	\$	%
Sources							
General Fund Contribution	\$ 6,491,639	\$ 6,623,288	\$	6,647,717	\$ 6,844,972	\$ 197,256	3.0%
Departmental	100 110	400 700		470 400	404.740	(4.4.700)	0.00/
Licenses & Permits	168,410	198,763		179,430	164,710	(14,720)	-8.2%
Intergovernmental	583,648	655,600		655,600	779,000	123,400	18.8%
Charges for Goods & Services	86,104	82,545		105,000	83,000	(22,000)	-21.0%
Miscellaneous	25,403	47,035		35,000	38,000	3,000	8.6%
Total Departmental Sources	863,565	983,943		975,030	1,064,710	89,680	9.2%
<b>Total Operating Sources</b>	\$ 7,355,204	\$ 7,607,231	\$	7,622,747	\$ 7,909,682	\$ 286,936	3.8%
Expenditures							
By Program							
Engineering	\$ 4,275,044	\$ 4,446,379	\$	4,798,378	\$ 4,911,604	\$ 113,225	2.4%
GIS*	617,061	697,278		-	-	-	
Traffic	2,463,099	2,463,575		2,824,368	2,998,079	173,710	6.2%
<b>Total Operating Expenditures</b>	\$ 7,355,204	\$ 7,607,231	\$	7,622,747	\$ 7,909,682	\$ 286,936	3.8%

<sup>\*</sup> GIS moved to Information Technology in 2017

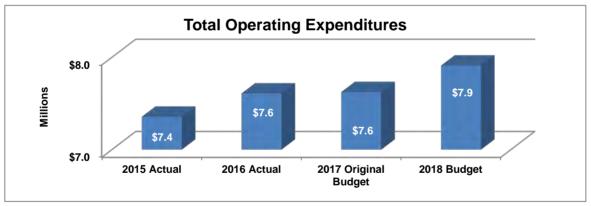


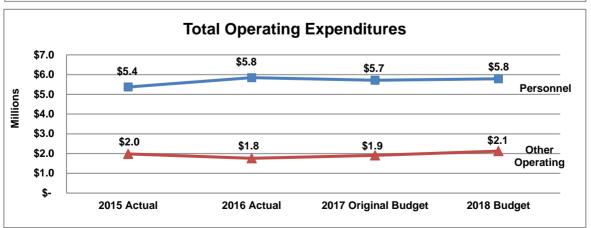


# **Engineering Program (continued)**

#### **Operating Budget by Category**

	2015	2016	2017	2018	Difference	e
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 3,604,108	\$ 3,904,590	\$ 3,710,241	\$ 3,819,049	\$ 108,808	2.9%
Overtime	31,673	26,361	31,232	21,232	(10,000)	-32.0%
Standby	9,146	11,179	11,440	11,440	=	0.0%
Part-time	78,143	112,777	171,288	146,411	(24,877)	-14.5%
Eligible Leave Payout	25,926	20,447	117,803	100,890	(16,913)	-14.4%
Deferred Compensation	66,594	67,384	64,469	67,814	3,345	5.2%
Wages	3,815,590	4,142,737	4,106,473	4,166,836	60,363	1.5%
OASI	275,476	298,751	284,659	296,730	12,071	4.2%
Pension	691,320	706,435	656,959	617,659	(39,300)	-6.0%
Insurance	509,104	560,047	590,881	650,364	59,483	10.1%
Worker's Compensation	74,326	131,500	66,893	46,258	(20,635)	-30.8%
Allowances	5,904	6,129	5,760	5,760	-	0.0%
Fringe Benefits	1,280,654	1,404,111	1,320,494	1,320,041	(453)	0.0%
Total Personnel	5,371,720	5,845,599	5,711,626	5,783,607	71,981	1.3%
Professional Services	274,675	301,890	436,995	377,045	(59,950)	-13.7%
Rentals	408,584	312,509	291,810	319,116	27,306	9.4%
Repair & Maintenance	742,737	678,552	743,175	1,010,175	267,000	35.9%
Supplies & Materials	479,030	292,102	226,645	222,403	(4,243)	-1.9%
Training & Education	51,590	48,049	65,933	60,085	(5,848)	-8.9%
Utilities	26,868	128,531	146,562	137,251	(9,311)	-6.4%
Total Other Operating	1,983,484	1,761,632	1,911,121	2,126,075	214,954	11.2%
<b>Total Operating Expenditures</b>	\$ 7,355,204	\$ 7,607,231	\$ 7,622,747	\$ 7,909,682	\$ 286,935	3.8%



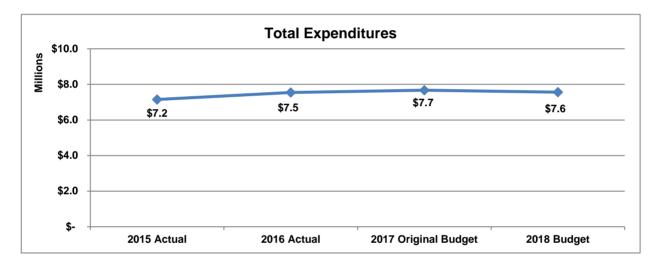


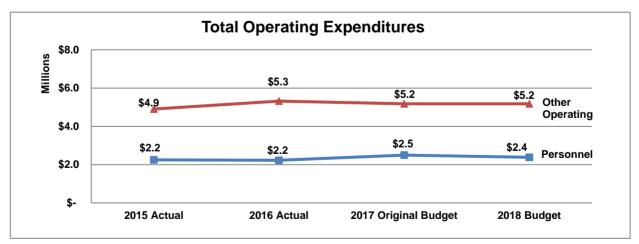
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# **Snow Removal Program**

## **Budget Overview**

	:	2015		2016		2017	2018	Difference	ce
	A	ctual		Actual	Orig	ginal Budget	Budget	\$	%
Sources									
General Fund Contribution	\$ 7	,152,216	\$	7,547,203	\$	7,674,150	\$ 7,560,261	\$ (113,888)	-1.5%
Total Sources	\$ 7	,152,216	\$	7,547,203	\$	7,674,150	\$ 7,560,261	\$ (113,888)	-1.5%
Expenditures									
Personnel	\$ 2	2,247,787	\$	2,228,060	\$	2,497,769	\$ 2,380,883	\$ (116,887)	-4.7%
Other Operating	4	,904,429		5,319,142		5,176,381	5,179,379	2,998	0.1%
Total Operating	7	,152,216		7,547,203		7,674,150	7,560,261	(113,888)	-1.5%
Total Expenditures	\$ 7	,152,216	\$	7,547,203	\$	7,674,150	\$ 7,560,261	\$ (113,888)	-1.5%

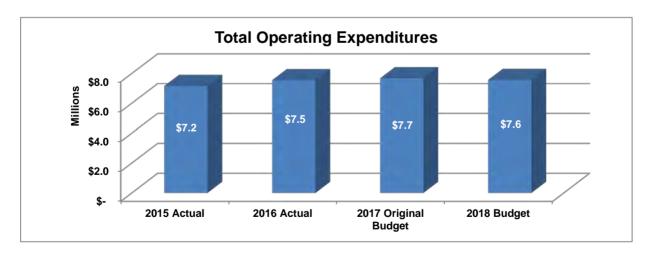




# **Snow Removal Program (continued)**

## **Operating Budget by Category**

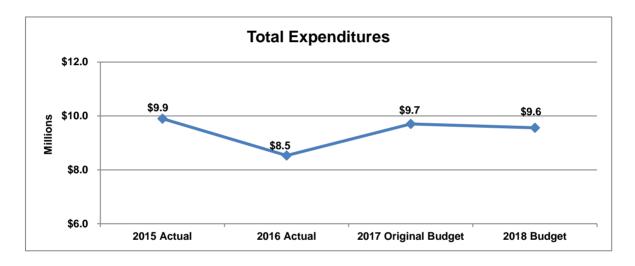
	2015	2016	2017	2018	Differen	ce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
General Fund Contribution	\$ 7,152,216	\$ 7,547,203	\$ 7,674,150	\$ 7,560,261	\$ (113,888)	-1.5%
Expenditures						
Fulltime	\$ 730,416	\$ 810,171	\$ 1,242,856	\$ 1,195,507	\$ (47,349)	-3.8%
Wages Other Departments	236,088	165,629	165,000	165,000	-	0.0%
Overtime	411,664	342,853	200,000	200,000	-	0.0%
Standby	17,874	15,128	1,322	1,322	=	0.0%
Part-time	192,953	232,457	210,000	140,000	(70,000)	-33.3%
Eligible Leave Payout	4,694	455	41,837	43,219	1,382	3.3%
Deferred Compensation	5,001	6,630	7,920	8,559	639	8.1%
Wages	1,598,689	1,573,323	1,868,934	1,753,607	(115,327)	-6.2%
OASI	114,568	115,542	99,364	94,018	(5,346)	-5.4%
Pension	270,927	242,170	256,155	246,101	(10,054)	-3.9%
Insurance	204,920	193,203	213,203	245,587	32,384	15.2%
Worker's Compensation	58,682	103,823	60,114	41,570	(18,544)	-30.8%
Fringe Benefits	534,530	539,196	529,472	533,258	3,786	0.7%
Total Personnel	2,247,787	2,228,060	2,497,769	2,380,883	(116,887)	-4.7%
Professional Services	1,557,238	767,124	1,034,005	1,033,705	(300)	0.0%
Rentals	1,249,078	1,679,982	1,438,055	1,290,501	(147,554)	-10.3%
Repair and Maintenance	932,612	1,193,570	913,809	928,209	14,400	1.6%
Supplies & Materials	1,164,874	1,676,485	1,785,921	1,925,421	139,500	7.8%
Training & Education	539	515	2,100	100	(2,000)	-95.2%
Utilities	88	1,465	2,492	1,444	(1,048)	-42.1%
Total Other Operating	4,904,429	5,319,142	5,176,381	5,179,379	2,998	0.1%
Total Operating Expenditures	\$ 7,152,216	\$ 7,547,203	\$ 7,674,150	\$ 7,560,261	\$ (113,888)	-1.5%

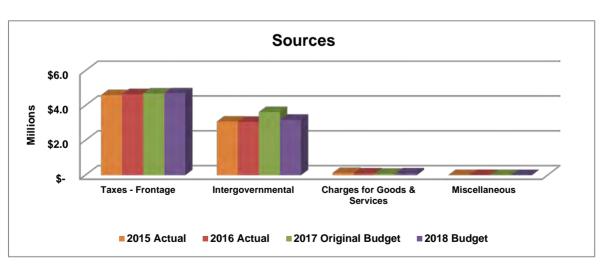


# **Street Maintenance Program**

#### **Budget Overview**

	2015		2015 2016 2017				2018	Difference			
	 Actual		Actual	Ori	ginal Budget		Budget		\$	%	
Sources											
General Fund Contribution	\$ 2,103,142	\$	711,720	\$	1,312,378	\$	1,577,046	\$	264,668	20.2%	
Departmental	7,796,907		7,820,485		8,392,550		7,984,456		(408,094)	-4.9%	
Total Operating	9,900,049		8,532,205		9,704,928		9,561,502		(143,426)	-1.5%	
Total Sources	\$ 9,900,049	\$	8,532,205	\$	9,704,928	\$	9,561,502	\$	(143,426)	-1.5%	
Expenditures											
Personnel	\$ 3,543,808	\$	3,289,770	\$	3,460,897	\$	3,447,110	\$	(13,788)	-0.4%	
Other Operating	6,356,242		5,242,435		6,244,031		6,114,393		(129,638)	-2.1%	
Total Operating	9,900,049		8,532,205		9,704,928		9,561,502		(143,426)	-1.5%	
Total Expenditures	\$ 9,900,049	\$	8,532,205	\$	9,704,928	\$	9,561,502	\$	(143,426)	-1.5%	

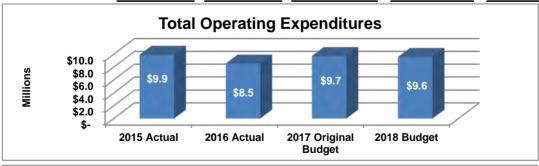


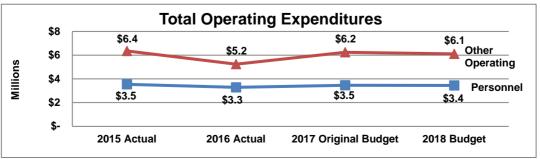


# **Street Maintenance Program (continued)**

#### **Operating Budget by Category**

	2015	2016	2017	2018	Difference	e
	Actual	Actual	Original Budget	Budget	\$	%
Sources					<u> </u>	
General Fund Contribution	\$ 2,103,142	\$ 711,720	\$ 1,312,378	\$ 1,577,046	\$ 264,668	20.2%
Departmental						
Taxes - Frontage	4,596,800	4,651,830	4,688,000	4,700,000	12,000	0.3%
Intergovernmental	3,075,853	3,061,827	3,626,050	3,182,956	(443,094)	-12.2%
Charges for Goods & Services	122,988	100,217	77,000	100,000	23,000	29.9%
Miscellaneous	1,267	6,612	1,500	1,500	=	0.0%
Total Departmental Sources	7,796,907	7,820,485	8,392,550	7,984,456	(408,094)	-4.9%
<b>Total Operating Sources</b>	\$ 9,900,049	\$ 8,532,205	\$ 9,704,928	\$ 9,561,502	\$ (143,426)	-1.5%
Expenditures						
Fulltime	\$ 1,712,364	\$ 1,724,005	\$ 1,788,226	\$ 1,726,493	\$ (61,733)	-3.5%
Wages Other Departments	16,538	11,144	-	-	-	
Overtime	223,060	48,243	183,000	183,000	-	0.0%
Standby	10,891	11,308	1,825	1,825	-	0.0%
Part-time	542,660	531,783	554,736	559,104	4,368	0.8%
Eligible Leave Payout	57,735	-	57,774	59,683	1,909	3.3%
Deferred Compensation	12,959	12,246	10,695	11,820	1,125	10.5%
Wages	2,576,207	2,338,729	2,596,257	2,541,925	(54,332)	-2.1%
OASI	188,145	170,087	121,340	135,012	13,672	11.3%
Pension	381,741	330,150	344,287	344,388	101	0.0%
Insurance	313,270	301,400	315,999	363,172	47,173	14.9%
Workers' Compensation	84,446	149,404	83,014	62,613	(20,401)	-24.6%
Fringe Benefits	779,456	780,954	743,300	770,173	26,872	3.6%
Total Personnel	3,543,808	3,289,770	3,460,897	3,447,110	(13,788)	-0.4%
Professional Services	210,985	80,242	137,385	36,085	(101,300)	-73.7%
Rentals	1,558,564	1,376,698	1,663,949	1,682,090	18,142	1.1%
Repair & Maintenance	2,324,333	1,815,954	2,105,089	2,095,889	(9,200)	-0.4%
Supplies & Materials	507,220	229,791	633,467	432,649	(200,818)	-31.7%
Training & Education	12,223	3,988	5,316	1,316	(4,000)	-75.2%
Utilities	1,704,907	1,701,357	1,698,827	1,866,364	167,537	9.9%
Other Miscellaneous	38,010	34,406	<u> </u>	<del>-</del>	=	
Total Other Operating	6,356,242	5,242,435	6,244,031	6,114,393	(129,638)	-2.1%
Total Operating Expenditure	s \$ 9,900,049	\$ 8,532,205	\$ 9,704,928	\$ 9,561,502	\$ (143,426)	-1.5%

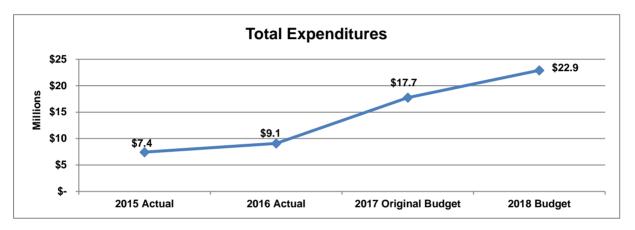


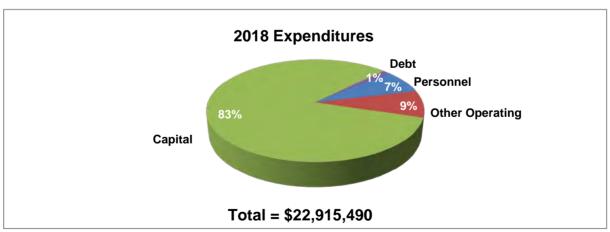


# **Storm Drainage**

#### **Budget Overview**

	2015	2016		2017	2018	Differer	ice
	Actual	Actual	Ori	ginal Budget	Budget	\$	%
Sources							
Storm Drainage Funds Contribution	\$ 7,259	\$ 493,023	\$	1,308,001	\$ 2,898,469	\$ 1,590,468	121.6%
Departmental	7,435,920	8,591,010		16,437,775	20,017,021	3,579,246	21.8%
Total Sources	\$ 7,443,179	\$ 9,084,033	\$	17,745,776	\$ 22,915,490	\$ 5,169,714	29.1%
Expenditures							
Personnel	\$ 1,210,807	\$ 1,528,928	\$	1,380,597	\$ 1,692,047	\$ 311,450	22.6%
Other Operating	907,720	1,154,902		2,173,892	1,955,656	(218,236)	-10.0%
Total Operating	 2,118,527	 2,683,830		3,554,489	 3,647,703	93,214	2.6%
Capital	4,970,313	6,063,149		13,889,500	18,966,000	5,076,500	36.5%
Debt	354,339	337,054		301,787	301,787	-	0.0%
Total Expenditures	\$ 7,443,179	\$ 9,084,033	\$	17,745,776	\$ 22,915,490	\$ 5,169,714	29.1%



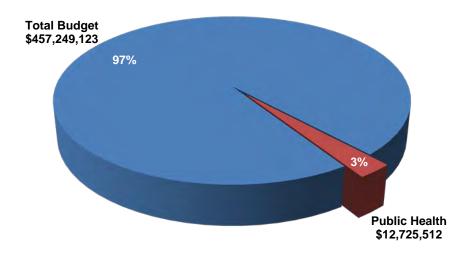


# Storm Drainage (continued)

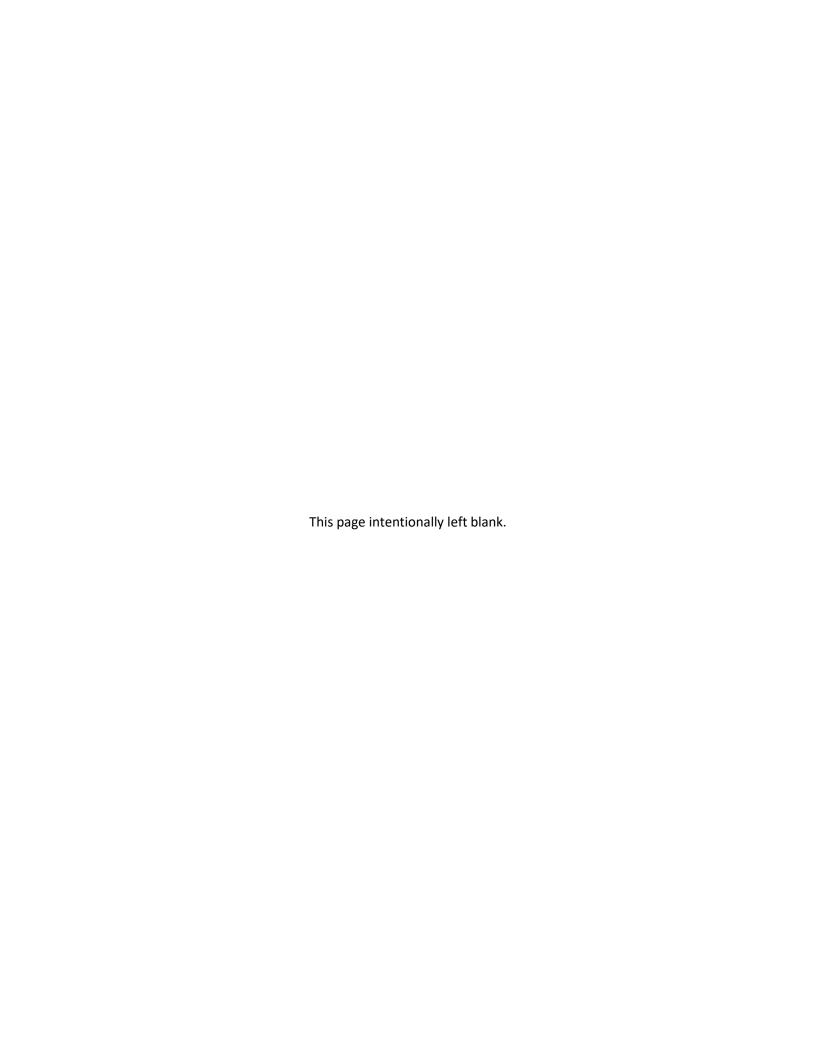
# **Budget by Category**

	2015	2016	2017	2018	Differer	nce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Storm Drainage Fund Contribution	\$ 7,259	\$ 493,023	\$ 1,308,001	\$ 2,898,469	\$ 1,590,468	121.6%
Departmental						
Taxes	6,464,256	7,322,638	8,530,482	9,408,630	878,148	10.3%
Special Assessments	936,339	1,213,598	1,014,693	1,118,291	103,598	10.2%
Miscellaneous	35,325	54,774	800,100	1,540,100	740,000	92.5%
Other (SRF Notes, Transfer-In)		-	6,092,500	7,950,000	1,857,500	30.5%
Total Departmental Sources	7,435,920	8,591,010	16,437,775	20,017,021	3,579,246	21.8%
Total Sources	\$ 7,443,179	\$ 9,084,033	\$ 17,745,776	\$ 22,915,490	\$ 5,169,714	29.1%
Expenditures						
Fulltime	\$ 673,123	\$ 845,810	\$ 997,082	\$ 999,108	\$ 2,026	0.2%
Wages Other Departments	167,667	238,603	-	230,194	230,194	
Overtime	25,867	34,454	5,981	5,981	-	0.0%
Standby	4,414	7,655	1,520	1,520	-	0.0%
Part-time	-	-	-	59,360	59,360	
Eligible Leave Payout	9,874	340	8,606	450	(8,156)	-94.8%
Deferred Compensation	15,014	19,453	20,978	23,739	2,761	13.2%
Wages	895,960	1,146,314	1,034,167	1,320,352	286,185	27.7%
OASI	64,533	83,519	74,028	80,931	6,903	9.3%
Pension	146,056	175,382	151,235	151,254	19	0.0%
Insurance	102,641	122,699	120,159	138,454	18,295	15.2%
Allowances	1,618	1,014	1,008	1,056	48	4.8%
Fringe Benefits	250,315	299,095	272,402	290,764	18,362	6.7%
Total Personnel	1,210,807	1,528,928	1,380,597	1,692,047	311,450	22.6%
Professional Services	250,103	305,744	465,677	347,177	(118,500)	-25.4%
Rentals	79,126	113,324	304,440	287,416	(17,024)	-5.6%
Repair & Maintenance	531,904	680,761	1,258,060	1,233,060	(25,000)	-2.0%
Supplies & Materials	36,955	46,525	122,586	64,874	(57,712)	-47.1%
Training & Education	3,316	2,498	16,110	16,110	-	0.0%
Utilities	6,314	6,051	7,019	7,019	-	0.0%
Total Other Operating	907,720	1,154,902	2,173,892	1,955,656	(218,236)	-10.0%
Land	387,501	1,541,661	618,000	1,233,000	615,000	99.5%
Equipment	-	264,775	175,000	-	(175,000)	-100.0%
Infrastructure	4,582,811	4,256,714	13,096,500	17,733,000	4,636,500	35.4%
Total Capital	4,970,313	6,063,149	13,889,500	18,966,000	5,076,500	36.5%
Debt	354,339	337,054	301,787	301,787		0.0%
Total Expenditures	\$ 7,443,179	\$ 9,084,033	\$ 17,745,776	\$ 22,915,490	\$ 5,169,714	29.1%

# **Public Health**



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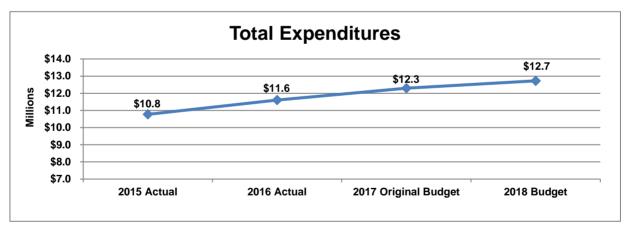
#### **Public Health**

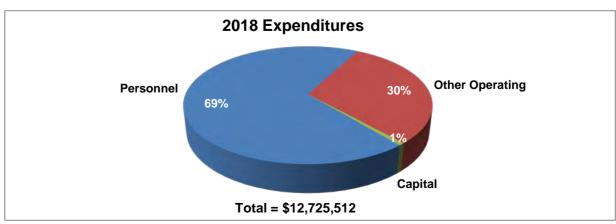
**OUR MISSION-** To improve the quality of life for the citizens of Sioux Falls by preventing or controlling disease, mitigating adverse health conditions and threats, and by providing an open door to primary health services.

OUR VISION- To understand and influence the health and well-being of the citizens of Sioux Falls.

#### **Budget Overview**

	2015	2016	2016 2017		Difference
	Actual	Actual	Original Budget	Budget	\$ %
Sources					
General Fund Contribution	\$ 2,424,724	\$ 2,217,192	\$ 2,681,402	\$ 2,432,033	\$ (249,369) -9.3%
Operating Revenues					
Charges for Goods & Services (Net)	3,904,989	4,322,900	5,304,559	5,690,444	385,885 7.3%
Intergovernmental	3,580,429	4,047,920	3,437,266	3,723,744	286,478 8.3%
Licenses & Permits	298,962	321,998	295,110	304,110	9,000 3.0%
Fines, Contributions, Interest	101,887	53,050	154,500	156,500	2,000 1.3%
Miscellaneous	351,940	481,298	384,931	330,681	(54,250) -14.1%
Total Departmental	8,238,207	9,227,166	9,576,366	10,205,479	629,113 6.6%
Capital Funds Contributions	108,924	156,917	39,000	88,000	49,000 125.6%
Total Sources	\$ 10,771,855	\$ 11,601,275	\$ 12,296,768	\$ 12,725,512	<b>\$ 428,744</b> 3.5%
Expenditures					
Personnel	\$ 7,181,499	\$ 7,848,193	\$ 8,484,535	\$ 8,772,790	\$ 288,255 3.4%
Other Operating	3,481,432	3,596,165	3,773,233	3,864,722	91,489 2.4%
Total Operating	10,662,931	11,444,358	12,257,768	12,637,512	379,744 3.1%
Capital	108,924	156,917	39,000	88,000	49,000 125.6%
Total Expenditures	\$ 10,771,855	\$ 11,601,275	\$ 12,296,768	\$ 12,725,512	<b>\$ 428,744</b> 3.5%





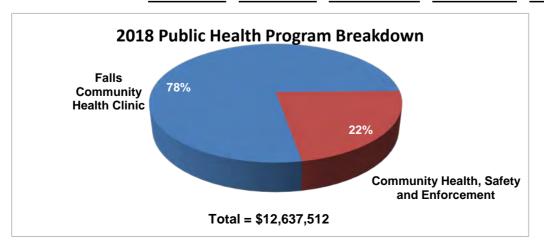
#### **Operating Budget by Source and Program**

#### **Falls Community Health Clinic**

		2015	2016	2017		2018		Difference	
		Actual	Actual	Orig	ginal Budget	 Budget		\$	%
Revenues									
Intergovernmental - Grants	\$	3,050,811	\$ 3,582,447	\$	3,002,191	\$ 3,275,144	\$	272,953	9.1%
Charges (Net)		3,637,970	4,023,607		4,942,368	5,349,944		407,576	8.2%
Miscellaneous		359,683	369,420		390,431	337,181		(53,250)	-13.6%
Total Departmental Revenues		7,048,465	7,975,474		8,334,990	8,962,269		627,279	7.5%
Expenses									
Medical		6,248,857	6,713,693		6,952,858	7,443,296		490,438	7.1%
Dental		1,955,688	2,157,359		2,541,571	2,398,727		(142,844)	-5.6%
Total Expenses	-	8,204,546	 8,871,052		9,494,429	 9,842,023	\$	347,594	3.7%
Total Net Impact to General Fund	\$	1,156,081	\$ 895,577	\$	1,159,439	\$ 879,754	\$	(279,685)	-24.1%

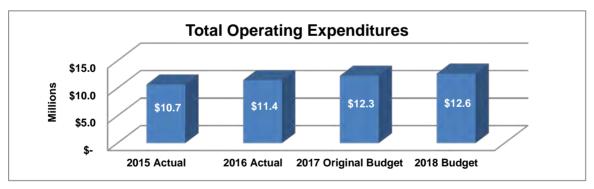
#### **Community Health, Safety and Enforcement**

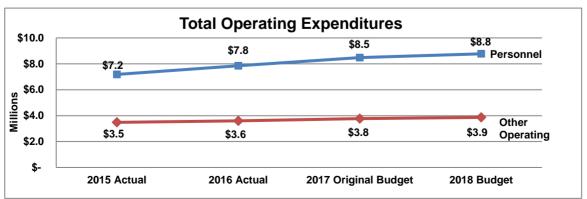
	2015	2016	2017	2018	Difference	ce
	Actual	Actual	Original Budget	Budget	\$	%
Revenues						
Licenses and Permits	\$ 298,962	\$ 315,215	\$ 295,110	\$ 304,110	\$ 9,000	3.0%
Intergovernmental - Grants	529,617	465,473	435,075	448,600	13,525	3.1%
Charges	268,852	308,883	362,191	340,500	(21,691)	-6.0%
Miscellaneous (Fines, Contributions)	92,311	162,120	149,000	150,000	1,000	0.7%
Total Revenues	1,189,742	1,251,691	1,241,376	1,243,210	1,834	0.1%
Expenses						
Vector Control	594,414	595,985	628,021	630,986	2,965	0.5%
Code Enforcement	400,682	425,147	465,779	471,717	5,938	1.3%
Food Program	396,167	410,732	427,314	432,530	5,216	1.2%
Community Health and Wellness	242,268	284,225	318,717	330,862	12,145	3.8%
Emergency Medical Services	244,683	262,107	271,019	272,858	1,839	0.7%
Environmental Lab	215,673	219,938	225,706	216,313	(9,393)	-4.2%
Public Health Preparedness	127,203	129,931	176,451	179,310	2,859	1.6%
In-home Family Daycare	106,526	140,390	152,825	155,622	2,797	1.8%
Business Licenses	130,770	104,851	97,507	105,291	7,784	8.0%
Total Expenses	2,458,385	2,573,306	2,763,339	2,795,489	\$ 32,150	1.2%
Total Net Impact to General Fund	\$ 1,268,643	\$ 1,321,615	\$ 1,521,962	\$ 1,552,279	\$ 30,317	2.0%



#### **Operating Budget by Category**

	2015	2016	2017	2018	Difference		
	Actual	Actual	Original Budget	Budget	\$	%	
Expenditures							
Fulltime	\$ 4,419,722	\$ 4,904,538	\$ 5,263,255	\$ 5,451,512	\$ 188,257	3.6%	
Overtime	31,324	34,430	12,700	12,700	-	0.0%	
Standby	9	-	-	-	-		
Part-time	729,382	718,046	799,661	871,831	72,170	9.0%	
Eligible Leave Payout	34,199	9,895	80,104	53,830	(26,274)	-32.8%	
Deferred Compensation	68,814	79,246	87,845	93,593	5,748	6.5%	
Wages	5,283,450	5,746,154	6,243,565	6,483,466	239,901	3.8%	
OASI	371,454	402,297	433,663	445,730	12,067	2.8%	
Pension	738,419	776,479	819,210	767,371	(51,839)	-6.3%	
Insurance	708,221	787,099	907,509	1,041,031	133,522	14.7%	
Worker's Compensation	72,868	128,920	72,868	27,472	(45,396)	-62.3%	
Allowances	7,087	7,244	7,720	7,720	-	0.0%	
Fringe Benefits	1,526,595	1,699,742	1,807,307	1,843,594	36,287	2.0%	
Total Personnel	7,181,499	7,848,193	8,484,535	8,772,790	288,255	3.4%	
Professional Services	1,708,922	1,917,485	2,018,230	2,067,294	49,064	2.4%	
Rentals	218,343	244,908	260,680	260,680	-	0.0%	
Repair & Maintenance	310,005	111,436	117,350	117,350	-	0.0%	
Supplies & Materials	1,032,503	1,126,632	1,152,458	1,212,115	59,658	5.2%	
Training & Education	86,071	90,368	95,395	95,395	-	0.0%	
Utilities	124,057	105,336	129,121	111,888	(17,233)	-13.3%	
Other Current	1,532	-	-	-	-		
Total Other Operating	3,481,432	3,596,165	3,773,233	3,864,722	91,489	2.4%	
<b>Total Operating Expenditures</b>	\$ 10,662,931	\$ 11,444,358	\$ 12,257,768	\$ 12,637,512	\$ 379,744	3.1%	





# Capital Budget

	2015 Actual		2016 Actual		2017 Original Budget		2018 Budget		Differe \$	nce %
Sources										
Sales Tax Contribution	\$	108,924	\$ 156,917	\$	39,000	\$	88,000	\$	49,000	125.6%
Total Capital Sources	\$	108,924	\$ 156,917	\$	39,000	\$	88,000	\$	49,000	125.6%
Expenditures										
Equipment	\$	108,924	\$ 156,917	\$	39,000	\$	88,000	\$	49,000	125.6%
Total Capital Expenditures	\$	108,924	\$ 156,917	\$	39,000	\$	88,000	\$	49,000	125.6%

## **Capital Program Detail**

Description		2018	_	2019		2020		2021	_	2022	 otal Cost
Other Capital Equipment Program	Qty		Qty		Qty		Qty				
Analyzer, Chemistry	\$	-		\$ -	\$ 1	\$ 175,000	\$	-	9	· -	\$ 175,000
Analyzer, Hematology		-	1	65,000		-		-		-	65,000
Autoclave		-		-	1	15,000		-		-	15,000
Coloposcopy		-		-	1	18,000		-		-	18,000
Dental Unit		-	1	39,000		-		-		-	39,000
Dental Unit Enclosed	1	8,000	1	8,000		-		-		-	16,000
Treatment Center		-	2	17,800		-		-		-	17,800
Ice/Water Machine	1	10,000		-		-		-		-	10,000
Pickup	2	48,000		-		-		-	3	88,500	136,500
Sedan	1	22,000	1	22,500	2	46,000		-		-	90,500
Utility Vehicle		-	2	30,000		-		-		-	30,000
Van		-	1	30,000		-		-		-	30,000
Video Conferencing		-		-		-		-	1	10,000	10,000
Water Purification System		-		-	1	8,000		-		-	8,000
X-Ray Imaging System		-	1	100,000	1	20,000		-		-	120,000
X-Ray, Dental Portable		-	2	22,594		-		-		-	22,594
X-Ray Machine/Tube, Clinic		-		-		-		-	1	57,000	57,000
X-Ray, Digital		-		-	1	7,900		-		-	7,900
Total Other Capital Equipment Progra	m	88,000	_	334,894		289,900		-		155,500	868,294
Total Capital Program	\$	88,000	=	\$ 334,894		\$ 289,900	\$		4	155,500	\$ 868,294

#### **Outcome Based Indicators**

Provide	Provide access to services that promote health and prevent disease.									
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target				
,	Percentage of diabetic patients whose HbA1c levels are less than or equal to 9 ercent.		70%	69%	70%	70%				
,	Percentage of adult patients with diagnosed hypertension whose most recent od pressure was less than 140/90.	65%	65%	72%	65%	65%				
,	Percentage of women age 21-64 who received one or more pap tests during the asurement year or during the two years prior to the measurement year.	48%	50%	50%	50%	50%				
11101	additionally out of during the two years prior to the measurement year.	4070	3070	3070	3070	30 /0				
4) F	Percentage of adults who are overweight or underweight with follow up plan.	61%	44%	73%	44%	44%				
,	Survival of bystander witnessed arrests of cardiac etiology who were found in a ockable rhythm.	53%	35%	55%	35%	35%				

Pro	otect the community from health hazards and disease transmission.					
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
	1) Respond to citizen public health code concerns/complaints within 48 hours.	95%	95%	97%	95%	95%
	2) Results available from drinking water samples within 24 hours and pool/spa results available within 28 hours.	95%	95%	96%	97%	97%
	3) Resolution of code enforcement cases through voluntary compliance	91%	92%	90%	92%	92%
	4) Reduction of potential food borne illness by decreasing the percentage of facilities having critical violations at the time of inspection.	33%	25%	32%	25%	25%
	5) Decrease the percentage of adults in the Sioux Falls MSA that currently smoke.	20%	19%	N/A	19%	19%

https://doh.sd.gov/statistics/

Staffing

	2013	2014	2015	2016	2017	2018
Year-end Fulltime Positions	64	71	73	78	78	80
Part-time FTE's	25.7	21.6	18.1	18.5	19.1	20.2
Statistics						
Falls Community Health	2011	2012	2013	2014	2015	2016
Visits: Total	44,121	44,010	43,188	44,037	40,031	42,355
Visits: Medical	28,444	27,902	28,413	29,522	25,992	27,096
Visits: Dental	11,395	11,298	10,633	10,926	10,125	10,573
Public Health						

3,209

3.272

428

1,536

23

12,852

1.34

3,243

3.279

366

1,557

15

9,873

1.96

3,264

3.709

350

1,811

20

12,908

3.08

3,457

3.810

332

1,854

22

13,209

4.13

3,496

4.071

306

1,540

17

13,270

3.23

3,416

5.406

291

1,808

26

12,270

4.38

**Budget** 

#### **Need to Know**

**Facility Inspections** 

Home Daycares

**Nuisance Cases** 

Nuisance Inspections

Nuisance Property Cleanups

Vector/Mosquito Control Treatment Sites

NICE/KEEP Clean Up Area- total square miles

#### Significant Achievements in 2016:

Due to Falls Community Health's Patient Centered Medical Home status and quality efforts, funding was awarded to continue improvements in patient care.

Dental services were increased in the Hayward neighborhood through the Falls Community Health school based location.

Through the Live Well Sioux Falls Coalition, Hayward THRIVE was launched to work with residents to support a healthy community in the Hayward neighborhood.

The EMS system conducted a successful multidisciplinary performance improvement project to keep Sioux Falls Fire Rescue resources available for emergencies, refine best practices for appropriate resource allocation, and improve the mutual aid process.

A Medication Voucher Program was developed with the help of Dr. Gene Burrish and the SF Community Foundation to provide the most vulnerable patients at Falls Community Health with the prescription medications they need.

The 2016 Community Health Needs Assessment (CHNA) was completed in collaboration with Avera McKennan Hospital & University Health System and Sanford USD Medical Center.

The Environmental Health Inspection team initiated an online Food Handler training program in 2016 after recognizing a gap in local training.

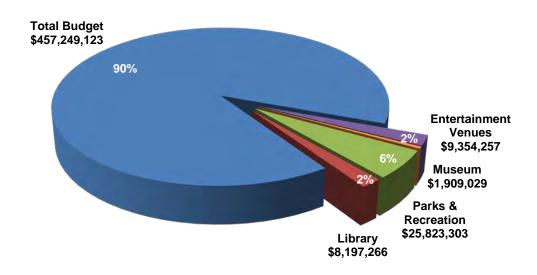
The SF Health Department, along with the Parks & Recreation Department and many community partners, took steps to create additional tobacco free places in the community.

Falls Community Health, in partnership with the SF School District, completed an operational and sustainability assessment to improve the overall student health at the schools we serve.

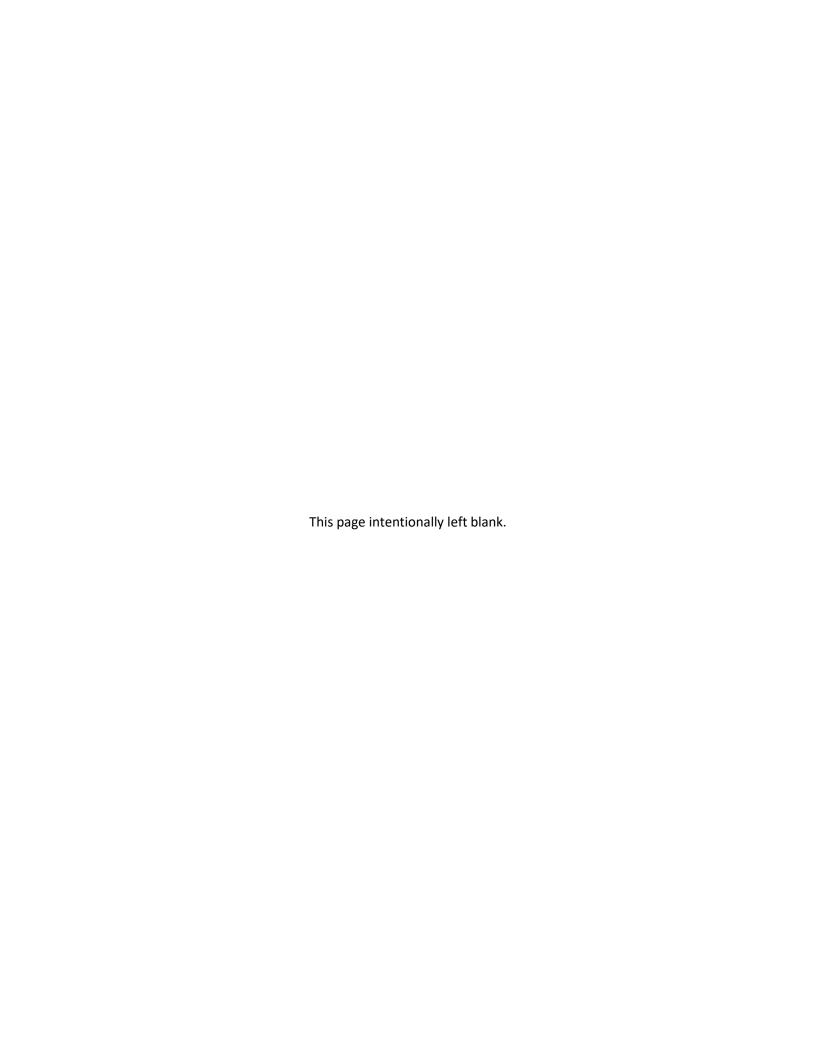
Live Well Sioux Falls was named State Chronic Disease Partner of Year award for "outstanding achievement in chronic disease prevention".

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# Culture & Recreation



Library	57
Parks & Recreation	65
Entertainment Venues	
(Events Complex, Orpheum Theatre, Washington Pavilion)	73
Siouxland Museum	79

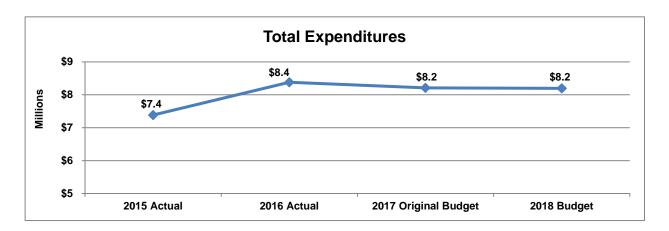


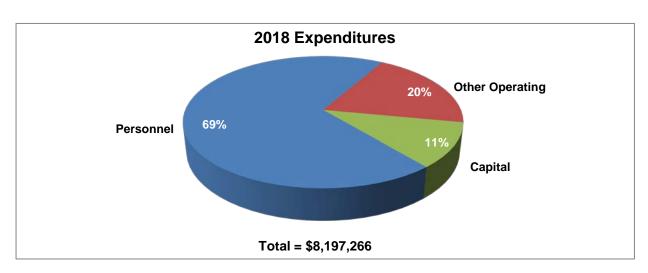
## Library

Siouxland Libraries provides current and timely information and materials in a variety of formats that reflect the reading and information needs of library customers and the use they make of our libraries. Specific emphasis is placed on stimulating and encouraging the joy of reading and learning, and on enhancing the overall quality of life enjoyed by the residents of Sioux Falls and Minnehaha County.

#### **Budget Overview**

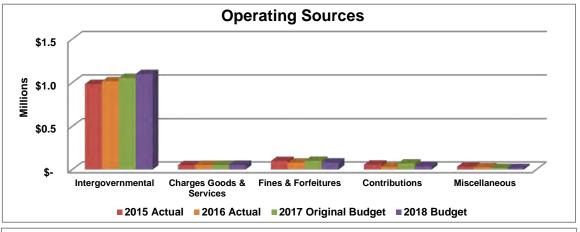
	2015	2016		2017	2018	Differenc	e
	Actual	Actual	Ori	ginal Budget	Budget	\$	%
Sources						 	
General Fund Contribution	\$ 5,394,034	\$ 6,238,339	\$	6,018,745	\$ 6,012,468	\$ (6,277)	-0.1%
Library Memorial Contribution	1,359	238		5,000	5,000	-	0.0%
Departmental	1,217,110	1,201,295		1,293,170	1,287,798	(5,372)	-0.4%
Total Operating	 6,612,502	 7,439,872		7,316,915	 7,305,266	(11,649)	-0.2%
Capital Funds Contribution	772,654	941,524		891,500	892,000	500	0.1%
Total Sources	\$ 7,385,156	\$ 8,381,396	\$	8,208,415	\$ 8,197,266	\$ (11,149)	-0.1%
Expenditures							
Personnel	\$ 5,031,970	\$ 5,233,422	\$	5,687,454	\$ 5,689,242	\$ 1,788	0.0%
Other Operating	1,580,533	2,206,450		1,629,461	1,616,024	(13,437)	-0.8%
Total Operating	 6,612,502	7,439,872		7,316,915	7,305,266	(11,649)	-0.2%
Capital	772,654	941,524		891,500	892,000	500	0.1%
Total Expenditures	\$ 7,385,156	\$ 8,381,396	\$	8,208,415	\$ 8,197,266	\$ (11,149)	-0.1%

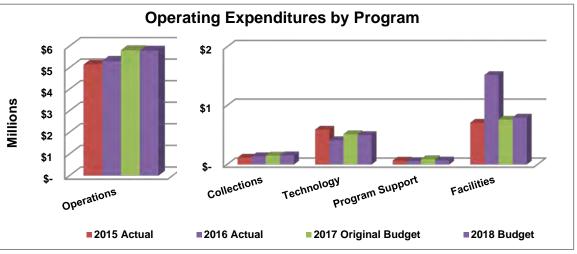




#### **Operating Budget by Source and Program**

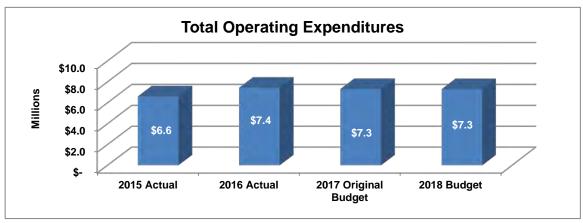
	2015	2016		2017	2018	Difference	e.
	Actual	Actual	Orig	ginal Budget	Budget	 \$	%
Sources		_					
General Fund Contribution	\$ 5,394,034	\$ 6,238,339	\$	6,018,745	\$ 6,012,468	\$ (6,277)	-0.1%
Library Memorial Fund Contribution	1,359	238		5,000	5,000	-	0.0%
Departmental							
Intergovernmental	983,155	1,013,640		1,053,320	1,098,460	45,140	4.3%
Charges for Goods & Services	49,756	51,804		52,350	53,338	988	1.9%
Fines & Forfeitures	97,999	78,973		100,000	80,000	(20,000)	-20.0%
Contributions	55,600	30,903		70,000	40,000	(30,000)	-42.9%
Miscellaneous	30,600	25,975		17,500	16,000	(1,500)	-8.6%
Total Departmental Sources	1,217,110	1,201,295		1,293,170	1,287,798	 (5,372)	-0.4%
Total Sources	\$ 6,612,502	\$ 7,439,872	\$	7,316,915	\$ 7,305,266	\$ (11,649)	-0.2%
Expenditures							
By Program							
Collections	\$ 116,077	\$ 140,665	\$	150,500	\$ 156,400	\$ 5,900	3.9%
Operations	5,134,212	5,309,887		5,807,394	5,785,895	(21,499)	-0.4%
Technology	589,163	411,728		511,203	498,351	(12,852)	-2.5%
Program Support	65,857	58,015		89,100	68,850	(20,250)	-22.7%
Facilities	707,193	 1,519,576		758,718	 795,770	 37,052	4.9%
<b>Total Operating Expenditures</b>	\$ 6,612,502	\$ 7,439,872	\$	7,316,915	\$ 7,305,266	\$ (11,649)	-0.2%

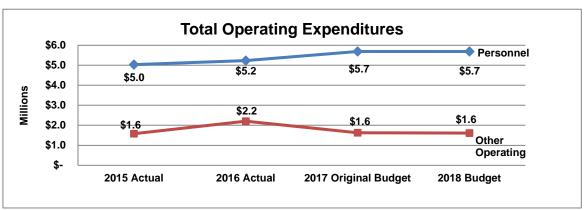




## **Operating Budget by Category**

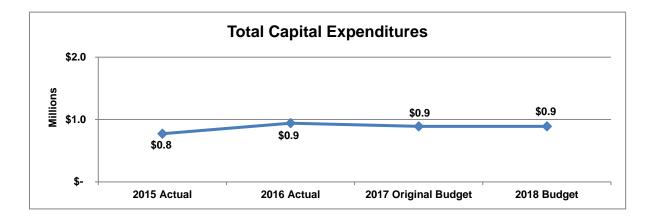
	2015	2016	2017	2018	Difference	се
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 3,203,999	\$ 3,432,634	\$ 3,687,253	\$ 3,716,067	\$ 28,814	0.8%
Overtime	1,838	5,221	3,110	3,110	=	0.0%
Part-time	217,197	199,234	250,732	234,150	(16,582)	-6.6%
Eligible Leave Payout	70,879	47,848	72,000	47,600	(24,400)	-33.9%
Deferred Compensation	37,590	39,630	43,232	38,192	(5,040)	-11.7%
Wages	3,531,504	3,724,566	4,056,327	4,039,119	(17,208)	-0.4%
OASI	250,253	266,945	285,646	285,343	(303)	-0.1%
Pension	644,210	559,396	593,839	516,986	(76,853)	-12.9%
Insurance	572,726	623,640	718,365	831,264	112,899	15.7%
Workers' Compensation	33,277	58,875	33,277	16,530	(16,747)	-50.3%
Fringe Benefits	1,250,213	1,241,911	1,345,481	1,364,780	19,299	1.4%
Total Personnel	5,031,970	5,233,422	5,687,454	5,689,242	1,788	0.0%
Professional Services	260,957	284,343	317,166	323,071	5,905	1.9%
Rentals	182,947	185,304	251,459	252,516	1,057	0.4%
Repair & Maintenance	397,147	1,213,506	414,892	430,317	15,425	3.7%
Supplies & Materials	498,831	276,958	355,552	337,325	(18,227)	-5.1%
Training & Education	2,580	10,174	8,015	14,280	6,265	78.2%
Utilities	236,835	232,647	280,877	257,015	(23,862)	-8.5%
Other Current	1,236	3,517	1,500	1,500	-	0.0%
Total Other Operating	1,580,533	2,206,450	1,629,461	1,616,024	(13,437)	-0.8%
Total Operating Expenditures	\$ 6,612,502	\$ 7,439,872	\$ 7,316,915	\$ 7,305,266	\$ (11,649)	-0.2%

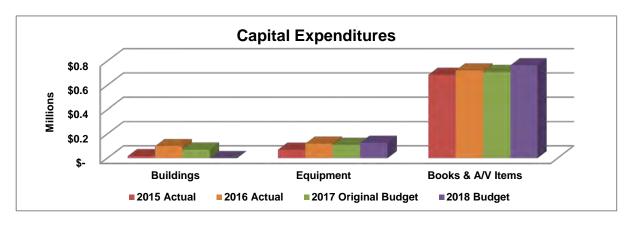




## **Capital Budget**

	2015	2016		2017	2018	Differen	ce
	Actual	Actual	Orig	inal Budget	Budget	\$	%
Sources							
Sales Tax Contribution	\$ 740,654	\$ 906,524	\$	856,500	\$ 845,000	\$ (11,500)	-1.3%
Sales Tax Fund - County Contribution	32,000	35,000		35,000	35,000	-	0.0%
Sales Tax Fund - Other Financing	-	-		-	12,000	12,000	
Total Capital Sources	\$ 772,654	\$ 941,524	\$	891,500	\$ 892,000	\$ 500	0.1%
Expenditures							
Buildings	\$ 16,405	\$ 99,236	\$	71,500	\$ -	\$ (71,500)	-100.0%
Equipment	69,863	120,249		110,000	127,000	17,000	15.5%
Books & A/V Items	686,385	 722,039		710,000	 765,000	 55,000	7.7%
<b>Total Capital Expenditures</b>	\$ 772,654	\$ 941,524	\$	891,500	\$ 892,000	\$ 500	0.1%





## **Capital Program Detail**

	Project Number	_	2018		2019		2020	_	2021		2022	Total Cost
Other Capital Equipment Program		Qty		Qty		Qty		Qty		Qty		
Library Print & AV Materials		\$	730,000	\$	750,000	\$	775,000	\$	800,000	\$	825,000	\$ 3,880,000
Library Materials - County			35,000		35,000		35,000		35,000		35,000	175,000
Audio Conferencing System			-		-		-		-		17,000	17,000
Automated Material Handlers			-		-		-		605,880		-	605,880
Bookmobile			-		155,000		-		-		-	155,000
Bookmobile - County			-		30,000		-		-		-	30,000
Interactive Early Learning Unit			12,000		-		-		-		-	12,000
Projectors, Meeting Rooms (2)			-		-		22,500		-		-	22,500
Scanner, Micorfilm (2)			-		-		-		16,400		-	16,400
Self Check Outs (17)			-		-		-		180,840			180,840
Shelving			115,000		-		-		28,496		106,000	249,496
Signs (2)			-		-		-		-		40,000	40,000
Van			-		-		32,000		-		-	32,000
Total Other Capital Equipment Prograr	n		892,000		970,000		864,500		1,666,616	_	1,023,000	5,416,116
Total Capital Program		\$	892,000	\$	970,000	\$	864,500	\$	1,666,616	\$	1,023,000	\$ 5,416,116

## **Outcome Based Indicators**

Provide a quality library experience with current and relevant materi	als.				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Maintain per capita materials expenditure	\$3.75	\$3.90	\$3.92	\$4.00	\$3.90
2) Increase per capita circulation	10.3	10.4	11	10.5	11
Enhance the customer experience with fast and efficient service.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Conduct customer satisfaction survey	n/a	9/1/2016	7/22/2016	9/1/2017	9/1/2018
2) Improve staff scheduling	n/a	n/a	n/a	n/a	6/30/2018
Provide quality programs to encourage and promote reading and lib	rary use.				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Programs and training opportunities for adults	292	<b>2016 Target</b> 400	<b>2016 Results</b> 259	<b>2017 Target</b> 300	<b>2018 Target</b> 300
Programs and training opportunities for adults     Program attendance for adults					
a) Program attendance for adults	292 2,661	400 2,500	259 2,550	300 2,500	300 2,500
, 6	292	400	259	300	300
a) Program attendance for adults     2) Programs presented for teens     a) Program attendance for teens	292 2,661 335 3,293	400 2,500 360 4,500	259 2,550 216 1,980	300 2,500 350 4,000	300 2,500 250 3,000
a) Program attendance for adults  2) Programs presented for teens a) Program attendance for teens  3) Programs presented for children	292 2,661 335 3,293 2,535	400 2,500 360 4,500 1,000	259 2,550 216 1,980 1,288	300 2,500 350 4,000	300 2,500 250 3,000
a) Program attendance for adults     2) Programs presented for teens     a) Program attendance for teens	292 2,661 335 3,293	400 2,500 360 4,500	259 2,550 216 1,980	300 2,500 350 4,000	300 2,500 250 3,000
a) Program attendance for adults  2) Programs presented for teens a) Program attendance for teens  3) Programs presented for children	292 2,661 335 3,293 2,535	400 2,500 360 4,500 1,000	259 2,550 216 1,980 1,288	300 2,500 350 4,000	300 2,500 250 3,000
a) Program attendance for adults  2) Programs presented for teens a) Program attendance for teens  3) Programs presented for children a) Program attendance for children	292 2,661 335 3,293 2,535 49,693	400 2,500 360 4,500 1,000 20,500	259 2,550 216 1,980 1,288 18,603	300 2,500 350 4,000 1,000 20,000	300 2,500 250 3,000 1,000 20,000

#### **Staffing**

					Bud	lget
	2013	2014	2015*	2016	2017	2018
Year-end Fulltime Positions	67	67	66 <sup>A</sup>	66	67 <sup>B</sup>	67
Part-time FTE's	9.7	9.8	10.2	9.0	11.3	10.3

A - Transferred position to Finance

#### **Statistics**

	2011	2012	2013	2014	2015	2016
Estimated Population Served	189,372	192,302	196,397	201,462	208,343	212,937
Registered Borrowers	97,487	98,493	100,392	101,452	94,997	94,515
Library Holdings (Collection)	329,869	335,817	338,351	324,951	321,115	301,638
Number of Items Borrowed	1,963,918	2,024,141	2,215,315	2,150,983	2,140,127	2,345,779
Items Borrowed Per Capita	10.4	10.5	11.3	10.7	10.3	11.0
Collection Turnover Rate	6.0	6.0	6.5	6.6	6.7	7.8
Computer Uses	238,223	235,687	242,213	272,604	210,602	187,101
Visits	1,181,109	1,161,011	1,240,384	1,258,627	1,222,767	1,127,966
Program Attendance	41,916	49,449	56,337	55,928	55,647	54,112
Meeting Room Use	4,910	5,983	6,357	7,882	8,214	7,905

#### **Need to Know**

Siouxland Libraries serves the citizens of Sioux Falls and Minnehaha County (outside of Dell Rapids).

There are 13 branches - 5 in Sioux Falls plus 1 in Baltic, Brandon, Colton, Crooks, Garretson, Hartford, Humboldt, and Valley Springs.

The library strives to meet the information and education needs of all citizens through a popular collection of books, music, and movies in both physical and downloadable formats, learning-focused programming, and superior customer service.

Technology plays a significant role in providing library service: computers for public-access, high speed wifi, online resources such as Lynda.com, library app, a well-used website, and knowledgeable staff that can assist the public in using technology.

The goals for the library in 2018 are innovative hospitality, purposeful programming, and well-trained staff.

B - Reallocated Facilities position to Library

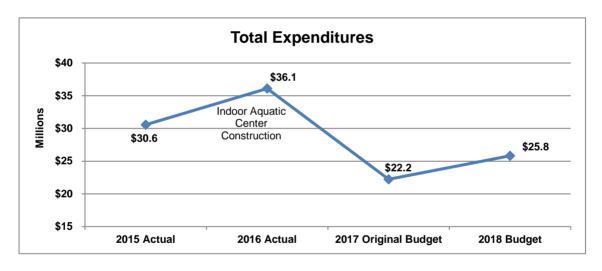
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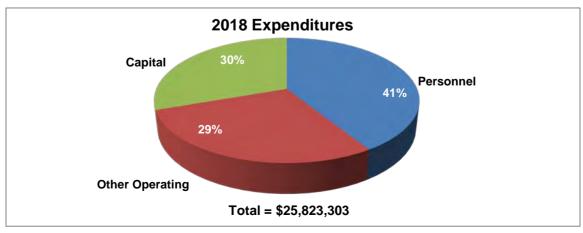
#### **Parks & Recreation**

The City of Sioux Falls Parks and Recreation Department provides and maintains land and facilities for recreational and leisure activities for all citizens of the community to enjoy. Facilities and services include parks, trails and open spaces, urban forestry services, youth and adult recreation programs, municipal band and a variety of other leisure services provided in partnership with both public and private entities.

#### **Budget Overview**

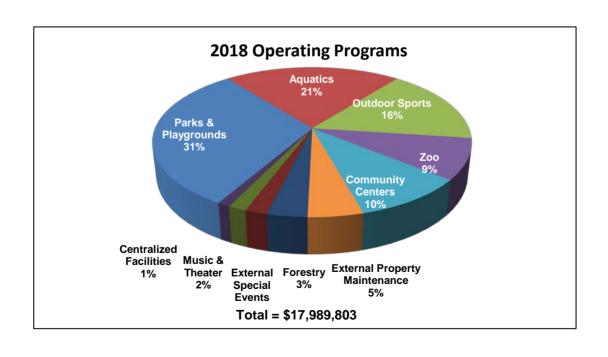
	2015	2016	2017	2018	Difference	е
	Actual	Actual	<b>Original Budget</b>	Budget	\$	%
Sources						
General Fund Contribution	\$ 14,480,633	\$ 15,398,198	\$ 15,775,025	\$ 15,499,861	\$ (275,164)	-1.7%
Departmental	1,155,230	1,567,828	2,333,786	2,489,942	156,156	6.7%
Total Operating	15,635,862	16,966,026	18,108,812	17,989,803	(119,008)	-0.7%
Capital Funds Contributions	14,926,666	19,133,874	4,125,950	7,833,500	3,707,550	89.9%
Total Sources	\$ 30,562,529	\$ 36,099,900	\$ 22,234,762	\$ 25,823,303	\$ 3,588,542	16.1%
Expenditures						
Personnel	\$ 8,656,861	\$ 9,632,851	\$ 10,389,655	\$ 10,605,002	\$ 215,347	2.1%
Other Operating	6,979,001	7,333,174	7,719,156	7,384,801	(334,355)	-4.3%
Total Operating	15,635,862	16,966,026	18,108,812	17,989,803	(119,008)	-0.7%
Capital	14,926,666	19,133,874	4,125,950	7,833,500	3,707,550	89.9%
Total Expenditures	\$ 30,562,528	\$ 36,099,900	\$ 22,234,762	\$ 25,823,303	\$ 3,588,542	16.1%





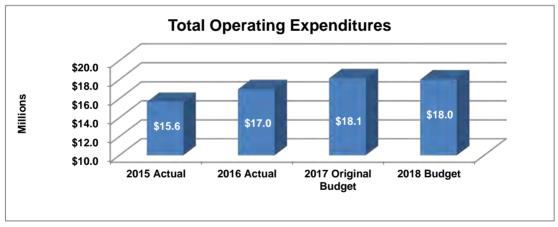
**Operating Budget by Source and Program** 

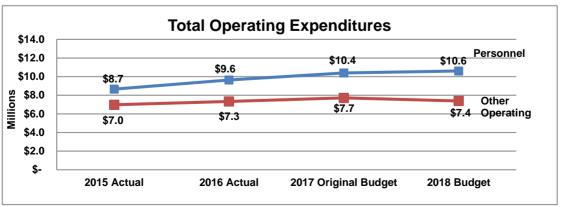
	2015	2016	2017	2018	 Difference	
_	Actual	Actual	Original Budget	Budget	 \$	%
Sources						
General Fund Contribution	\$ 14,480,633	\$ 15,398,198	\$ 15,775,025	\$ 15,499,861	\$ (275,164)	-1.7%
Departmental						
Taxes (frontage)	3,528	3,338	3,650	3,650	-	0.0%
Charges for Goods & Services	993,421	1,506,709	2,177,341	2,379,667	202,326	9.3%
Licenses & Permits	20,148	21,645	20,300	20,300	-	0.0%
Intergovernmental	-	-	-	3,330	3,330	
Rental Charges	89,012	11,864	7,995	7,995	-	0.0%
Contributions	40,798	22,322	122,500	73,000	(49,500)	-40.4%
Miscellaneous	8,322	1,950	2,000	2,000	-	0.0%
<b>Total Departmental Sources</b>	1,155,230	1,567,828	2,333,786	2,489,942	156,156	6.7%
<b>Total Operating Sources</b>	\$ 15,635,862	\$ 16,966,026	\$ 18,108,812	\$ 17,989,803	\$ (119,008)	-0.7%
Expenditures						
By Program						
Parks & Playgrounds	\$ 6,359,461	\$ 5,746,239	\$ 5,322,671	\$ 5,590,220	\$ 267,549	5.0%
Aquatics	1,784,405	2,295,335	3,618,008	3,815,897	197,889	5.5%
Outdoor Sports	2,494,717	3,441,555	3,276,320	2,962,934	(313,385)	-9.6%
Great Plains Zoo	1,754,033	1,800,856	1,815,290	1,583,240	(232,050)	-12.8%
Community Centers	1,505,924	1,636,292	1,974,510	1,763,567	(210,944)	-10.7%
External Property Maintenance	592,597	736,456	830,426	844,255	13,829	1.7%
Forestry	585,478	613,143	598,418	615,403	16,985	2.8%
External Special Events	217,630	304,270	327,792	340,531	12,739	3.9%
Music & Theater	332,641	360,678	300,621	278,743	(21,878)	-7.3%
Centralized Facilities (Office & Shop)	8,977	31,202	44,755	195,013	 150,258	335.7%
Total Operating Expenditures	\$ 15,635,862	\$ 16,966,026	\$ 18,108,812	\$ 17,989,803	\$ (119,008)	-0.7%



#### **Operating Budget by Category**

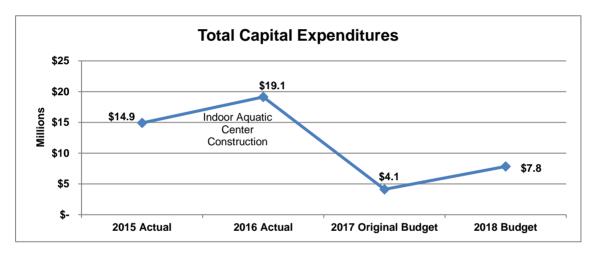
	2015	2016	2017	2018	Difference	e
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 3,736,940	\$ 3,959,875	\$ 4,146,859	\$ 4,247,355	\$ 100,496	2.4%
Overtime	88,467	127,292	38,627	38,627	=	0.0%
Standby	25,997	25,923	26,143	26,143	=	0.0%
Part-time	2,649,707	3,178,611	3,689,445	3,753,797	64,352	1.7%
Eligible Leave Payout	54,305	8,602	94,287	94,287	-	0.0%
Deferred Compensation	50,716	50,128	50,268	52,109	1,841	3.7%
Wages	6,606,133	7,350,432	8,045,629	8,212,318	166,689	2.1%
OASI	481,518	535,364	585,660	593,999	8,339	1.4%
Pension	638,105	764,821	766,026	712,644	(53,382)	-7.0%
Insurance	757,244	784,534	880,389	1,038,737	158,348	18.0%
Workers' Comp & Unemployment	173,406	197,218	111,471	46,824	(64,647)	-58.0%
Allowances	456	483	480	480	-	0.0%
Fringe Benefits	1,569,211	1,747,055	1,758,366	1,798,685	40,319	2.3%
Total Personnel	8,656,861	9,632,851	10,389,655	10,605,002	215,347	2.1%
Professional Services	2,487,009	2,213,130	2,254,808	2,008,092	(246,716)	-10.9%
Rentals	225,933	281,597	314,685	340,083	25,398	8.1%
Repair & Maintenance	1,534,483	1,805,866	2,007,690	2,181,298	173,608	8.6%
Supplies & Materials	836,452	858,321	1,095,704	954,454	(141,250)	-12.9%
Training & Education	30,065	20,427	24,639	11,925	(12,714)	-51.6%
Utilities	1,082,388	1,279,964	1,621,630	1,713,949	92,319	5.7%
Other Current	782,672	873,869	400,000	175,000	(225,000)	-56.3%
Total Other Operating	6,979,001	7,333,174	7,719,156	7,384,801	(334,355)	-4.3%
Total Operating Expenditures	\$ 15,635,862	\$ 16,966,026	\$ 18,108,812	\$ 17,989,803	\$ (119,008)	-0.7%

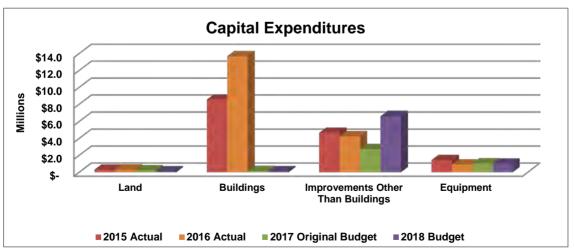




## **Capital Budget**

	2015	2016		2017	2018	Differen	ce
	Actual	Actual	Ori	ginal Budget	Budget	\$	%
Sources							
Sales Tax Contribution	\$ 14,582,522	\$ 18,749,371	\$	3,962,450	\$ 5,583,500	\$ 1,621,050	40.9%
Sales Tax Fund - Other Financing	344,144	384,503		163,500	2,250,000	2,086,500	1276.1%
Total Capital Sources	\$ 14,926,666	\$ 19,133,874	\$	4,125,950	\$ 7,833,500	\$ 3,707,550	89.9%
Expenditures							
Land	\$ 296,070	\$ 314,228	\$	225,000	\$ 100,000	\$ (125,000)	-55.6%
Buildings	8,543,663	13,670,207		138,100	108,000	(30,100)	-21.8%
Improvements Other Than Buildings	4,652,504	4,239,756		2,722,850	6,611,800	3,888,950	142.8%
Equipment	1,434,430	909,683		1,040,000	1,013,700	(26,300)	-2.5%
<b>Total Capital Expenditures</b>	\$ 14,926,666	\$ 19,133,874	\$	4,125,950	\$ 7,833,500	\$ 3,707,550	89.9%





		Capit	al P	rogram	De	tail					
Description	Project Number	2018		2019		2020		2021		2022	Total Cost
Capital Improvements Program	Humber	2010	-	2010	•	2020	_	2021		LULL	10101 0031
Sales/Use Tax											
Falls Park Development	14001	\$ 2,300,000		\$ 101,000		\$ 306,000	;	\$ 145,000		\$ -	\$ 2,852,00
Bike Trail Development	14002	100,000		-		-		-		-	100,00
Systematic Reconst of Existing Bike Trail	14003	90,000		490,000		60,000		417,000		80,000	1,137,00
Internal Trail Reconstruction	14067	34,000		269,000		444,000		72,000		400,000	1,219,00
Park Roads and Parking Lot Rehab	14007	540,000		250,000		350,000		64,000		400,000	1,604,00
Playcourt Cyclic Improvements	14021	51,000		353,000		70,000		25,000		104,000	603,00
Development of Play Structures	14022	501,000		627,000		-		552,000		644,000	2,324,00
Picnic Shelter Improvements	14023	-		25,000		-		-		-	25,00
Terrace Park Development	14031	400.000		458,500		84,000		700,000		-	1,242,50
Park Land Acquisition	14008	100,000		100,000		4 477 000		100,000		100,000	400,00
Great Bear Master Plan Improvements	14025	120,000		113,000		1,177,000		-		-	1,410,00
Aquatic Facilities Development	14009	108,000		294,000		100.000		283,000 600,000		- E4.000	685,00
Zoo Master Plan Improvements Memorial Park Development	14026 14029	32,000 229,000		200,000		108,000		600,000		54,000	994,00 229,00
Community Center Improvements	14029	229,000		_		32,000		180,000		-	212,00
Tuthill Park Development	14030	232,000		40,000		178,000		446,000		_	896,00
Yankton Trail Park Improvements	14053	232,000		28,000		177,000		-40,000		_	205,00
Riverdale Park Improvements	14035	38,000		207,000		-		_		_	245,00
Frank Olson Park Improvements	14055	-		50,000		35,000		192,000		_	277,00
Cherry Rock Park Improvements	14033	16,300		102,000		-		-		_	118,30
Farm Field Renovation	14049	10,000		58,000		-		-		-	68,00
Skate Park Improvements	14063	12,500		50,000		-		12,500		50,000	125,00
Rotary Park Improvements	14064	-		32,000		200,000		-		-	232,00
Sertoma Park Improvements	14059	-		32,000		160,000		-		-	192,00
Arrowhead Park Development	14004	-		-		252,700		-		-	252,70
Water Meter Pit Modifications	14037	-		38,000		237,500		-		-	275,50
Sherman Park Improvements	14060	-		69,000		130,000		-		-	199,00
Harmodon Park Improvement	14013	-		15,000		-		-		-	15,00
ADA Transition Plan Improvemetns	14068	56,000		280,000		-		-		-	336,00
Lighting Upgrades	14065	-		-		-		168,000		145,000	313,00
Dunham Park Master Plan Improvements	14066	-		-		-		160,000		1,120,000	1,280,00
Kuehn Park Improvements McKennan Park Improvements	14069 14040	-		50,000		-		- 51 000		362,000	50,00
Total Sales/Use Tax	14040	4.569.800	-	4,331,500	-	4,001,200	-	51,000 4,167,500		3,459,000	413,00 20,529,00
Total Sales/Ose Tax		4,509,600		4,331,300		4,001,200		4,107,500		3,439,000	20,529,00
Other Financing											
Falls Park Development	14001	2,100,000		-		-		-		-	2,100,00
River Greenway Improvements	14014	150,000	_	-		-	_	-	_		150,00
Total Other Financing		2,250,000	-	-	-	-	. –	-			2,250,00
Total Capital Improvements Program		6,819,800		4,331,500		4,001,200		4,167,500	_	3,459,000	22,779,00
Other Capital Equipment Program	Q	lty	Qty		Qty		Qty		Qty		
Aeravator		1 18,500		-		-		-		-	18,50
Aerator, Ride One		9,000		-		-		-		-	9,00
Air Compressor		-		-		-		-		18,000	18,00
AV Kiosk		-		-		-		-		23,400	23,40
Loader		-		20,000		-		-		-	20,00
Drag, Ballfield		-		-		-		-		24,000	24,00
Drop Dresser		<u>-</u>		-		-		14,000		-	14,00
Field Groomer	;	2 44,000		-		-		-		-	44,00
Goal Post		-		-		-		-	18	45,000	45,00
Isolation Cages		-		04.000		-		-	3	15,000	15,00
Line Painter, Self Propelled		-		24,000		-		-		-	24,00
Loader Marking Machine		15 000		60,000		-		-		-	60,00
Marking Machine Mower, 11'		15,000 1 67,000	2	138,000	5	365,000	5	375,000	_	95,000	15,00 1,040,00
Mower, 72"		9 194,000	1	21,000		365,000 149,500	2		5 10	95,000 272,000	1,040,00
•		1 15,000	'	21,000	J	1-3,500	_	52,000	10	212,000	15,00
Mower Zero IIIrn											
Mower, Zero Turn Overseeder		-		_		_		16,500		_	16,50

# Capital Program Detail (continued)

Description	Qty	2018	Qty	2019	Qty_	2020	Qty_	2021	. <u>.</u>	2022	Total Cost
Roller, Ride On		_		19,000		_		-		-	19,000
Roller, Turf		_		9,500		_		-		-	9,500
Sedan		-		· -	2	49,000		-		-	49,000
Skid Loader		52,000		-		-		-		-	52,000
Slide, Water		-		-		-		25,000		-	25,000
Snowcat, Groomer		-		-		-		-		250,000	250,000
Snowmobile		15,000		-		-		-		-	15,000
Sprayer	2	30,000		-	2	30,000		-		-	60,000
Tractor	2	40,000	2	64,000		-		-		-	104,000
Truck	3	125,000	1	40,000		-	1	55,000		-	220,000
Truck, 1 Ton		-		-		96,000		-		-	96,000
Utility Cart, Toolcat		20,000		-		-		-		-	20,000
Utility Vehicle, Heavy Duty		-		22,000		-		28,000		20,000	70,000
Utility Vehicle, Mid Duty	9	84,600	5	48,000	3	66,000	7	70,000	4	43,500	312,100
Van		-		-		-		30,000		-	30,000
Viseo Display System		-		-		-		-		21,000	21,000
Wood Chipper	1	48,000		-		-		-	1	65,000	113,000
Zoo Animal Restraints		-		-		21,000		-		-	21,000
Zoo Blood Analysis System		-		-		20,000		-		-	20,000
Zoo Blood Chemistry Analyzer		-		-		12,000		-		-	12,000
Zoo Endoscope, Flexible		25,600		-		-		-		-	25,600
Zoo Endoscope Diagnostic Systems		-		-		-		42,000		-	42,000
Zoo Phone System		-		-		-		-		25,000	25,000
Zoo Pickup		-		-		-		30,000		-	30,000
Zoo SUV		43,000		-		-		-		-	43,000
Zoo Utility Vehicle, Heavy Duty		-	3	66,000		-		-		-	66,000
Zoo Ultrasound Machine, Portable		40,000		-		-		-		-	40,000
Zoo X-Ray, Portable		-		-		-		58,000		-	58,000
Zoo X-Ray, Stationary		43,000	_			-	_	-			43,000
<b>Total Other Capital Equipment Program</b>		1,013,700		661,500		1,051,500	_	905,500		1,036,900	4,669,100
Total Capital Program	\$	7,833,500		\$ 4,993,000		5,052,700		5,073,000	\$	4,495,900	\$ 27,448,100

#### **Outcome Based Indicators**

#### Provide recreational opportunities for all ages.

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Number of youth programs <sup>1</sup>	130	250	131	150	150
2) Number of adult programs	65	100	84	75	75
3) Number of senior programs	21	22	14	20	20
4) Number of family programs <sup>2</sup>	13	45 <sup>2</sup>	75	45 <sup>2</sup>	45 <sup>2</sup>

<sup>&</sup>lt;sup>1</sup> Includes toddler, preschool, early grade school, & tween/teen

#### Provide a safe, functional and aesthetically pleasing park system for citizens and guests.

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Complete a comprehensive site evaluation for 50% of park areas	Yes	Yes	Yes	N/A*	N/A*
2) Annually update the department operations grounds maintenance manual	Yes	Yes	Yes	Yes	Yes
3) Developed park acres as percentage of city limits area	5%	5%	5%	5%	5%
4) Total park acres as a percentage city limits area	7%	8%	7%	8%	7%
5) Mow all general park areas once a week	Yes	Yes	No	Yes	No
6) Remove graffiti within 24 hours of notification	Yes	Yes	Yes	Yes	Yes
7) Inspect every park every day from Memorial Day - Labor Day for litter	Yes	Yes	Yes	Yes	Yes

<sup>\*</sup> Each park site is evaluated once every 5 years through a 2-year process. The next evaluation is scheduled for 2020.

#### Maintain and improve the health, safety and beauty of the urban forest.

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Complete an inventory of park trees	Yes	Yes	Yes	N/A*	N/A*
2) Maintain 97% percent compliance after receiving Project TRIM notification	97%	97%	96%	97%	97%

<sup>\*</sup> The process of inventorying trees was completed in 2016.

#### Enhance customer service and user satisfaction.

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Percent of pool days reaching capacity	12%	5%	2%	5%	5%
2) Maintain accreditation by National Recreation & Parks Association	Yes	Yes	Yes	Yes	Yes
3) Percentage of residents rating recreational opportunities as good or excellent	73%	73%	75%	73%	73%
4) Percentage of residents rating the quality of City parks as good or excellent	88%	93%	89%	93%	93%

<sup>&</sup>lt;sup>2</sup> Previous to 2017 the number of adaptive programs was being measured

Staffing					Budget			
	2013	2014	2015*	2016	2017**	2018		
Year-end Fulltime Positions	71	71	72	76	75	75		
Part-time FTE's	111	115	109	121	147	148		

<sup>\*</sup>Added two service workers and transferred one position to Finance

#### **Statistics**

	2011	2012	2013	2014	2015	2016
City Limits Area (Square Miles)	74	74	75	75	76	78
Undeveloped Park Acres	338	201	180	187	193	193
Non-Park Land Acres Maintained	1,716	1,782	1,814	1,928	1,960	1,986
Developed Park Acres (not including Golf Courses)	2,346	2,437	2,458	2,458	2,470	2,470
Developed Parks	73	75	78	78	80	80
Playground Structures	65	66	67	67	68	72
Restrooms	46	48	48	48	48	48
Shelters	55	58	60	60	61	65
Paved Trail Miles	26	28	28	28	28	29
Family Aquatic Centers (outdoor/indoor)	3/0	3/0	3/0	3/0	3/0	3 / 1 <sup>A</sup>
Traditional Swimming Pools	3	3	3	3	2	2
Wading Pool	1	1	1	1	1	1
Spray Park	1	1	1	1	1	1
Athletic Fields (including baseball, softball, soccer, football, rugby)	173	180	180	180	180	180
Basketball Courts (outdoor/indoor)	23 / 18	23 / 18	23 / 18	23 / 18	23 / 18	24 / 18
Ice Skating Rinks	6	6	6	6	6	6
Hockey Rinks (outdoor/indoor)	2/1	2/1	2/1	2/1	2/0	2/0
Tennis Courts	41	41	41	41	41	40
Recreation Programs Offered for Youth	141	114	143	157	130	131
Recreation Programs Offered for Adults	39	50	94	84	65	84
Recreation Programs Offered for Seniors	20	16	16	20	21	14
City Sponsored Athletic Participants	8,390	7,454	7,864	7,303	7,363	8,251
Non-City Sponsored Athletic Participants	26,426	26,782	26,122	24,227	24,700	26,030
Aquatics Season Passes Sold at Full Price	4,301	4,991	5,254	5,898	6,260	6,451
Free Swimming Passes Issued	3,445	3,555	2,959	2,370	2,423	2,419
Reduced Swimming Passes Issued	716	701	789	643	666	175 <sup>8</sup>
Value of Free/Reduced Swimming Passes Issued	\$254,625	\$276,304	\$201,480	\$185,928	\$186,933	\$206,123
Days Pools Reached Capacity	12	12	10	16	12	2
Annual Community Center Attendance	197,540	254,727	237,903	255,063	225,161	233,972
Shelter Reservation Attendees	117,736	95,147	119,126	118,649	125,824	136,475
Golf Rounds Played	116,895	130,123	105,016 <sup>C</sup>	93,252 <sup>C</sup>	91,412 <sup>C</sup>	85,719 <sup>C</sup>
Properties Inspected for Tree Ordinance Violations	11,057	11,690	231 <sup>D</sup>	11,615	11,533	9,503
Properties Brought into Compliance for Tree Ordinance Violations	3,816	2,982	210 <sup>D</sup>	3,517	4,915	2,987
Total Department Participation/Attendance	2,715,653	2,806,424	2,778,549	2,646,915	2,868,368	2,962,238

<sup>\*\*</sup>Moved Park Mechanic to Fleet

<sup>&</sup>lt;sup>A</sup> Midco Aquatic Center opened in October 2016.

<sup>B</sup> A more accurate way of counting passes was implemented with new software.

<sup>c</sup> Nine holes closed at Elmwood Golf Course due to renovations from 2013-2016.

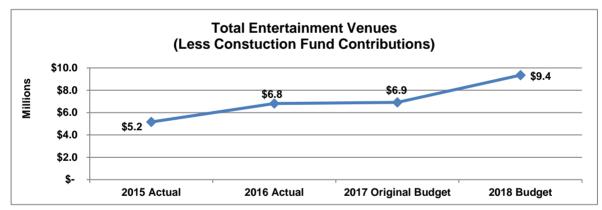
<sup>&</sup>lt;sup>D</sup> Project TRIM suspended in 2013 due to ice storm damage

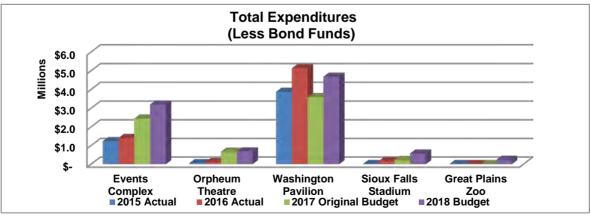
#### **Entertainment Venues**

Provide entertainment options including family shows, community theatre, arts & science exhibits, big-name concerts, sporting events, conventions, trade shows, banquets and meetings. Management companies provide the overall management and promotion of the following facilities: Washington Pavilion, Orpheum Theatre, Sioux Falls Stadium, and the Events Complex (Denny Sanford PREMIER Center, Sioux Falls Convention Center and the Sioux Falls Arena).

#### **Budget Overview**

	2015	2016		2017	2018	Difference			
	Actual	Actual	Ori	ginal Budget	Budget		\$	%	
Sources		 					·		
Entertainment Tax	\$ 7,027,300	\$ 7,374,191	\$	7,821,385	\$ 7,447,933	\$	(373,452)	-4.8%	
Other Revenue	338,880	140,028		131,758	141,395		9,637	7.3%	
Entertainment Fund Contribution	-	-		-	1,764,929		1,764,929		
Construction Fund Contribution	2,059,989	651,117		=	-		=		
Total Sources	\$ 9,426,169	\$ 8,165,336	\$	7,953,143	\$ 9,354,257	\$	1,401,114	17.6%	
Expenditures									
Entertainment Venues									
Events Complex	\$ 3,296,816	\$ 2,059,267	\$	2,447,070	\$ 3,193,171	\$	746,101	30.5%	
Orpheum Theatre	53,375	111,917		662,106	680,690		18,584	2.8%	
Washington Pavilion	3,873,114	5,129,709		3,588,972	4,677,196		1,088,224	30.3%	
Sioux Falls Stadium	-	158,912		221,230	571,470		350,240	158.3%	
Great Plains Zoo	-	=		-	231,730		231,730		
Total Entertainment Venues	\$ 7,223,305	\$ 7,459,805	\$	6,919,378	\$ 9,354,257	\$	2,434,879	35.2%	





**Operating Budget by Category** 

		2015		2016		2017		2018	Difference			
		Actual		Actual	Ori	ginal Budget		Budget		\$	%	
Events Complex												
Property Insurance	\$	102,154	\$	109,155	\$	109,155	\$	109,155	\$	-	0.0%	
Operating Contract		-		-		-		-		-		
Professional Services		-		2,438		-		-		-		
Rentals		70.500		24		422.400		-		-	EO 10/	
Repair & Maintenance Supplies & Materials		79,508 17,212		777,342		422,400		634,000		211,600	50.1%	
Total Other Operating		198,874		888,958		531,555		743,155		211,600	39.8%	
Capital Buildings		2,790,400		689,285		1,345,000		2,065,000		720,000	53.5%	
Capital Equipment		307,542		481,023		570,515		385,016		(185,499)	-32.5%	
Total Capital		3,097,942		1,170,308		1,915,515		2,450,016		534,501	27.9%	
Total Events Complex	\$	3,296,816	\$	2,059,267	\$	2,447,070	\$	3,193,171	\$	746,101	30.5%	
	Ė	-,,-	÷	, , .	÷	, , , -	÷	-,,	Ė			
Orpheum Theatre												
Property Insurance	\$	3,856	\$	6,039	\$	6,039	\$	6,039	\$	-	0.0%	
Operating Contract		-		-		514,974		554,651		39,677	7.7%	
Repair & Maintenance		19,827		8,562		100,000		50,000		(50,000)	-50.0%	
Other		-		14				-		-	0.0%	
Total Operating		23,683		14,614		621,013		610,690		(10,323)	-1.7%	
Capital Buildings		29,693		97,303		-		70,000		70,000		
Capital Equipment		-		-		41,093		-		(41,093)	-100.0%	
Total Capital		29,693		97,303		41,093		70,000		28,907	70.3%	
Total Orpheum Theatre	\$	53,375	\$	111,917	\$	662,106	\$	680,690	\$	18,584	2.8%	
Washington Pavilion												
Property Insurance	\$	64,705	\$	71,103	\$	71,103	\$	71,103	\$	-	0.0%	
Operating Contract		1,621,750		1,665,088		1,670,760		1,670,760		-	0.0%	
Rentals		-		-		300,000		300,000		-	0.0%	
Repair & Maintenance		386,478		641,637		492,600		702,663		210,063	42.6%	
Supplies and Materials		-		-		185,000		38,000		(147,000)	-79.5%	
Other		96,678		1,826		2,009		2,170		161	8.0%	
Total Operating		2,169,612		2,379,654		2,721,472		2,784,696		63,224	2.3%	
Capital Buildings		1,453,555		1,221,891		582,500		1,108,500		526,000	90.3%	
Capital Imprv Other Than Buildings		9,785		426,470		302,300		1,100,500		520,000	30.370	
Capital Equipment		240,163		1,101,694		285,000		784,000		499,000	175.1%	
Total Capital		1,703,502		2,750,055		867,500		1,892,500		1,025,000	118.2%	
Total Washington Pavilion	\$	3,873,114	\$	5,129,709	\$	3,588,972	\$	4,677,196	\$	1,088,224	30.3%	
_	Ė		<u> </u>	-, -,	<u> </u>	-,,-	Ė	, , , , , , ,	Ė	, ,		
Sioux Falls Stadium*												
Property Insurance	\$	-	\$	-	\$	6,970	\$	6,970	\$	-	0.0%	
Rentals		-		-		1,000		-		(1,000)	-100.0%	
Repair & Maintenance		-		136,212		155,752		534,500		378,748	243.2%	
Supplies & Materials		-		1,531		4,950		-		(4,950)	-100.0%	
Utilities		-		21,169		10,558				(10,558)	-100.0%	
Total Operating		-		158,912		179,230		541,470		362,240	202.1%	
Capital Imprv Other Than Buildings						42,000		30,000		(12,000)	-28.6%	
Total Capital	_					42,000		30,000		(12,000)	-28.6%	
Total Sioux Falls Stadium	\$	-	\$	158,912	\$	221,230	\$	571,470	\$	350,240	158.3%	

## **Operating Budget by Category**

	2015		2016		2017			2018		e	
	Act	Ac	Actual		Original Budget		Budget	\$		%	
Great Plains Zoo*											
Operating Contract	\$	-	\$	-	\$	-	\$	231,730	\$	231,730	
Total Operating		-		-		-		231,730		231,730	
Total Great Plains Zoo	\$	_	\$	-	\$	-	\$	231,730	\$	231,730	

<sup>\*</sup> Moved from Parks and Recreation General Fund Budget to Entertainment Tax Fund

**Capital Program Detail** 

_			Jup	itai	rogra		, tuii						
Description	Project Number		2018		2019		2020	_	2021		2022	<u></u> T	otal Cost
Events Complex													
Capital Improvements Program													
Arena Building Improvements	13001	\$	-	\$	650,000	\$	865,000	\$	900,000	\$	-	\$	2,415,000
Convention Center Building Improve	13005		1,450,000		770,000		450,000		925,000		500,000		4,095,000
Event Center Improvements	13014		615,000		400,000		960,000		500,000		575,000		3,050,000
Other Capital Equipment Program		Qty	C	Qty		Qty		Qty		Qty			
Arena Cooler			-		-		-		-		15,000		15,000
Arena Freezer			-		-		-		-		15,000		15,000
Arena Pickup			-		40,600		41,200		-		-		81,800
Arena Platform/Ramp, Stage Right			35,000		-		-		-		-		35,000
Arena Refrigerator/Freezer			-		-		-		-		13,582		13,582
Arena Riser System			32,000		-		-		-		40.450		32,000
Arena Skillet, Tilting			-		-	0	-		-		12,450		12,450
Arena Storia Skirting			-		45.000	2	30,000		-		-		30,000
Arena Stage Skirting Convention Center Alto Sham			-		15,000 25,500		-		-		-		15,000 25,500
Convention Center Chairs, Banquet			-		25,500		-		225,320		-		25,300
Convention Center Dance Floor, Porta	hlo	1	20,316		-		_			1	60,000		80,316
Convention Center Dance Floor, Forte	aDIC	'	20,310		_		_		13,433	'	-		13,433
Convention Center Tryer  Convention Center Hot Boxes		10	85,000		_		_		13,433		_		85,000
Convention Center Not Boxes  Convention Center Ice Machine		10	-		_		14,530				_		14,530
Convention Center Dishwash Machine	2		_		119,480		14,000		_		_		119,480
Convention Center Vertical Lift	•		_		-		20,000		_		_		20,000
Convention Center Convection Oven			_		_		20,000	2	16,597		_		16,597
Convention Center Projectors, LCD			25,700		-		_	_			_		25,700
Convention Center Projector			,		-		-	2	20,000		-		20,000
Convention Center Scubber, Riding			-		18,965		_		-		-		18,965
Convention Center Scrubber			-		· -		15,873		-		-		15,873
Convention Center Sound System			-		-		· -		-		130,000		130,000
Convention Center Stage Risers			-		32,744		-		-		-		32,744
Convention Center Steamer Oven			-		-		34,325		-		-		34,325
Convention Center Tables, Banquet			-		-		-		-		145,113		145,113
Convention Center Vacuum			-		16,655		-		-		-		16,655
Event Center Carpet Extractor			18,000		-		-		-		-		18,000
Event Center Chair Replacements			-		-		-		-		200,000		200,000
Event Center Electronic Distribution E	quipment		100,000		-		-		-		-		100,000
Event Center Barcode/RFID Inventory	System		50,000		-		-		-		-		50,000
Event Center Network Equipment			-		750,000		-		-		-		750,000
Event Center Pipe and Drape			-		-		-		50,000		-		50,000
Event Center Reach Stacker			19,000		-		-		-		-		19,000
Event Center Security System			-		120,000		-		-		-		120,000
Event Center Tensa System			-		-		35,000		-		-		35,000
Event Center Zamboni			-		· · · · · · · ·		-	_	120,000		<u>-</u>		120,000
Total Events Complex			2,450,016		2,958,944		2,465,928	- —	2,770,350		1,666,145		12,311,383
Sioux Falls Stadium													
SF Stadium Building Improvements	13013		30,000	_		_		_					30,000
Total Sioux Falls Stadium			30,000		-		-	_	-		-		30,000
Orpheum													
Capital Improvements Program Orpheum Building Improvements	13002		70,000		65,000		141,000		75,000		350,000		701,000
			10,000		05,000		141,000		13,000		350,000		101,000
Other Capital Equipment Program (	OCEP)												
Orpheum Spotlight System			-		-		-		-		150,000		150,000
Total Orpheum			70,000		65,000		141,000		75,000		500,000		851,000

## **Capital Program Detail**

Description	Project Number	2018	2019	2020	2021	2022	Total Cost
Washington Pavilion							
Washington Pavilion Building Improver		608,500	775,000	939,000	545,000	550,000	3,417,500
Generator	13007	500,000	-		-	-	500,000
Other Capital Equipment Program (0	OCEP)						
AVV Equipment - MWS Hall	•	250,000	-			-	250,000
Carpet Extractor, Riding		22,000	-			-	22,000
Cinedome Projector Upgrade		-	-		-	200,000	200,000
Exhibit Stands, VAC		60,000	-		-	-	60,000
Floor Scrubber		-	-	1 15,000	) -	1 9,400	24,400
Gas Line		-	44,000			-	44,000
KSDC Exhibits (5)		300,000	300,000		300,000	-	900,000
Landscape/Snow Tractor		-	-		50,000	-	50,000
Lighting System - Phase IV (MWS Hall	l)	-	-		- 29,255	-	29,255
Message Center		25,000	-		-	-	25,000
Piano		-	-		- 150,000	-	150,000
Projection System		-	-	55,255	-	-	55,255
Sound Systems		-	-		- 180,672	-	180,672
Spotlights	3	60,000	-		-	-	60,000
Theatrical System & Lighting Controls		-	-		- 207,423	-	207,423
Uninterruptable Power Supply		57,000	-		-	-	57,000
Vacuum, Riding		10,000	-		-	-	10,000
Van		-	-	23,000	) -	-	23,000
<b>Total Washington Pavilion</b>		1,892,500	1,119,000	1,032,255	1,462,350	759,400	6,265,505
Total Entertainment Venues Capital	Program	\$ 4,442,516	\$ 4,142,944	\$ 3,639,183	\$ 4,307,700	\$ 2,925,545	\$ 19,457,888

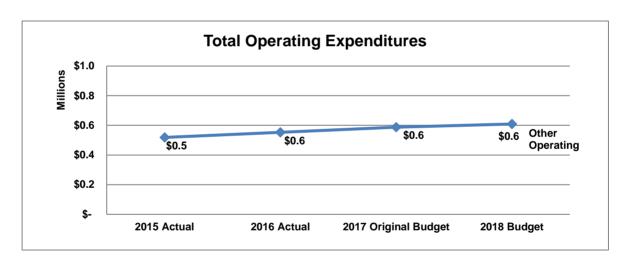
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## **Siouxland Museum**

The Old Courthouse Museum and the Pettigrew Home and Museum are operated under joint City and Minnehaha County agreement. These two facilities are the best ways to experience history in the region. Interactive exhibits, special programs and speakers, and hands-on activities allow our visitors the opportunity to open their mind to the past and bring history into their lives. Whether student, teacher, or parent, all ages can enjoy what the museums have to offer.

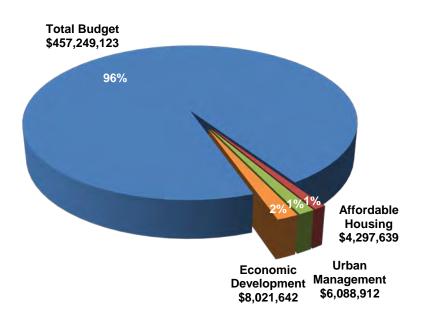
#### **Budget by Category**

	2015	2016		2017		2018		Difference		
	Actual	Actual	Orig	inal Budget		Budget		\$	%	
Sources										
General Fund Contribution	\$ 518,610	\$ 552,937	\$	587,500	\$	609,029	\$	21,529	3.7%	
Capital Fund Contribution	16,760	-		-		1,300,000		1,300,000		
Total Sources	\$ 535,370	\$ 552,937	\$	587,500	\$	1,909,029	\$	1,321,529	224.9%	
Expenditures										
Professional Services	\$ 518,428	\$ 552,737	\$	587,500	\$	608,793	\$	21,293	3.6%	
Utilities	183	199		-		236		236		
Total Other Operating	518,610	 552,937		587,500		609,029		21,529	3.7%	
Capital	 16,760	 				1,300,000		1,300,000		
Total Expenditures	\$ 535,370	\$ 552,937	\$	587,500	\$	1,909,029	\$	1,321,529	224.9%	

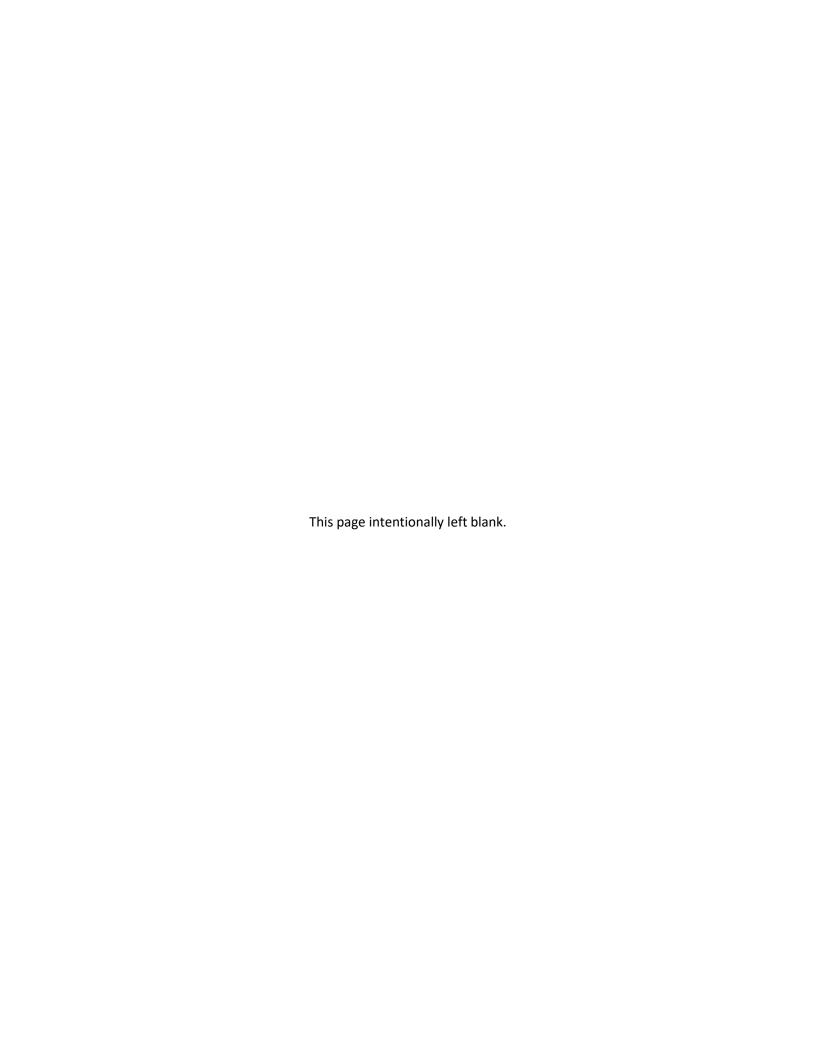


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# Urban & Economic Development



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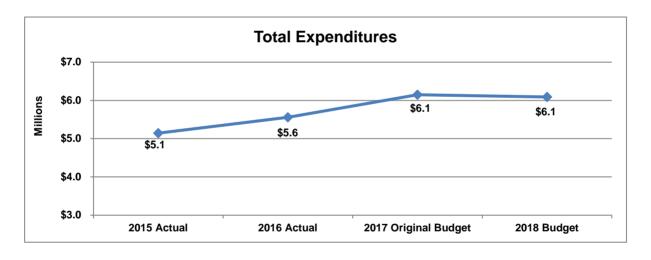


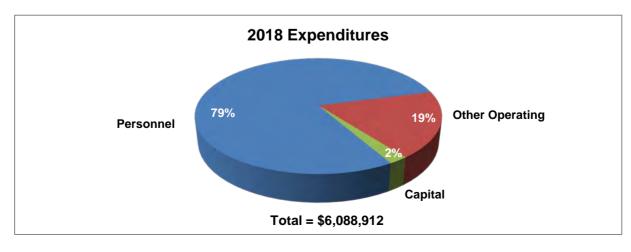
## **Urban Management**

Promote the orderly development of Sioux Falls in an efficient and aesthetic manner, in addition to coordinating public improvements with private development through the Comprehensive and Physical Services section, Development Services section, and Neighborhood Services section.

#### **Budget Overview**

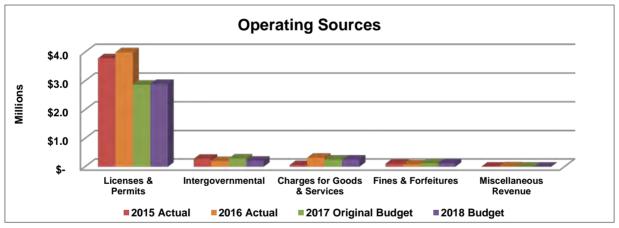
		2015	2016		2017		2018		Difference	:е
	Actual		 Actual		Original Budget		Budget		\$	%
Sources										
General Fund Contribution	\$	835,863	\$ 826,268	\$	2,430,525	\$	2,484,032	\$	53,507	2.2%
Departmental		4,234,883	4,601,059		3,523,985		3,473,880		(50,105)	-1.4%
Total Operating		5,070,746	5,427,327		5,954,510		5,957,912		3,402	0.1%
Capital Funds Contributions		73,739	132,015		193,800		131,000		(62,800)	-32.4%
Total Sources	\$	5,144,485	\$ 5,559,342	\$	6,148,310	\$	6,088,912	\$	(59,398)	-1.0%
Expenditures										
Personnel	\$	4,343,462	\$ 4,516,007	\$	4,819,917	\$	4,828,994	\$	9,077	0.2%
Other Operating		727,284	911,320		1,134,593		1,128,918		(5,675)	-0.5%
Total Operating		5,070,746	 5,427,327		5,954,510		5,957,912		3,402	0.1%
Capital		73,739	132,015		193,800		131,000		(62,800)	-32.4%
Total Expenditures	\$	5,144,485	\$ 5,559,342	\$	6,148,310	\$	6,088,912	\$	(59,398)	-1.0%

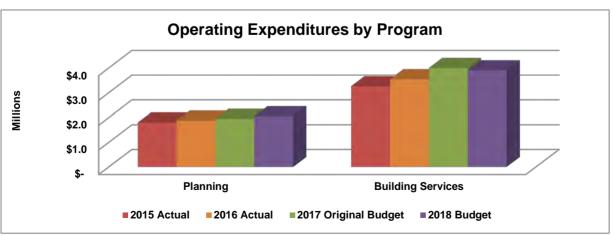




#### **Operating Budget by Source and Program**

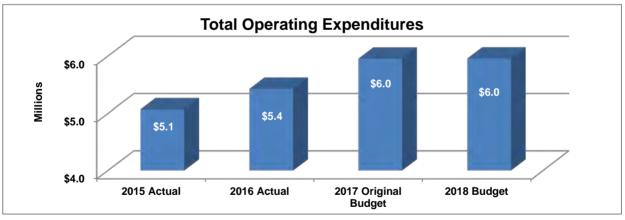
	2015		2016		2017 2018			Difference		
		Actual	Actual	Orig	ginal Budget		Budget		\$	%
Sources										
General Fund Contribution	\$	835,863	\$ 826,268	\$	2,430,525	\$	2,484,032	\$	53,507	2.2%
Departmental										
Licenses & Permits		3,783,844	3,994,446		2,865,725		2,892,525		26,800	0.9%
Intergovernmental		279,956	199,333		290,035		210,275		(79,760)	-27.5%
Charges for Goods & Services		60,093	315,061		248,225		250,580		2,355	0.9%
Fines & Forfeitures		107,403	81,700		120,000		120,500		500	0.4%
Miscellaneous Revenue		3,586	10,518		-		-		-	
Total Departmental Sources		4,234,883	4,601,059		3,523,985		3,473,880		(50,105)	-1.4%
Total Operating Sources	\$	5,070,746	\$ 5,427,327	\$	5,954,510	\$	5,957,912	\$	3,402	0.1%
Expenditures										
By Program										
Planning	\$	1,803,464	\$ 1,879,795	\$	1,951,095	\$	2,052,090	\$	100,995	5.2%
Building Services		3,267,281	3,547,532		4,003,415		3,905,822		(97,593)	-2.4%
<b>Total Operating Expenditures</b>	\$	5,070,746	\$ 5,427,327	\$	5,954,510	\$	5,957,912	\$	3,402	0.1%

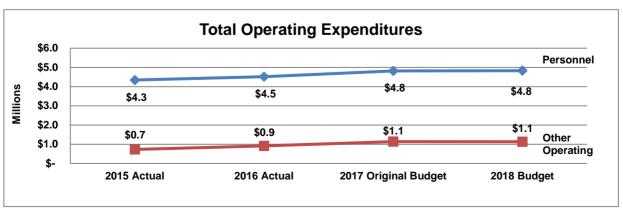




**Operating Budget by Category** 

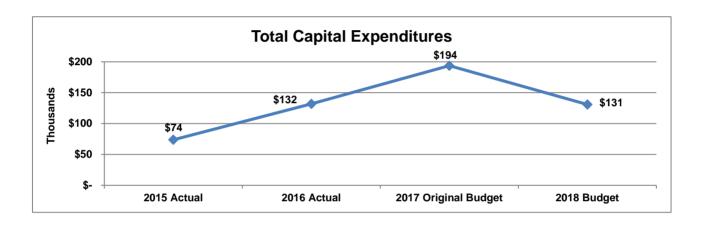
	2015	2016	2017	2018	Difference	e
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
Fulltime	\$ 2,889,961	\$ 3,082,745	\$ 3,262,984	\$ 3,233,694	\$ (29,290)	-0.9%
Overtime	45,411	32,113	10,000	15,000	5,000	50.0%
Part-time	63,537	44,470	43,440	25,440	(18,000)	-41.4%
Eligible Leave Payout	97,823	34,751	100,151	191,360	91,209	91.1%
Deferred Compensation	41,002	44,811	45,576	47,627	2,051	4.5%
Wages	3,137,735	3,238,890	3,462,151	3,513,121	50,970	1.5%
OASI	223,378	232,096	238,075	240,701	2,626	1.1%
Pension	542,420	537,636	549,687	500,839	(48,848)	-8.9%
Insurance	411,702	458,259	541,142	565,165	24,023	4.4%
Workers' Compensation	26,462	46,817	26,462	5,808	(20,654)	-78.1%
Allowances	1,766	2,309	2,400	3,360	960	40.0%
Fringe Benefits	982,349	1,045,021	1,119,691	1,075,172	(44,519)	-4.0%
Total Personnel	4,343,462	4,516,007	4,819,917	4,828,994	9,077	0.2%
Professional Services	288,757	350,090	460,537	434,279	(26,258)	-5.7%
Rentals	239,631	308,934	381,946	420,354	38,408	10.1%
Repair & Maintenance	42,381	85,467	74,900	77,000	2,100	2.8%
Supplies & Materials	95,010	112,198	128,256	124,476	(3,780)	-2.9%
Training & Education	37,098	30,180	64,704	57,962	(6,742)	-10.4%
Utilities	24,406	24,451	24,250	14,847	(9,403)	-38.8%
<b>Total Other Operating</b>	727,284	911,320	1,134,593	1,128,918	(5,675)	-0.5%
<b>Total Operating Expenditures</b>	\$ 5,070,746	\$ 5,427,327	\$ 5,954,510	\$ 5,957,912	\$ 3,402	0.1%

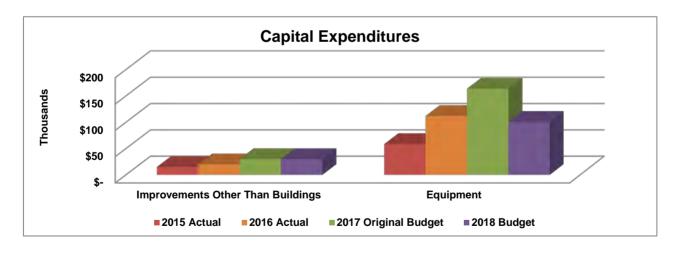




## **Capital Budget**

	2015 Actual		2016 Actual		2017 Original Budget		2018 Budget		Difference \$	
Sources		Actual	 Actual	Orig	mai buuget		Buuget		Ψ	<u>%</u>
Sales Tax Contribution	\$	73,739	\$ 132,015	\$	193,800	\$	131,000	\$	(62,800)	-32.4%
Total Capital Sources	\$	73,739	\$ 132,015	\$	193,800	\$	131,000	\$	(62,800)	-32.4%
Expenditures										
Improvements Other Than Buildings	\$	15,000	\$ 20,000	\$	30,000	\$	30,000	\$	-	0.0%
Equipment		58,739	112,015		163,800		101,000		(62,800)	-38.3%
Total Capital Expenditures	\$	73,739	\$ 132,015	\$	193,800	\$	131,000	\$	(62,800)	-32.4%





## Capital Program Detail

Description	Project Number		2018	-	2019		 2020	 2021	 2022	Total Cost
Capital Improvements Program Sculpture Walk	16001	\$	30,000	-	\$ 30,000		\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Total Capital Improvements P	rogram		30,000		30,000		30,000	30,000	30,000	150,000
Other Capital Equipment Program	Q	ty		Qty						
Pickup	;	3	81,000		-		-	-	-	81,000
Printer/Copier		1	20,000		-		=	-	-	20,000
Sedan			-	1	27,500	1	-	-	-	27,500
<b>Total Other Capital Equipmen</b>	t Program		101,000	•	27,500		-	-	-	128,500
<b>Total Capital Program</b>		\$	131,000		\$ 57,500		\$ 30,000	\$ 30,000	\$ 30,000	\$ 278,500

#### Current and responsive planning for a well developed city.

_	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target	
Average days of submitted development plan application to Planning Commission Hearing	32 days	40 days	32 days	40 days	40 days	
2) Completion of requested plans and reports	6 items	4 items	8 items	4 items	4 items	

#### Enhance the customer capabilities with responsive and efficient service.

_	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target	
1) Average days of non-residential request of inspection to actual inspection	1 day	1 day	1 day	1 day	2 days	
2) Average days of residential application submittal to building permit	1 day	1 day	1 day	1 day	2 days	

## **Staffing**

					Budget		
	2013	2014	2015	2016	2017	2018	
Year-end Fulltime Positions	42	42	43	45	45	45	
Part-time FTE's	1.6	2.5	1.6	1.6	1.6	0.9	

#### **Statistics**

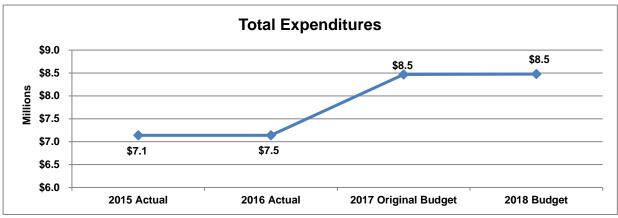
	2011	2012	2013	2014	2015	2016
City Population	158,200	159,800	162,300	165,800	169,800	173,300
MSA Population	228,261	230,847	235,878	240,204	250,250	256,200
City Square Miles	73.89	73.96	74.80	75.60	76.10	77.80
Annexations	3	2	9	9	8	10
Rezonings (acres)	379	494	784	1,240	1,019	1,062
Preliminary Plans (PP)	3	7	8	9	7	13
Plats (acres)	315	1,055	1,275	949	1,392	1,341
Building Permits	7,823	7,633	7,953	14,945	12,091	7,389
Planning Applications	133	178	162	142	138	150

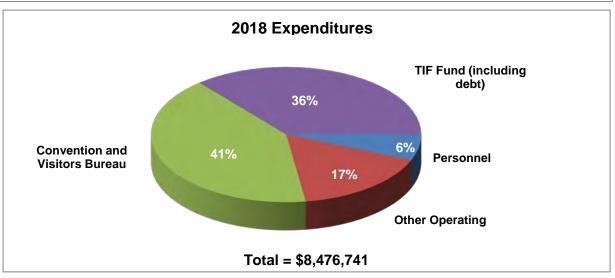
## **Economic Development**

Economic Development facilitates economic growth by providing enhanced customer service and incentive administration for prospective businesses, developers, and neighborhoods.

#### **Budget Overview**

	2015 Actual			2016	2017		2018		Difference			
			Actual		Original Budget		Budget		\$		%	
Sources												
General Fund Contribution	\$	1,674,090	\$	1,388,309	\$	1,698,926	\$	1,669,499	\$	(29,427)	-1.7%	
Departmental		8,156		14,185		700		700		-	0.0%	
Main Street BID & Hilton BID		279,192		299,721		247,000		252,000		5,000	2.0%	
Lodging and Occupational Tax (CVB)		2,844,979		2,929,900		3,494,442		3,494,442		-	0.0%	
Total Operating		4,806,417		4,632,115		5,441,068		5,416,641		(24,427)	-0.4%	
TIF Fund Contribution		2,066,062		2,408,820		2,877,500		3,060,100		182,600	6.3%	
Capital Funds Contributions		418,830		170,000		150,000		-		(150,000)	-100.0%	
Total Sources	\$	7,291,310	\$	7,210,934	\$	8,468,568	\$	8,476,741	\$	8,173	0.1%	
Expenditures												
Personnel	\$	448,128	\$	486,555	\$	496,766	\$	523,556	\$	26,790	5.4%	
Other Operating		1,524,628		1,213,996		1,449,859		1,398,643		(51,216)	-3.5%	
Convention and Visitors Bureau		2,833,662		2,931,564		3,494,442		3,494,442		-	0.0%	
Total Operating		4,806,417		4,632,115		5,441,068		5,416,641		(24,427)	-0.4%	
TIF Fund (including debt)		1,913,762		2,747,249		2,877,500		3,060,100		182,600	6.3%	
Capital		418,830		170,000		150,000		-		(150,000)	-100.0%	
Total Expenditures	\$	7,139,010	\$	7,549,364	\$	8,468,568	\$	8,476,741	\$	8,173	0.1%	





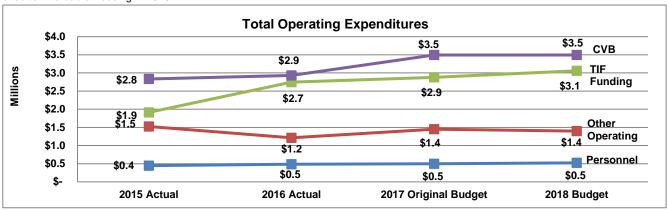
# **Economic Development (continued)**

**Operating Budget by Category** 

	2015		2016		2017		2018		Difference		
		Actual		Actual	Orio	ginal Budget		Budget		\$	%
Sources		-		-		<u> </u>					
General Fund Contribution	\$	1,674,090	\$	1,388,309	\$	1,698,926	\$	1,669,499	\$	(29,427)	-1.7%
TIF Fund Contribution		2,066,062		2,408,820		2,877,500		3,060,100		182,600	6.3%
Departmental											
Taxes (Hilton Garden Inn)		65,786		68,642		75,000		80,000		5,000	6.7%
Lodging and BID Tax		2,844,979		2,929,900		3,494,442		3,494,442		-	0.0%
Departmental		8,156		14,185		700		700		-	0.0%
Special Assessments (BID)		213,406		231,079		172,000		172,000		-	0.0%
Total Departmental Sources		3,132,327		3,243,806		3,742,142		3,747,142		5,000	0.1%
Total Sources	\$	6,872,479	\$	7,040,934	\$	8,318,568	\$	8,476,741	\$	158,173	1.9%
Expenditures		_								_	
Fulltime	\$	323,391	\$	345,106	\$	354,311	\$	369,301	\$	14,990	4.2%
Overtime		16		-		-		-		-	0.0%
Part-time		4,857		5,574		6,000		3,000		(3,000)	-50.0%
Eligible Leave Payout		-		5,002		-		-		-	0.0%
Deferred Compensation		10,672		12,596		11,065		13,988		2,923	26.4%
Wages	<u></u>	338,936		368,278		371,376		386,289		14,913	4.0%
OASI		24,088		25,858		28,026		28,315		289	1.0%
Pension		48,522		49,922		50,021		47,588		(2,433)	-4.9%
Insurance		36,581		42,256		46,700		60,240		13,540	29.0%
Allowances		-		240		643		1,124		481	74.7%
Fringe Benefits		85,103		92,419		97,364		108,952		11,588	11.9%
Total Personnel Service		448,128		486,555		496,766		523,556		26,790	5.4%
Professional Services		156,286		28,468		97,186		72,186		(25,000)	-25.7%
Convention and Visitors Bureau		2,833,662		2,931,564		3,494,442		3,494,442		-	0.0%
SF Development Foundation		175,000		175,000		275,000		275,000		-	0.0%
Downtown Sioux Falls*		400,000		327,000		337,000		337,000		-	0.0%
Forward Sioux Falls		300,000		300,000		400,000		400,000		-	0.0%
Homeless Site Services**		30,000		-		-		-		-	0.0%
Homeless Advisory Board**		39,000		-		-		-		-	0.0%
Hotel Occupancy Fee Program		64,000		72,000		75,000		80,000		5,000	6.7%
Neighborhood Grants		10,000		11,000		25,000		8,000		(17,000)	-68.0%
Workforce Development Pilot Program		310,000		79,000		-		-		-	0.0%
USD Discovery District		-		150,000		150,000		150,000		-	0.0%
Rentals		21,888		13,565		22,056		19,836		(2,220)	-10.1%
Supplies & Materials		4,947		6,296		8,170		8,170		-	0.0%
Training & Education		10,214		4,961		13,285		285		(13,000)	-97.9%
Utilities		3,292		46,706		47,162		48,166		1,004	2.1%
Total Other Operating		4,358,289		4,145,560		4,944,301		4,893,085		(51,216)	-1.0%
TIF Funding (including debt)	_	1,913,762		2,747,249		2,877,500		3,060,100		182,600	6.3%
Total Expenditures	\$	6,720,179	\$	7,379,364	\$	8,318,568	\$	8,476,741	\$	158,173	1.9%

<sup>\*</sup>Moved garbage services from Downtown Sioux Falls to utilities in 2017.

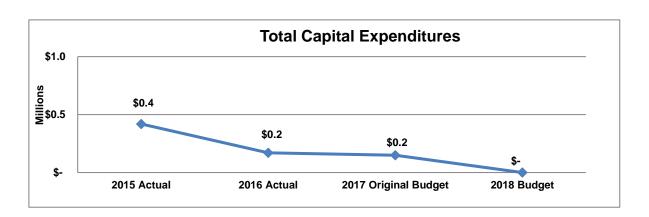
<sup>\*\*</sup>Moved to Affordable Housing in 2016.



# **Economic Development (continued)**

#### **Capital Budget**

	2015 Actual		2016 2017 Actual Original Budg		-	2018 t Budget		Differe \$		nce %	
Sources											
Sales Tax Contribution	\$	418,830	\$	170,000	\$	150,000	\$	-	\$	(150,000)	-100.0%
Total Capital Sources	\$	418,830	\$	170,000	\$	150,000	\$	-	\$	(150,000)	-100.0%
Expenditures											
Intangibles	\$	418,830	\$	170,000	\$	150,000	\$	-	\$	(150,000)	-100.0%
Total Capital Expenditures	\$	418,830	\$	170,000	\$	150,000	\$	-	\$	(150,000)	-100.0%



# **Economic Development (continued)**

## **Capital Program Detail**

Description	Project Number	2018		2019		2020		2021		2022		Total Cost	
Capital Improvements Program Core Façade Revitalization	17001	\$	<u> </u>	\$	80,000	\$	80,000	\$	80,000	\$	80,000	\$	320,000
Total Capital Improvements	Program				80,000		80,000		80,000		80,000		320,000
Total Capital Program		\$	-	\$	80,000	\$	80,000	\$	80,000	\$	80,000	\$	320,000

# **Economic Development (continued)**

### **Outcome Based Indicators**

\*\* Reduced due to reduction in funding.

Increase citizen participation and awareness.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Number of targeted outreach opportunities - includes public meetings, program outreach meetings, presentations, etc.      Note: includes some media coverage, and 2014 included outreach for the 2025 Downtown Plan.	94	80	86	80	80
<ol><li>Number of topics promoted through media outreach and/or advertising.</li></ol>			13*	16	16
*New tracking for 2016.					
Enhance development and business expansion opportunities in Sic	oux Falls.				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Projects that receive ED technical support and/or incentives.	47	45	41	45	45
2) Site visits to existing businesses - business retention and expansion program.	21	24	21	24	24
<ol> <li>Prospect generation, attraction, and recruitment (including GOED, USD Discovery District and SF Development Foundation leads).</li> </ol>	23	24	29	28	28
4) Participation/attendance in Targeted Industry Trade Shows *New tracking for 2016.			1*	6	2
Facilitate and support downtown growth and development.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Administer the Business Improvement District.	\$155,000	\$150,000	\$160,000	\$165,000	\$165,000
<ol> <li>Execute the 2025 Downtown Plan Implementation Strategy - Number of significant action plan tasks achieved.</li> </ol>			10*	15	15
<ul><li>3) Downtown development projects/businesses supported.</li><li>*New tracking for 2016.</li></ul>			9*	10	10
Facilitate and support neighborhood engagement and revitalization	١.				
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Neighborhood Grant Program - projects completed.			14*	12	4**
2) Neighborhood Associations supported.	19	22	23	30	30
<ul><li>3) Major Neighborhood Redevelopment projects supported.</li><li>*New tracking for 2016.</li></ul>			2*	2	2

### **Economic Development (continued)**

Staffing					Bu	dget
	2013	2014	2015*	2016	2017	2018
Year-end Fulltime Positions	5	5	6	6	6	6
Part-time FTE's	0.5	0.6	0.7	0.7	0.3	0.1
*New position						

#### Need to Know

The Economic Development Department provides support and incentives in multiple forms to businesses, companies, and developers. Identifying and working through the development approval process, coordinating infrastructure needs, or administering incentives such as tax abatement or tax increment financing are all services provided. The department provided support and funding for workforce development, marketing and promotion efforts, downtown development, and special projects such as the Railroad Redevelopment project, Elmwood Golf Course Hotel, Foundation Park, the Downtown Parking Ramp, Washington Square projects, among others.

The Economic Development Department works extensively in partnership with GOED, Sioux Falls Development Foundation, Downtown Sioux Falls, SECOG, Chamber of Commerce, and Forward Sioux Falls, among others to support economic development activities in Sioux Falls.

#### 2018 Priorities

Present and implement recommended changes to the Downtown Business Improvement District for implementation in 2018.

Develop the implementation strategy for development of the downtown railroad relocation property (multi-department project).

Continue implementation of Sioux Falls Sports and Entertainment District Development Initiative and update the area plan.

Support the construction and marketing of Foundation Park, and all industrial property in the community.

Target redevelopment opportunities in core neighborhoods.

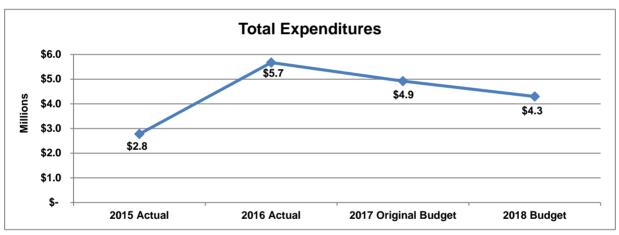
Complete a review of existing incentive programs and offer recommended improvements.

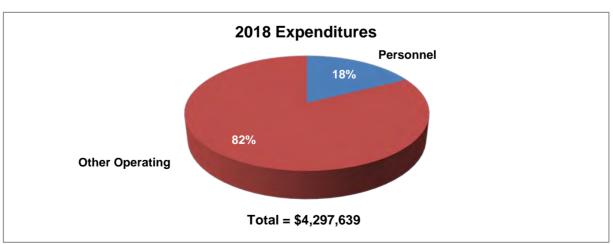
Construct a mixed-use parking ramp in downtown Sioux Falls (multi-department project).

### **Affordable Housing**

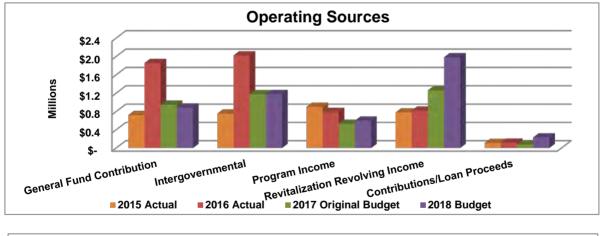
Affordable Housing will assist with the continued development of the community with citizen and community participation by designing and supporting programs that provide decent, safe, and sanitary housing for low-and moderate-income persons and households; contributing to the stabilization of older neighborhoods; promoting fair housing; and providing safe and accessible facilities and services through partnerships with nonprofit housing and service providers who serve low-and moderate-income persons.

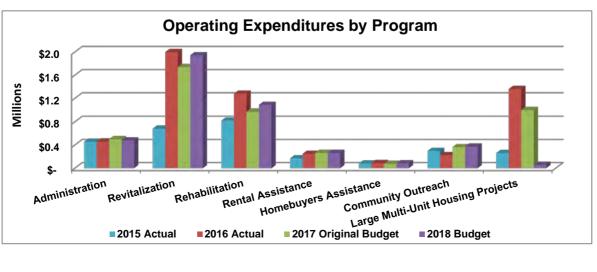
	2015	2016		2017	2018	Differen	ce
	Actual	Actual	Orig	ginal Budget	 Budget	\$	%
Sources							
Community Dev. Fund Contribution	\$ -	\$ -	\$	921,730	\$ -	\$ (921,730)	0.0%
General Fund Contribution	722,641	1,856,411		948,740	886,740	(62,000)	-6.5%
Departmental	2,547,332	3,749,661		3,048,412	3,993,055	944,643	31.0%
Total Sources	\$ 3,269,973	\$ 5,606,072	\$	4,918,882	\$ 4,879,795	\$ (39,087)	-0.8%
Expenditures							
Personnel	\$ 664,189	\$ 695,049	\$	722,832	\$ 757,917	\$ 35,085	4.9%
Other Operating	2,112,907	4,977,351		4,196,050	3,539,722	(656,328)	-15.6%
Total Expenditures	\$ 2,777,096	\$ 5,672,400	\$	4,918,882	\$ 4,297,639	\$ (621,243)	-12.6%





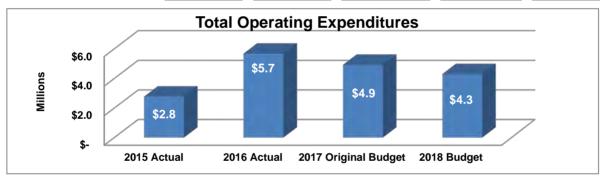
	2015	2016		2017	2018	Differen	ice
	Actual	Actual	Orig	ginal Budget	Budget	 \$	%
Sources	-						
Community Dev. Fund Contribution	\$ -	\$ -	\$	921,730	\$ -	\$ (921,730)	0.0%
General Fund Contribution	722,641	1,856,411		948,740	886,740	(62,000)	-6.5%
Departmental							
Intergovernmental	755,914	2,022,326		1,177,000	1,179,000	2,000	0.2%
Program Income	902,760	790,521		530,939	600,969	70,030	13.2%
Revitalization Revolving Income	778,732	819,780		1,261,295	1,982,005	720,710	57.1%
Contributions/Loan Proceeds	109,926	117,034		79,178	231,081	151,903	191.9%
Total Departmental Sources	2,547,332	3,749,661		3,048,412	3,993,055	944,643	31.0%
Total Sources	\$ 3,269,973	\$ 5,606,072	\$	4,918,882	\$ 4,879,795	\$ (39,087)	-0.8%
Expenditures							
By Program							
Administration	\$ 456,547	\$ 461,207	\$	500,907	\$ 480,209	\$ (20,698)	-4.1%
Revitalization	684,807	2,003,010		1,741,110	1,945,081	203,971	11.7%
Rehabilitation	823,249	1,281,416		972,614	1,087,875	115,261	11.9%
Rental Assistance	171,604	249,160		265,000	265,000	-	0.0%
Homebuyers Assistance	80,510	89,584		75,251	84,474	9,223	12.3%
Community Outreach	297,879	225,487		364,000	375,000	11,000	3.0%
Large Multi-Unit Housing Projects	262,500	1,362,535		1,000,000	60,000	(940,000)	-94.0%
<b>Total Operating Expenditures</b>	\$ 2,777,096	\$ 5,672,400	\$	4,918,882	\$ 4,297,639	\$ (621,243)	-12.6%

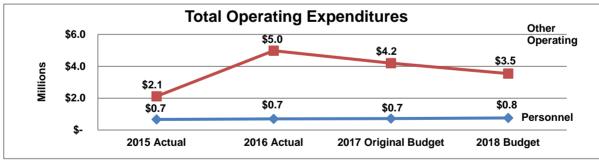




	Operating	Budget b	v Category
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	:	2015	2016		2017	2018	Differen	се
		Actual	 Actual	Orig	inal Budget	 Budget	\$	%
Expenditures								
Fulltime	\$	462,937	\$ 473,224	\$	496,895	\$ 515,621	\$ 18,726	3.8%
Overtime		2,055	2,396		1,504	1,504	-	0.0%
Eligible Leave Payout		480	14,498		1,080	1,080	-	0.0%
Deferred Compensation		4,846	4,969		3,279	5,128	1,849	56.4%
Wages		470,318	495,087		502,758	523,333	20,575	4.1%
OASI		32,609	35,061		35,839	37,126	1,287	3.6%
Pension		80,396	75,814		82,146	83,240	1,094	1.3%
Insurance		72,745	73,972		93,810	105,939	12,129	12.9%
Workers' Compensation		7,640	14,534		7,640	7,640	0	0.0%
Allowances		481	581		639	639	-	0.0%
Fringe Benefits		161,262	164,901		184,235	197,458	13,223	7.2%
Total Personnel Service		664,189	695,049		722,832	757,917	35,085	4.9%
Professional Services	2	2,003,507	4,926,993		4,145,078	3,501,580	(643,498)	-15.5%
Rentals		8,948	22,006		15,171	15,171	-	0.0%
Repair and Maintenance		2,500	1,404		5,176	5,176	-	0.0%
Supplies & Materials		59,128	11,967		11,635	11,635	-	0.0%
Training & Education		13,487	14,442		17,830	5,000	(12,830)	-72.0%
Utilities		969	538		1,160	1,160	=	0.0%
Total Other Operating	2	2,112,907	4,977,351		4,196,050	 3,539,722	 (656,328)	-15.6%
Total Operating Expenditures	\$ 2	2,777,096	\$ 5,672,400	\$	4,918,882	\$ 4,297,639	\$ (621,243)	-12.6%





### **Outcome Based Indicators**

Increase the supply of affordable housing for low-income households.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Housing units created, developed or redeveloped that were sold or leased to low-income households (Neighborhood Revitalization).	11	6	11	10	15
<ol> <li>Housing units created and leased to low-income households (Large Public/Private Partnership projects with a developer).</li> </ol>	102	45-90	48	45-90	NA
3) Low Income Housing Tax Credit applications supported (Large Public/Private Partnership projects with a developer).	0	2	3	2	3
4) Re-enrolled expiring units in affordable housing properties.	N/A	N/A	N/A	42	N/A
Elimination of blighted and deteriorated properties which contribute to r	neighborhood	decline.			
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
<ol> <li>Vacant, blighted properties acquired for redevelopment (Neighborhood Revitalization).</li> </ol>	4	5	3	5	9
Stabilize the supply of decent, safe, and affordable housing through the	preservation	of the City's e	xisting housi	ng stock.	
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
<ol> <li>Single-family, owner-occupied homes rehabilitated (Single-Family Housing Rehabilitation).</li> </ol>	50	55	57	55	55
2) Rental housing units rehabilitated (Rental Rehab).	34	21	9	25	25
3) Furnaces in owner-occupied homes replaced with new energy-efficient models (Furnace Replacement).	35	35	42	35	35
4) Mobile home units repaired (Emergency Mobile Home Repair).	12	12	9	12	8
Increase homeownership opportunities for low-income households with	emphasis on	the City's co	re neighborho	ods.	
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
<ol> <li>First-time homebuyers assisted in the purchase of a property within one of the City's core neighborhoods (Homebuyers Assistance).</li> </ol>	9	16	11	8	8
Decrease the number of families and households who are homeless or i	n danger of be	ecoming hom	eless.		
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Households who receive intense case management to stabilize their living situation and move toward self-sufficiency (Bright Futures).	57	75	82	80	80
2) Households who receive assistance for security deposits to obtain decent housing (Security Deposit Assistance).	47	72	68	60	60
3) Households who receive financial assistance with rent (Tenant-Based Rental Assistance).	48	58	55	60	60
4) Homeless families with children who receive affordable housing in conjunction with intense case management to stabilize their living situation and move toward self-sufficiency (Heartland House).	65	77	61	65	65
Increase physical accessibility of affordable housing units.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
<ol> <li>Rental housing units modified for accessibility (Independent Living Choices Rental Modification).</li> </ol>	6	8	5	6	3
<ol><li>Owner-occupied, single-family housing units modified for accessibility (Repair Affair &amp; ILC Owner Modification).</li></ol>	11	10	5	8	4
Educate citizens on financial literacy, fair housing and increase awarene	ess and partici	pation			
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
<ol> <li>Fair housing outreach and education events supported.</li> <li>* Criteria and program administration changes.</li> </ol>	30*	12	11	12	12
2) Number of outreach opportunities (includes public hearings, neighborhood meetings, program outreach, presentations, earned media, etc.).	42	50	47	50	50

#### **Staffing**

					Buc	iget	
	2013	2014	2015 <sup>1</sup>	2016	2017 <sup>2</sup>	2018	_
Year-end Fulltime Positions	6	6	7	7	6	6	-

<sup>&</sup>lt;sup>1</sup> Position moved from Parking

#### **Statistics**

	2011	2012	2013	2014	2015	2016
Neighborhood Revitalization (Units created and sold/leased)	11	3	3	13	11	11
Single-Family Housing Rehab (Housing units)	60	36	47	53	50	57
Habitat for Humanity - House construction (Homes sold)	3	0	2	6	0	2
Rental Rehab (Housing units)	0	2	12	33	34	9
Furnace Replacement (Housing units)	N/A	26	37	49	35	42
Emergency Mobile Home Repair (Housing units)	7	6	6	15	12	9
Homebuyers Assistance (First-time homebuyers)	36	29	34	14	9	11
Bright Futures (Households)	13	55	56	59	57	82
Security Deposit Assistance (Households)	15	87	54	76	47	68
Tenant-Based Rental Assistance (Households)	16	48	41	46	48	55
Heartland House (Families)	69	70	67	66	65	61
Home Modification (Rental units made accessible)	2	8	9	3	6	5
Repair Affair (Owner units made accessible)	8	12	9	6	6	5

#### **Need to Know**

When evaluating the above numbers, the user is encouraged to recognize that the programs and projects of the Affordable Housing Department are typically not completed in the span of a single year. Many projects overlap between budget years and other larger projects can take from 2-3 years to fully complete. Therefore, the indicators shown above may fluctuate significantly between consecutive budget years.

The Sioux Falls Thrive and Augustana Housing study project has been completed and we are now participating in the Sioux Falls Thrive Strategy Group and the Affordable Housing Action Team.

The Affordable Housing Department is budgeting for level federal grant funding from 2017 to 2018.

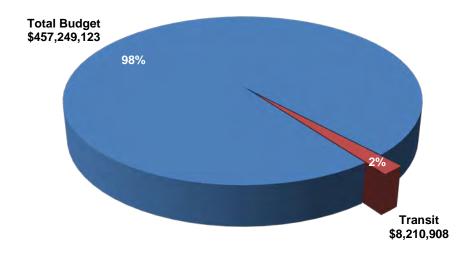
#### 2018 Priorities

Completed the 2017-2018 Affordable Housing Strategy. In 2018, efforts will be directed at implementation of the projects identified in the 2017 plan.

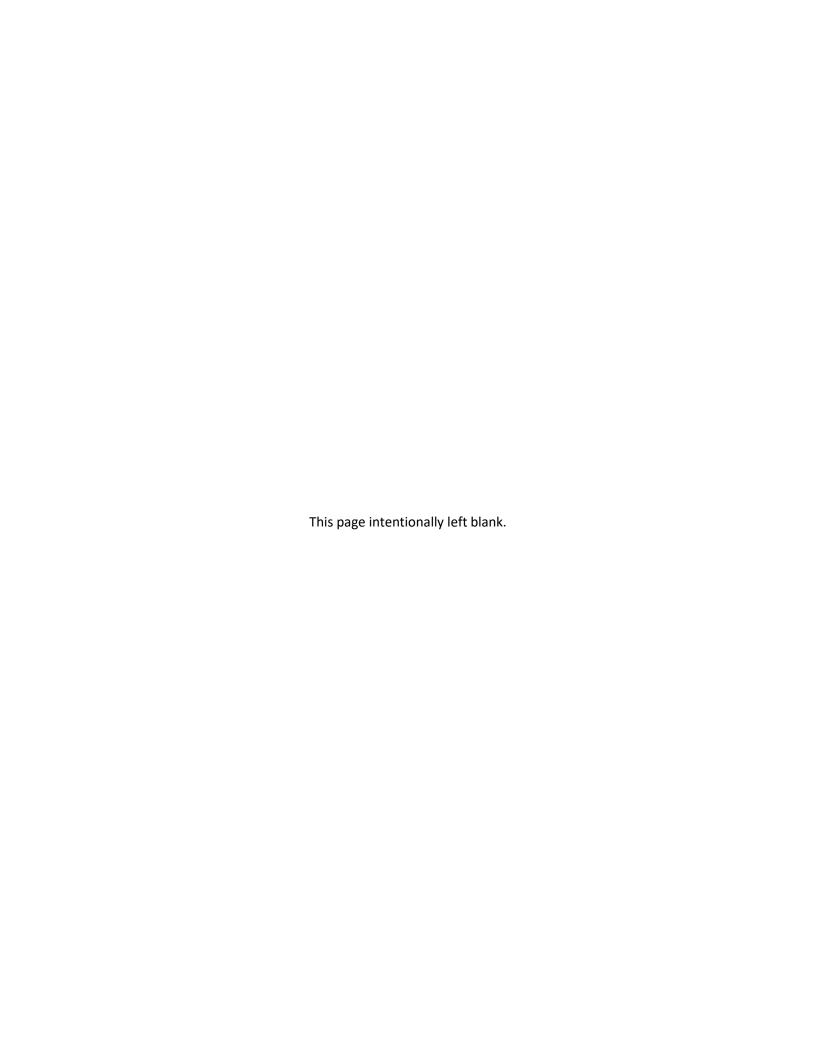
<sup>&</sup>lt;sup>2</sup> Grant administration position moved to Finance

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# **Transit**



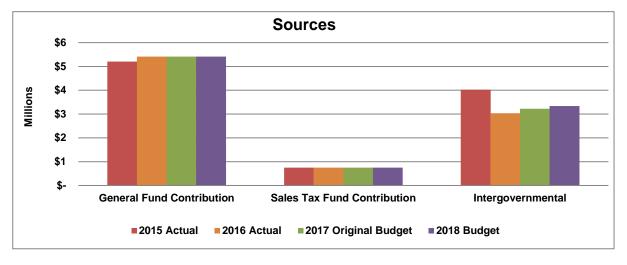
Transit	96	9
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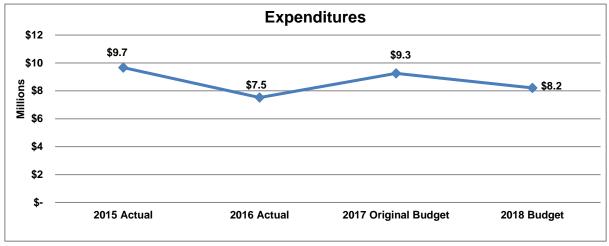


### **Transit**

To provide quality transportation service, oriented toward customer service, safety, reliability, personal mobility, and freedom in a cost-efficient and effective manner, therefore allowing all citizens an opportunity to have a positive social and economic impact on the community.

	2015	2016		2017	2018	Difference	e
	Actual	Actual	Orig	ginal Budget	Budget	\$	%
Sources							
General Fund Contribution	\$ 5,203,718	\$ 5,411,867	\$	5,411,867	\$ 5,411,867	\$ -	0.0%
Sales Tax Fund Contribution	750,000	750,000		750,000	750,000	-	0.0%
Miscellaneous	43,105	20,230		-	-	-	
Intergovernmental	4,023,065	3,035,302		3,226,013	3,340,000	113,987	3.5%
Total Sources	\$ 10,019,888	\$ 9,217,399	\$	9,387,880	\$ 9,501,867	\$ 113,987	1.2%
Expenditures							
Operating Agreement	\$ 6,950,000	\$ 7,050,000	\$	7,362,420	\$ 7,524,245	\$ 161,825	2.2%
Repair & Maintenance	-	-		_	300,000	300,000	
Other Operating	21,201	105,112		202,164	339,818	137,654	68.1%
Capital	2,697,631	364,669		1,687,220	46,845	(1,640,375)	-97.2%
Total Expenditures	\$ 9,668,832	\$ 7,519,781	\$	9,251,804	\$ 8,210,908	\$ (1,040,896)	-11.3%





# Transit (continued)

### **Capital Program Detail**

	Project Number	2018		2019	_	2020	_	2021	-	2022	Total Cost
Other Capital Equipment Program	Qty	(	Qty		Qty		Qty				
Bus, Fixed Route	\$	-	\$	-	6 \$	2,865,455	6	\$ 2,951,419		\$ -	\$ 5,816,874
Bus, Paratransit		-	6	922,983		-		-	6	3,039,962	3,962,945
Farebox, Electronic (21)		-		-	21	315,000		-		-	315,000
Forklift		-		-		-			1	25,000	25,000
Phone System		-		-		-		-	1	20,477	20,477
Pickup		-	1	42,752		-		-	1	53,500	96,252
Printer/Encoder Machine	1	16,845		-		-		-		-	16,845
Signs		-		-		-		-		10,000	10,000
Skid Loader	1	30,000		-		-		-		-	30,000
Van		-		-		-	3	120,411		-	120,411
Total Other Capital Equipment Pro	gram	46,845		965,735		3,180,455		3,071,830		3,148,939	10,413,804
Total Capital Program	\$	46,845	\$	965,735	\$	3,180,455	=	\$ 3,071,830		\$ 3,148,939	\$10,413,804

# Transit (continued)

### **Outcome Based Indicators**

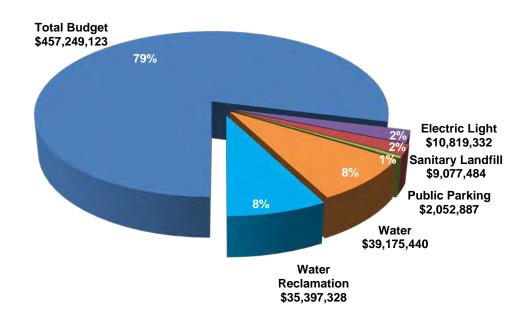
Provide a safe, reliable, and efficient public transit service.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Percent change in reportable accidents     Note: A reportable accident is when the driver is at-fault	-2% 9 accidents	-2%	-67% 3 accidents	-2%	-2%
Percentage of on-time performance	97%	98%	97%	98%	98%
2) I dischage of oil time performance	37 70	3070	37 70	3070	3070
3) Percentage of preventative maintenance on-time	100%	100%	100%	100%	100%

### **Statistics**

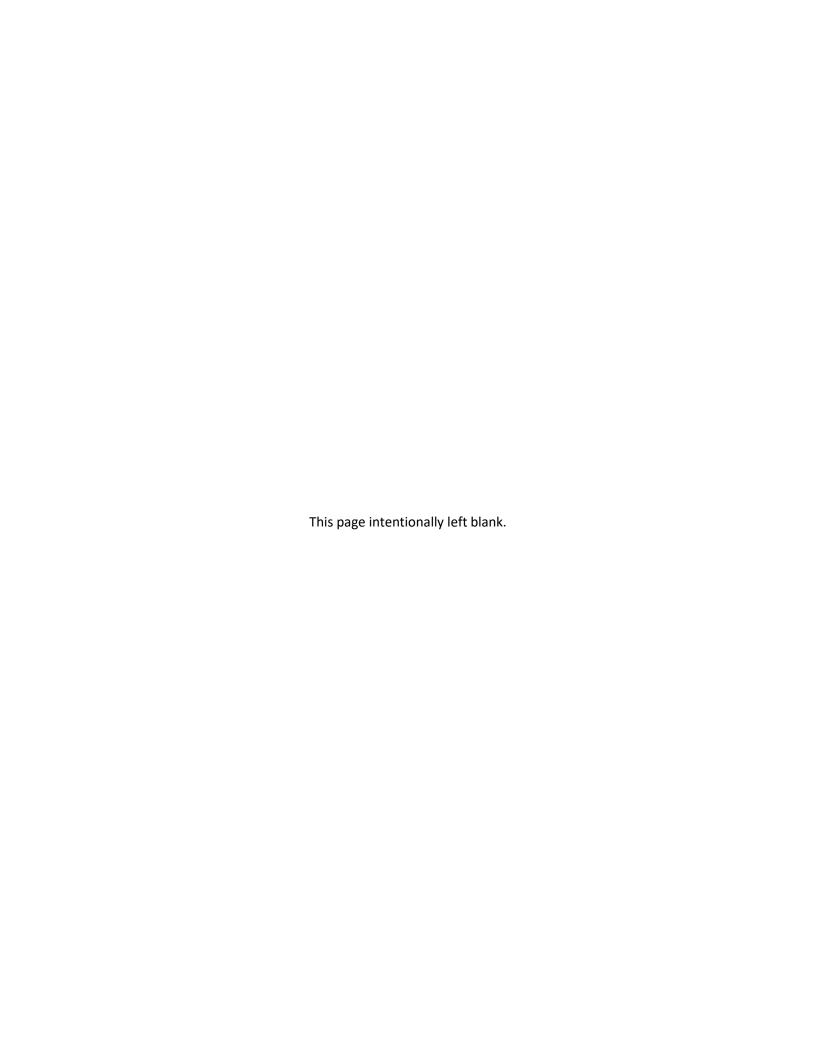
	2011	2012	2013	2014	2015	2016
Total fixed route passengers	996,316	1,026,715	1,023,089	955,357	885,143	802,572
Total paratransit passengers	141,323	146,290	142,672	132,387	121,398	113,377
Number of regular routes	12	12	12	12	12	12
Number of seasonal routes	5	5	5	4	4	0
Miles driven - fixed route	733,230	741,534	732,524	758,358	766,028	763,809
Miles driven - paratransit	656,731	653,723	652,089	634,745	594,844	559,209
Total fixed route buses	31	31	31	29	29	29
Total paratransit buses	22	23	23	24	24	26
Transit staffing - full time	98	97	97	96	98	98
Transit staffing - part time	8	10	6	3	2	0

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# **Enterprise Funds**



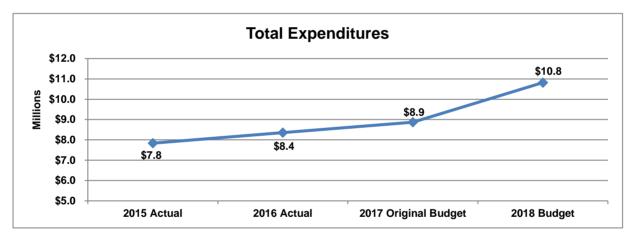
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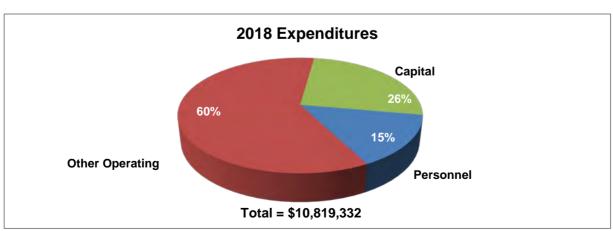


### **Electric Light**

The Municipal Light and Power Division provides reliable public power throughout defined service territories in the City of Sioux Falls to 2,700 customers including governmental entities, private residences, and businesses. In addition, the Light and Power Division maintains over 19,400 street lights within the city limits of Sioux Falls.

	2015	2016		2017	2018	Differer	тсе
	 Actual	 Actual	Ori	ginal Budget	 Budget	\$	%
Sources							
Electric Light Fund Contribution	\$ -	\$ 146,069	\$	97,961	\$ 1,796,994	\$ 1,699,033	1734.4%
Charges for Services	8,525,934	8,150,024		8,714,767	8,983,881	269,114	3.1%
Other	42,769	58,666		55,357	38,457	(16,900)	-30.5%
Total Departmental Sources	8,568,704	8,208,690		8,770,124	9,022,338	252,214	2.9%
Total Sources	\$ 8,568,704	\$ 8,354,759	\$	8,868,084	\$ 10,819,332	\$ 1,951,248	22.0%
Expenditures							
Personnel	\$ 1,369,436	\$ 1,450,229	\$	1,526,234	\$ 1,574,196	\$ 47,962	3.1%
Other Operating	6,002,786	6,152,469		6,401,851	6,476,536	74,685	1.2%
Total Operating	7,372,221	7,602,698		7,928,084	8,050,732	122,648	1.5%
Capital	466,854	752,061		940,000	2,768,600	1,828,600	194.5%
Total Expenditures	\$ 7,839,076	\$ 8,354,759	\$	8,868,084	\$ 10,819,332	\$ 1,951,248	22.0%





# Electric Light (continued)

## **Budget by Category**

	2015		2016		2017	2018	Differen	nce
	Actual		Actual	Ori	ginal Budget	Budget	\$	%
Sources								
Electric Light Fund Contribution	\$	- \$	146,069	\$	97,961	\$ 1,796,994	\$ 1,699,033	1734.4%
Departmental Sources								
Charges for Services	8,525,934	ļ	8,150,024		8,714,767	8,983,881	269,114	3.1%
Other	42,769	9	58,666		55,357	38,457	(16,900)	-30.5%
Total Sources	\$ 8,568,70	1 \$	8,354,759	\$	8,868,084	\$ 10,819,332	\$ 1,951,248	22.0%
Expenditures								
Fulltime	\$ 870,653	3 \$	935,081	\$	980,646	\$ 1,000,478	\$ 19,833	2.0%
Overtime	40,194	1	42,131		30,000	30,000	-	0.0%
Standby	11,75	5	11,566		11,440	11,440	-	0.0%
Part-time	45,150	)	43,230		58,800	58,800	-	0.0%
Eligible Leave Payout	393	3	501		20,692	21,213	521	2.5%
Deferred Compensation	9,90	5	10,491		10,966	10,749	(217)	-2.0%
Wages	978,050	) _	1,042,999		1,112,544	1,132,680	20,136	1.8%
OASI	70,81	5	75,628		71,172	72,040	868	1.2%
Pension	172,56	5	175,458		175,604	168,611	(6,993)	-4.0%
Insurance	138,29	7	138,967		157,206	191,157	33,951	21.6%
Workers' Compensation/Unemployment	9,708	3	17,176		9,708	9,708	-	0.0%
Fringe Benefits	320,57		331,602		342,518	369,476	26,958	7.9%
Total Personnel	1,369,430	3	1,450,229		1,526,234	1,574,196	47,962	3.1%
Professional Services	64,31	1	72,509		118,296	129,814	11,518	9.7%
Rentals	155,690	)	195,863		250,309	252,709	2,400	1.0%
Repair & Maintenance	473,483	3	311,965		313,610	371,870	58,260	18.6%
Supplies & Materials	5,215,810	)	5,485,695		5,679,663	5,682,201	2,538	0.0%
Training & Education	14,990	)	14,125		15,340	15,340	-	0.0%
Utilities (cost of energy)	21,95	5	23,878		24,633	24,602	(31)	-0.1%
Other Current	322	2	-		-	-	-	
Uncollectible Receivables	56,224	<u> </u>	48,435					
Total Other Operating	6,002,786	6	6,152,469		6,401,851	6,476,536	74,685	1.2%
Equipment	44,270	)	51,837		160,000	78,600	(81,400)	-50.9%
Land	407,569	9	360		-	=	=	
Infrastructure	15,01	5	699,864		780,000	2,690,000	1,910,000	244.9%
Total Capital	466,854	1	752,061		940,000	2,768,600	1,828,600	194.5%
Total Expenditures	\$ 7,839,07	3	8,354,759	\$	8,868,084	\$ 10,819,332	\$ 1,951,248	22.0%

# **Electric Light (continued)**

## **Capital Program Detail**

Description	Project Number	2018	2019	2020	2021	2022	T	otal Cost
Sources								
User Fees		\$ 2,768,600	\$ 1,320,000	\$ 140,000	\$ 1,330,000	\$ 1,290,000	\$	6,848,600
Total Sources		\$ 2,768,600	\$ 1,320,000	\$ 140,000	\$ 1,330,000	\$ 1,290,000	\$	6,848,600
Capital Improvements Program								
Unforeseen Electrical System Replacement	20001	\$ 90,000	\$ 90,000	\$ 110,000	\$ 180,000	\$ 180,000	\$	650,000
Circuit Improvements	20002	2,600,000	1,210,000	20,000	960,000	1,100,000		5,890,000
Light & Power Facility Enhancements	20005	-	-	-	160,000	-		160,000
Total Capital Improvements Program		2,690,000	1,300,000	130,000	1,300,000	1,280,000		6,700,000
Other Capital Equipment Program								
Electrical Meter AMR		10,000	10,000	10,000	10,000	10,000		50,000
Locator, Cable Fault		-	10,000	-	-	-		10,000
SCDA Equipment		52,600	-	-	-	-		52,600
Trailer		16,000	-	-	-	-		16,000
Trailer Cable		 	 -	-	20,000	 -		20,000
Total Other Capital Equipment Program	ı	78,600	20,000	10,000	 30,000	10,000		148,600
Total Capital Program		\$ 2,768,600	\$ 1,320,000	\$ 140,000	\$ 1,330,000	\$ 1,290,000	\$	6,848,600

# **Electric Light (continued)**

#### **Outcome Based Indicators**

Provide a safe and reliable electric distribution s	system for municipal power customers.

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Perform tree trimming around overhead primary power lines	50%	90%	30%	85%	90%
2) Execute the current CIP projects to improve the reliability of the distribution system	100%	100%	100%	100%	100%

#### Provide efficient and cost effective lighting of all public streets for safe vehicle & pedestrian traffic.

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Design and install street lighting along all public streets in new residential developments.	90%	95%	90%	90%	90%
2) Service or repair of existing street lights	13%	15%	10%	15%	15%
3) Replace street light poles in need of replacement	57	50	36	65	55

### **Staffing**

					Budget		
	2013	2014	2015	2016	2017	2018	
Year-end Fulltime Positions	12	12	12	12	12	12	
Part-time FTE's	0.1	1.4	1.5	1.3	1.5	1.5	

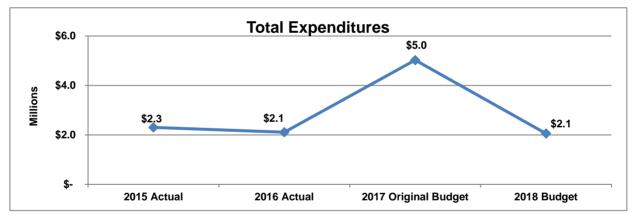
#### **Statistics**

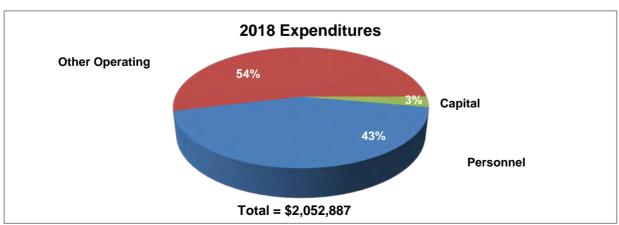
	2011	2012	2013	2014	2015	2016
Number of conductor miles of overhead primary	99	92	89	93	87	89
Number of wood poles	3,315	3,320	3,325	3,402	3,393	3,977
Private accounts	2,094	2,159	2,159	2,308	2,242	2,308
Governmental accounts	415	423	385	328	429	420
Kilowatt hours sold	84,490,689	84,207,376	79,030,369	84,929,000	85,075,089	83,566,165
Number of street lights	17,085	17,589	18,138	18,715	19,121	19,447
Number of street lights repaired	2,846	2,385	2,524	2,544	2,432	2,462

## **Public Parking**

Public Parking provides sufficient, convenient, safe, and attractive parking which serves the general public and downtown development needs.

	2015		2016		2017		2018	Difference			
	Actual		Actual		Original Budget		Budget	\$		%	
Sources											
Public Parking Fund Contribution	\$ -	\$	-	\$	2,106,704	\$	=	\$	(2,106,704)	-100.0%	
Departmental Sources											
Charges for Goods & Services	1,760,293		2,111,416		2,399,173		2,691,847		292,674	12.2%	
Fines & Forfeitures	518,863		524,645		505,500		536,500		31,000	6.1%	
Miscellaneous	22,153		28,118		13,500		13,500		-	0.0%	
Total Sources	\$ 2,301,309	\$	2,664,179	\$	5,024,877	\$	3,241,847	\$	(1,783,030)	-35.5%	
Expenditures											
Personnel	\$ 880,823	\$	884,373	\$	950,085	\$	892,033	\$	(58,052)	-6.1%	
Other Operating	929,484		759,362		956,527		1,103,354		146,827	15.4%	
Total Operating	1,810,307		1,643,736		1,906,612		1,995,387		88,775	4.7%	
Capital	490,028		463,599		2,840,000		57,500		(2,782,500)	-98.0%	
Debt	-		-		278,265		=		(278,265)	-100.0%	
Total Expenditures	\$ 2,300,335	\$	2,107,335	\$	5,024,877	\$	2,052,887	\$	(2,971,990)	-59.1%	





# Public Parking (continued)

### **Budget by Category**

	2015	2016	2017	2018	Differen	ce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Public Parking Fund Contribution	\$ -	\$ -	\$ 2,106,704	\$ -	(2,106,704)	-100.0%
Charges for Goods & Services	1,760,293	2,111,416	2,399,173	2,691,847	292,674	12.2%
Fines & Forfeitures	518,863	524,645	505,500	536,500	31,000	6.1%
Bond Proceeds	-	-	-	-	-	0.0%
Miscellaneous	22,153	28,118	13,500	13,500	-	0.0%
Total Sources	\$ 2,301,309	\$ 2,664,179	\$ 5,024,877	\$ 3,241,847	\$ (1,783,030)	-35.5%
Expenditures						
Fulltime	\$ 575,333	\$ 581,024	\$ 621,278	\$ 589,769	\$ (31,509)	-5.1%
Overtime	3,703	2,551	3,000	3,000	-	0.0%
Standby	346	815	600	600	-	0.0%
Part-time	3,770	5,832	20,384	7,000	(13,384)	-65.7%
Eligible Leave Payout	168	5,086	225	225	=	0.0%
Deferred Compensation	4,847	4,859	5,207	5,017	(190)	-3.6%
Wages	588,167	600,168	650,694	605,611	(45,083)	-6.9%
OASI	41,617	42,548	46,500	43,226	(3,274)	-7.0%
Pension	111,579	111,322	117,444	97,225	(20,219)	-17.2%
Insurance	133,623	120,165	129,451	139,975	10,524	8.1%
Workers' Compensation/Unemployment	5,355	9,474	5,355	5,355	=	0.0%
Allowances	481	696	641	641	-	0.0%
Fringe Benefits	251,038	241,658	252,891	243,196	(9,695)	-3.8%
Total Personnel	880,823	884,373	950,085	892,033	(58,052)	-6.1%
Professional Services	207,664	206,256	281,249	281,249	-	0.0%
Rentals	18,479	20,758	16,780	16,780	=	0.0%
Repair & Maintenance	443,482	299,108	417,418	571,210	153,792	36.8%
Supplies & Materials	117,446	114,800	99,470	100,770	1,300	1.3%
Training & Education	5,844	3,063	6,500	6,500	-	0.0%
Utilities	102,476	102,452	115,110	111,845	(3,265)	-2.8%
Other Current	34,857	12,413	20,000	15,000	(5,000)	-25.0%
Uncollectible Receivables	(763)	513				0.0%
Total Other Operating	929,484	759,362	956,527	1,103,354	146,827	15.4%
Buildings	271,754	20,955	=	-	-	
Improvements Other Than Buildings	194,674	351,641	2,840,000	57,500	(2,782,500)	-98.0%
Equipment	23,600	91,003	-	-	-	0.0%
Total Capital	490,028	463,599	2,840,000	57,500	(2,782,500)	-98.0%
Debt	-		278,265		(278,265)	-100.0%
Total Expenditures	\$ 2,300,335	\$ 2,107,335	\$ 5,024,877	\$ 2,052,887	\$ (2,971,990)	-59.1%

# Public Parking (continued)

Capital F	rogram	Detail
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	roject umber		2018	2019	2020	2021	2022	Total Cost
Sources								
User Fees		\$	57,500	\$ 262,800	\$ 140,500	\$ 90,500	\$ 93,600	\$ 644,900
Total Sources		\$	57,500	\$ 262,800	\$ 140,500	\$ 90,500	\$ 93,600	\$ 644,900
Capital Improvements Program								
User Fees		_						
	19001	\$	57,500	\$ 60,000	\$ 62,500	\$ 65,000	\$ 70,000	\$ 315,000
Total User Fees			57,500	60,000	62,500	65,000	70,000	315,000
Total Capital Improvements Program			57,500	60,000	62,500	65,000	70,000	315,000
Other Capital Equipment Program								
Parking Revenue Control Equipment			-	150,000	-	-	-	150,000
Pickup-Plow/Custom Bed			-	-	55,000	-	-	55,000
Pickup, 1/2 ton			-	-	-	25,500	-	25,500
Pickup, 4x4			-	-	-	-	23,600	23,600
Scooter, Mobility (2)			-	-	23,000	-	-	23,000
Sedan			-	18,800	-	-	-	18,800
Utility Vehicle				 34,000	 -	-	-	 34,000
Total Other Capital Equipment Progra	am		-	 202,800	 78,000	 25,500	 23,600	329,900
Total Capital Program		\$	57,500	\$ 262,800	\$ 140,500	\$ 90,500	\$ 93,600	\$ 644,900

# **Public Parking (continued)**

### **Outcome Based Indicators**

	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Percentage of the total available off-street parking that is leased as of Dec 31 of each year	92%	96%	100%	100%+	100%+

### Staffing

•					Budget		
	2013	2014	2015*	2016	2017	2018	
Year-end Fulltime Positions	12	12	11	11	11	11	
Part-time FTE's	0.2	0.2	0.1	0.2	0.7	0.2	

<sup>\*</sup>Moved position to Affordable Housing

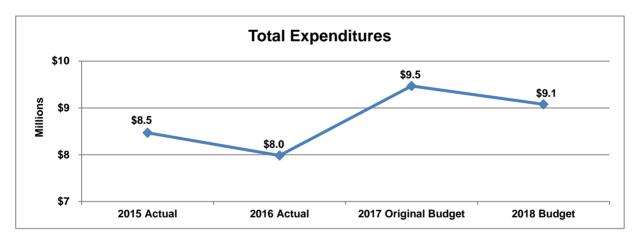
#### **Statistics**

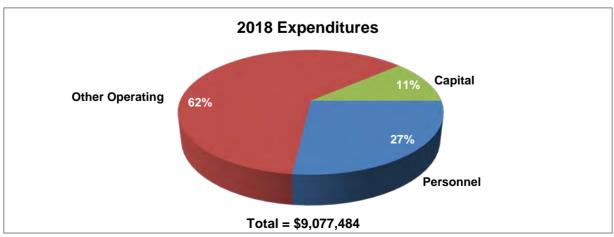
	2011	2012	2013	2014	2015	2016
Parking violations issued by the Parking Patrol	33,264	33,840	29,024	27,195	29,871	29,988
Total number of off street public spaces	2,918	2,371	2,371	2,381	2,401	2,377
Courtesy notices given	5,685	5,820	5,478	5,864	5,135	5,092

### Landfill

The mission of the Sioux Falls Regional Sanitary Landfill is to provide environmentally and fiscally sound solid waste management and disposal services to our customers. The Sioux Falls Regional Sanitary Landfill is committed to maintaining and operating a solid waste management facility in accordance with established local, state, and federal laws, rules, and regulations. It provides disposal service to a five county region including Sioux Falls.

	2015 Actual		2016 2017		2018	Difference				
				Actual		ginal Budget	Budget		\$	%
Sources										
Landfill Fund Contribution	\$	-	\$	-	\$	-	\$ -	\$	-	
Departmental Sources										
Intergovernmental		-		95,253		=	=		-	
Charges for Services	1	0,680,884		10,758,373		10,690,991	10,704,104		13,113	0.1%
Other		299,032		443,936		214,790	231,500		16,710	7.8%
<b>Total Sources</b>	\$ 1	0,979,915	\$	11,297,562	\$	10,905,781	\$ 10,935,604	\$	29,823	0.3%
Expenditures										
Personnel	\$	2,059,013	\$	2,181,503	\$	2,309,999	\$ 2,437,180	\$	127,181	5.5%
Other Operating		4,570,413		5,001,634		5,388,338	5,612,304		223,965	4.2%
Total Operating		6,629,426		7,183,137		7,698,338	8,049,484		351,146	4.6%
Capital		707,598		800,084		1,771,000	1,028,000		(743,000)	-42.0%
Debt		1,132,869		<u>-</u> _		-	 -			
Total Expenditures	\$	8,469,892	\$	7,983,221	\$	9,469,338	\$ 9,077,484	\$	(391,854)	-4.1%





# Landfill (continued)

Budget by Category								
2016	2017	2018						

	2015	2016		2017	2018	Differen	nce	
	Actual	Actual	Orig	ginal Budget	Budget	 \$	%	
Sources								
Landfill Fund Contribution	\$ -	\$ -	\$	-	\$ -	\$ -		
Departmental Sources								
Intergovernmental	-	95,253		-	-	-		
Licenses & Permits	26,700	35,225		29,000	29,000	-	0.0%	
Charges for Goods and Services	10,680,884	10,758,373		10,690,991	10,704,104	13,113	0.1%	
Investment Income	93,588	136,751		85,000	85,000	-	0.0%	
Misc. (Assessments, Rentals, Other)	172,613	266,917		100,790	117,500	16,710	16.6%	
Other Financing	6,131	5,043		-	-	-		
Total Departmental Sources	10,979,915	11,297,562		10,905,781	10,935,604	29,823	0.3%	
Total Sources	\$ 10,979,915	\$ 11,297,562	\$	10,905,781	\$ 10,935,604	\$ 29,823	0.3%	
Expenditures								
Fulltime	\$ 1,117,088	\$ 1,231,957	\$	1,338,860	\$ 1,428,437	\$ 89,577	6.7%	
Wages Other Departments	14,397	1,981		-	-	-		
Overtime	128,163	94,886		84,500	78,500	(6,000)	-7.1%	
Part-time	154,078	189,631		188,914	189,272	358	0.2%	
Eligible Leave Payout	34,661	10,464		44,796	44,796	(0)	0.0%	
Deferred Compensation	7,135	11,655		12,216	13,463	 1,247	10.2%	
Wages	1,455,523	1,540,575		1,669,286	1,754,468	85,182	5.1%	
OASI	103,613	110,704		95,822	102,162	6,340	6.6%	
Pension	259,024	230,665		230,692	230,928	236	0.1%	
Insurance	207,955	250,737		286,030	321,717	35,687	12.5%	
Allowances	580	1,161		1,230	966	(264)	-21.5%	
Workers' Compensation/Unemployment	32,317	47,661		26,939	26,939	-	0.0%	
Fringe Benefits	499,877	530,224		544,890	580,550	35,660	6.5%	
Total Personnel	2,059,013	2,181,503		2,309,999	2,437,180	 127,181	5.5%	
Professional Services	1,204,149	1,497,606		1,290,698	1,679,700	389,002	30.1%	
Rentals	1,702,235	1,760,026		1,792,143	1,801,535	9,392	0.5%	
Repair & Maintenance	653,371	810,385		850,499	778,735	(71,764)	-8.4%	
Supplies & Materials	696,582	490,832		804,290	733,113	(71,178)	-8.8%	
Training & Education	29,098	23,999		49,424	34,968	(14,457)	-29.2%	
Utilities	289,409	354,471		401,284	384,254	(17,030)	-4.2%	
Other Current	-	4,280		200,000	200,000	-	0.0%	
Uncollectible Receivables	(4,432)	(6,847)		-	-			
Total Other Operating	4,570,413	4,934,752		5,388,338	5,612,304	223,965	4.2%	
Land	-	4,000		525,000	168,000	(357,000)	-68.0%	
Buildings	-	-		750,000	76,000	(674,000)	-89.9%	
Improvements Other Than Buildings	692,952	676,220		431,000	704,000	273,000	63.3%	
Equipment	14,646	119,864		65,000	 80,000	 15,000	23.1%	
Total Capital	707,598	800,084		1,771,000	1,028,000	(743,000)	-42.0%	
Debt	1,132,869			-	 	 -		
Transfers		66,882		-	 	 -		
Total Expenditures	\$ 8,469,892	\$ 7,983,221	\$	9,469,338	\$ 9,077,484	\$ (391,854)	-4.1%	

# Landfill (continued)

Description	Project Number	2018		2019		2020	2021	2022	Total Cost
Sources									
User Fees		\$ 1,028,000	\$ '	10,178,000	\$	4,210,000	\$ 3,651,000	\$ 891,000	\$ 19,958,000
Total Sources		\$ 1,028,000	\$ ^	10,178,000	\$	4,210,000	\$ 3,651,000	\$ 891,000	\$19,958,000
Capital Improvements Program									
User Fees									
Leachate Recirculation	21001	\$ 681,000	\$	426,000	\$	2,238,000	\$ 444,000	\$ 457,000	\$ 4,246,000
Land Acquisition	21002	168,000		172,000		175,000	179,000	184,000	878,000
Perimeter Fencing	21003	23,000		23,000		23,000	25,000	25,000	119,000
Building Improvements	21004	_		6,453,000		1,618,000	_	_	8,071,000
Relocation of Wall Lake Drainage Way	21007	_		364,000		· · · -	_	_	364,000
Composting Facilities Expansion	21006	76,000		975,000		_	_	_	1,051,000
Sedimentation Pond	21005	· -		· -		106,000	200,000	-	306,000
Sanitary Landfill Expansion	21011	-		-		· -	2,713,000	175,000	2,888,000
Total Capital Improvements Program		 948,000		8,413,000		4,160,000	 3,561,000	841,000	17,923,000
Other Capital Equipment Program (OCEP)									
Camera, Security		-		-		-	15,000	-	15,000
Excavator		-		300,000		-	-	-	300,000
Fume hood		9,500		-		-	-	-	9,500
Loader		-		350,000		-	-	-	350,000
Mower		20,500		-		-	-	-	20,500
Radiation Detection System		-		-		-	25,000	-	25,000
Roll Off Containers (15)		-		75,000		-	-	-	75,000
Server Storage		-		30,000		-	-	-	30,000
Skid Loader		-		60,000		-	-	-	60,000
Trash Pump		50,000		50,000		50,000	50,000	50,000	250,000
Waste Grinder				900,000				-	900,000
Total Other Capital Equipment Program	l	80,000		1,765,000	_	50,000	90,000	50,000	2,035,000
Total Capital Program		\$ 1,028,000	<b>\$</b>	10,178,000	\$	4,210,000	\$ 3,651,000	\$ 891,000	\$ 19,958,000

# **Landfill (continued)**

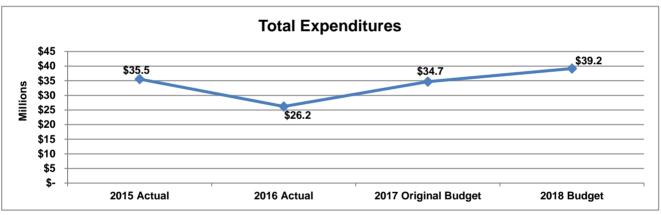
### **Outcome Based Indicators**

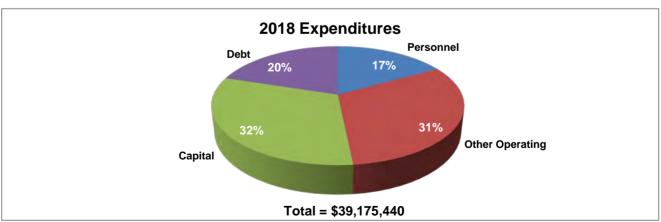
Outcome based mulcators						
Continue to provide for disposal of Municipal Solid V	Vaste (MSW	) and allow for	expansion to co	ontinue to acce	pt MSW for 5 cc	ounty region.
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Provide landfill disposal services for MSW (tons)		161,116	171,441	174,109	172,000	175,000
2) Maintain and/or increase life expectancy of MSW land	fill Area	2,076	2,086	2,077	2,078	2,079
Continue to provide for disposal of Construction and	l Demolition	(C&D) waste a	nd allow for fut	ure expansion t	o accept C&D v	vaste.
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Provide landfill disposal services for C&D (tons)		66,003	65,000	66,138	65,000	66,000
Maintain and/or increase life expectancy of C&D landfill area		2,058	2,055	2,056	2,060	2,058
Continue to handle Household Hazardous Waste (HF	IW) in benef	ficial manner.				
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Provide HHW handling (pounds)		747,257	650,000	696,623	800,000	770,000
2) Electronics recycling - diversion from landfill (pounds)		1,488,888	1,650,000	1,544,648	1,650,000	1,660,000
Continue work on increasing recycling percentages.						
4) B   B B		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Regional Diversion Rate		48%	45%	82%	50%	83%
2) Garbage Hauler Recycling Goal		24%	24%	23%	25%	24%
3) MSW Generated (Pounds per Person per Day)		3.10	3.00	3.29	3.00	3.20
4) Provide for Diversion of Recylclables to MRF (Tons)	45,885	46,000	47,463	46,500	49,000	
5) Hauler Diversion of Recyclable Materials from MSW (Tons)		42,781	50,378	30,518	43,500	32,000
Continue to provide environmentally sound manager	ment.					
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Expansion of Leachate and LFG System (Total DPW's)		137	141	150	143	152
Collection of Landfill Gas and Leachate from West Landfill Area		15	15	15	15	17
Utilize commodities and by-products of landfill.						
		2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
LFG utilization - sales of LFG (net revenue projections)	s)	\$ 1,995,573	\$ 1,850,000	\$ 1,809,139	\$ 1,870,000	\$ 1,850,000
2) Biomass Processing Sales		\$ 30,061	\$ 40,000	\$ 3,161	\$ 40,000	\$ 15,000
Staffing						
•						dget
Version di Fullitimo Bestitano	2013	2014	2015	2016	2017	2018
Year-end Fulltime Positions Part-time FTE's	28 8.1	28 7.5	28 6.4	28 7.2	28 6.4	28 6.5
Statistics						
Statistics	2011	2012	2013	2014	2015	2016
Municipal Solid Waste (tons)	172,507	167,812	166,331	168,928	161,116	174,109
Construction & Demolition (tons)	50,782	66,425	69,601	92,216	66,003	66,138
Electronics (lbs)	1,218,272	1,306,415	1,397,480	1,482,830	1,488,888	1,544,648
Household Hazardous Waste Incoming (lbs)	486,110	584,034	417,900	578,128	747,257	696,623
LFG Sales (\$)	1,985,122	1,984,948	1,932,695	1,863,436	1,995,573	1,809,139

### Water

The Water Purification Division is responsible to efficiently and cost effectively manage the drinking water resources for the City of Sioux Falls.

Difference           \$         %           58         \$ 1,635,258           71         1,598,970         4.6%
58 \$ 1,635,258
, , ,
, , ,
'1 1 598 970 4 6%
71 1 598 970 4 6%
1,000,010 7.070
11 97,613 10.4%
<b>\$ 3,331,841</b> 9.3%
45  \$  79,844    1.2%
6.2%
800,556 4.4%
23 3,674,323 42.3%
9 - 0.0%
<b>40 \$ 4,474,879</b> 12.9%
4





### **Budget by Category**

	2015	2016	2017	2018	Differen	ce
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Water Fund Contribution	\$ 1,400,491	\$ -	\$ -	\$ 1,635,258	\$ 1,635,258	100.0%
Departmental Sources						
Intergovernmental	69,765	-	-	-	-	
Charges for Services	32,605,508	35,232,729	34,904,901	36,503,871	1,598,970	4.6%
Misc. (Assessments, Rentals, Other)	1,464,625	1,260,345	938,698	1,036,311	97,613	10.4%
Total Departmental Sources	34,139,898	36,493,074	35,843,599	37,540,182	1,696,583	4.7%
Total Sources	\$ 35,540,390	\$ 36,493,074	\$ 35,843,599	\$ 39,175,440	\$ 3,331,841	9.3%
Expenditures						
Fulltime	\$ 3,535,186	\$ 3,715,667	\$ 4,013,785	\$ 4,075,658	\$ 61,873	1.5%
Wages Other Departments	49,555	67,868	-	30,000	30,000	
Overtime	128,482	147,595	180,560	158,803	(21,757)	-12.0%
Standby	37,556	38,436	39,580	40,020	440	1.1%
Part-time	83,750	111,063	196,192	225,072	28,880	14.7%
Eligible Leave Payout	74,580	39,176	274,890	208,943	(65,947)	-24.0%
Deferred Compensation	34,677	36,542	38,166	33,606	(4,560)	-11.9%
Wages	3,943,786	4,156,348	4,743,173	4,772,102	28,929	0.6%
OASI	281,741	298,456	289,262	291,505	2,243	0.8%
Pension	660,858	688,976	698,015	642,643	(55,372)	-7.9%
Insurance	603,380	656,576	755,330	859,469	104,139	13.8%
Workers' Compensation/Unemployment	36,511	64,596	36,511	36,511	-	0.0%
Allowances	481	471	611	515	(96)	-15.7%
Fringe Benefits	1,301,229	1,410,619	1,490,467	1,539,138	48,671	3.3%
Total Personnel	5,526,756	5,865,424	6,522,901	6,602,745	79,844	1.2%
Professional Services	969,257	909,116	1,032,909	1,205,248	172,339	16.7%
Rentals	458,084	483,887	558,053	519,368	(38,685)	-6.9%
Repair & Maintenance	1,567,015	1,416,170	1,835,021	2,236,654	401,633	21.9%
Supplies & Materials	6,307,518	6,337,201	7,071,513	7,283,579	212,067	3.0%
Training & Education	39,311	50,468	90,109	77,939	(12,170)	-13.5%
Utilities	882,447	969,102	1,042,347	1,027,875	(14,472)	-1.4%
Other Current	249	1,488	· · · · -	· · · -	-	
Uncollectible Receivables	70,137	132,525	-	-	-	
Total Other Operating	10,294,019	10,299,956	11,629,952	12,350,663	720,711	6.2%
Land	58,526	-	225,000	325,000	100,000	44.4%
Buildings	398,553	810,541	220,000	1,700,000	1,480,000	672.7%
Equipment	852,127	609,263	1,049,000	966,323	(82,677)	-7.9%
Infrastructure	9,206,115	5,397,549	7,068,000	9,245,000	2,177,000	30.8%
Intangibles (Water Rights)	37,978	31,246	120,000	120,000	=	0.0%
Total Capital	10,553,298	6,848,599	8,682,000	12,356,323	3,674,323	42.3%
Debt	9,166,317	3,193,064	7,865,709	7,865,709	-	0.0%
Transfers						
Total Expenditures	\$ 35,540,390	\$ 26,207,044	\$ 34,700,561	\$ 39,175,440	\$ 4,474,879	12.9%

Capital	<b>Program</b>	Detail
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		Capital P	rogram De	tan e			
Description	Project Number	2018	2019	2020	2021	2022	Total Cost
Sources							
User Fees		\$ 11,786,323	\$ 11,097,680	\$ 12,424,105	\$ 16,741,040	\$ 17,513,040	\$ 69,562,188
Water Distribution Platting Fees		570,000	590,000	610,000	630,000	650,000	3,050,000
Total Sources		\$ 12,356,323	\$ 11,687,680	\$ 13,034,105	\$ 17,371,040	\$ 18,163,040	\$ 72,612,188
Capital Improvements Program							
User Fees							
Land Acquisition	22001	\$ 420,000	\$ 620,000	\$ 370,000	\$ 320,000	\$ 320,000	\$ 2,050,000
Other Mains - Unforeseen Wtr Projects	22001	1,150,000	900,000	900,000	900,000	1,000,000	4,850,000
Citywide Water Main Replacement	22003	1,750,000	1,750,000	1,850,000	1,900,000	1,950,000	9,200,000
Water Purification Building Improvements	22005	1,700,000	1,200,000	950,000	950,000	2,700,000	7,500,000
Transmission Main Rehabilitation	22037	950,000	950,000	1,050,000	850,000	850,000	4,650,000
Water Valve Rehabiliation	22052	50,000	480,000	480,000	480,000	200,000	1,690,000
Foundation Park Water Main	22011	60,000	750,000	750,000	-		1,560,000
Source Water Improvements	22007	-	70,000	545,000	3,200,000	3,200,000	7,015,000
41st Street Transmission Main Improve	22051	-	-	200,000	1,300,000	1,820,000	3,320,000
Northwest Water Transmission Improve	22026	-	-	200,000	2,850,000	-	3,050,000
Core Neighborhood Reconstruction Prog	11073 11001	300,000 40,000	300,000	300,000	300,000	300,000	1,500,000
Concrete Pavement Restoration Arterial Intersection Improvements	11011	40,000	40,000 175,000	40,000 25,000	40,000	40,000 25,000	200,000 225,000
Major Street Reconstruction Program	11003	170,000	175,000	2,200,000	540,000	2,200,000	5,110,000
Arterial Street Improvements	11005	850,000	850,000	850,000	850,000	850,000	4,250,000
Downtown Area-Street & Utility Improve	11007	170,000	40,000	80,000	175,000	175,000	640,000
Right of Way Acquisition and Restoration	11009	25,000	25,000	25,000	25,000	25,000	125,000
Bridge Reconstruction Program	11086	-	250,000	-	-	250,000	500,000
Railroad Crossing Improvements	11011	10,000	10,000	10,000	10,000	10,000	50,000
School District/Park Site Coordination	11002	50,000	50,000	50,000	50,000	50,000	250,000
SDDOT Project Coordination	11013	1,000,000	50,000	50,000	50,000	50,000	1,200,000
Arrowhead Parkway Improvements	11064	85,000	625,000	85,000	625,000	-	1,420,000
26th St & I-229 Improvements	11016	100,000	300,000	-	-	-	400,000
85th Street Levise Ave to Tellgrane Ave	11017	30,000 200,000	100,000	-	-	-	130,000
85th Street - Louise Ave to Tallgrass Ave Veterans Parkway Construction	11089 11067	80,000	-	-	-	_	200,000 80,000
Rail Yard Redevelopment	11067	100,000	_		_	_	100,000
41st Street Improvements	11076	-	_	50,000	_	_	50,000
Existing Area Drainage Improvements	11023	300,000	300,000	200,000	300,000	200,000	1,300,000
Terry Ave and 43rd St Drainage Improv	11031	1,000,000	-	-	-	-	1,000,000
Dakota Ave, Russell St to 3rd St Impr	23015	230,000					230,000
Total User Fees		10,820,000	9,835,000	11,260,000	15,715,000	16,215,000	63,845,000
Platting Fees							
Arterial Street Improvements	11006	570,000	590,000	610,000	630,000	650,000	3,050,000
Total Platting Fees		570,000	590,000	610,000	630,000	650,000	3,050,000
Total Capital Improvements Program		11,390,000	10,425,000	11,870,000	16,345,000	16,865,000	66,895,000
Other Capital Equipment Program							
AMR Equipment		365,000	365,000	450,000	450,000	500,000	2,130,000
Chromatograph		-	-	75,000	-	-	75,000
DCU Equipment		10,000	10,000	10,000	10,000	10,000	50,000
Frequency Drive		-	-	65,065	-	-	65,065
Furnace Atomic Absorption Unit		-	-	-	-	95,000	95,000
Gas Chromatograph		-	110,000	-	-	-	110,000
Lime Slaker		-	175,000	-	-	-	175,000
Phone System		21,995	-	-	-	-	21,995
Pump #4 - High Service		55,000	-	-	-	-	55,000
Pump, Diesel Trailer Mounted		-	-	-	-	30,000	30,000
Rail Car Gate Opener		15,000	-	-	-	-	15,000
SCADA Equipment		75,328	17,680	98,040	98,040	98,040	387,128
Server Storage		-	30,000	-	-	-	30,000
Skidloader		-	-	-	-	50,000	50,000
Sludge Pump		-	60,000	-	-	-	60,000
Trailer, Tandem		-	50,000	-	-	-	50,000
Utility Vehicle		-	20,000	-	-	-	20,000
Water Meter		400,000	400,000	440,000	440,000	500,000	2,180,000
Well, VFD		24,000	25,000	26,000	28,000	15,000	118,000
Total Other Capital Equipment Program	1	966,323	1,262,680	1,164,105	1,026,040	1,298,040	5,717,188
Total Capital Program		\$ 12,356,323	\$ 11,687,680	\$ 13,034,105	\$ 17,371,040	\$ 18,163,040	\$ 72,612,188
			117				

### **Outcome Based Indicators**

Provide drinking water of high quality and in such quantities to meet the needs and demands of our customers.											
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target						
1) Water treated in gallons meeting USEPA regulations	3.1 Billion	5.1 Billion	3.7 Billion	4.1 Billion	4.3 Billion						
2) Days per year drinking water delivered to customers at adequate volumes	365	365	366	365	365						
3) Number of production wells cleaned to restore pumping capacity	19	11	6	11	13						
4) Water purchased from Lewis & Clark	3.9 Billion	3.0 billion	4.0 Billion	4.1 Billion	4.0 Billion						
Comply with all Safe Drinking Water Act regulations through treatment me	thods, samplin	g, analysis, ar	nd reporting pr	otocol.							
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target						
1) Number of Safe Drinking Water Act Violations both Federal and State	0	0	0	0	0						
2) Number of required bacteriological samples analyzed	1,440	1,440	1,443	1,440	1,440						
3) General discharge permit compliance 100% of the time	100%	100%	100%	100	100%						
4) All Distribution Team members State Certified	54%	100%	73%	100	100%						
Review and evaluate water rates annually to ensure sufficient revenue to ensure a sound utility fund.											
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target						
1) Annual rate study	1	1	1	0	0						
2) Rate adjustment	0.0%	0.0%	0.0%	2.0%	2.0%						
3) Maintain adequate reserves for rate stabilization and capital projects	20%25%	20%/25%	20%/25%	20%/25%	20%/25%						
Support the City of Sioux Falls Sustainability effort through education and	support initiat	ives promotin	g water conser	vation.							
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target						
Number of rebate applications for water conservation program	1,266	1,500	404	1,250	1,250						
2) Water saved (estimated in gallons) with conservation program per year	6,828,882	12,000,000	7,645,904	8,920,000	6,000,000						
Provide customers with accurate and timely utility bills.											
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target						
Percentage of bills estimated	0.28%	<.5%	0.24%	<.5%	<.5%						
2) Read to bill time	5.47 days	<6 days	5.87 days	<6 days	<6 days						
3) percentage of bills paid on-line	11%	>13%	12.90%	>13%	>14%						
Minimize water and revenue loss.											
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target						
<ol> <li>Perform routine meter testing for accuracy and planning change out (routine meter tests/year)</li> </ol>	1,989	1,000	1,523	3,500	200						
<ol><li>All water main breaks and damaged hydrants repaired within 4 hours of the last locate.</li></ol>	78%	100%	75%	100%	100%						
3) All damaged hydrants repaired or replaced within 72 hours of notification	96%	100%	50%	100%	100%						
4) Lineal feet of water main surveyed for water leaks	200,000	1,000,000	0	250,000	250,000						

### Staffing

•					Budget		
	2013	2014	2015	2016	2017	2018	
Year-end Fulltime Positions	65	65	66	66	66	66	
Part-time FTE's	7.6	4.1	4.1	4.6	6.9	7.7	

### **Statistics**

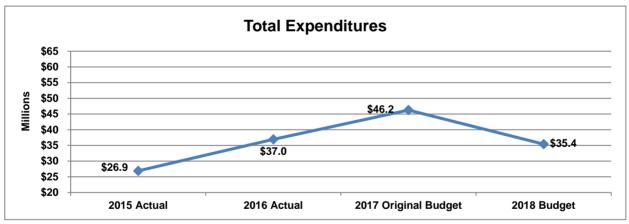
	2013	2014	2015 Est.	2016 Est.	2017 Est.	2018 Est.
Population Served	160,549	163,455	165,384	175,234	178,846	184,248
Number of metered accounts	49,500	50,955	52,195	53,145	54,095	55,345
Gallons of water treated	7.1 Billion	6.7 Billion	5.5 Billion	8.0 Billion	4.1	4.1
Number of wells maintained	55	55	55	55	55	55
Number of water storage facilities maintained	9	10	10	10	10	10
Treated water storage capacity in million gallons	25.5	27	27	27	27	27
Number of applications for water conservation program	2,600	2,400	2,000	1,500	1,250	1,250
Estimated water saved in gallons with conservation program	35,000,000	8,118,000	30,000,000	12,000,000	9,000,000	6,000,000
Feet of Distribution pipe replaced	19,571	6,900	20,000	20,000	20,000	20,000
Valves Exercised	4,000	1,750	2,900	4,000	2,500	2,500

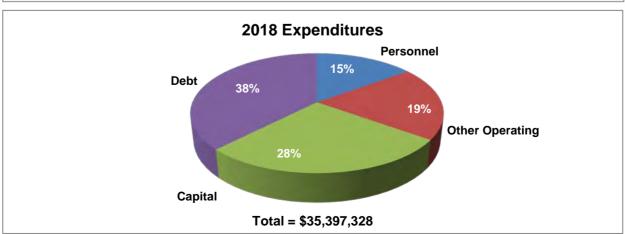
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### **Water Reclamation**

The Mission of the Sioux Falls Water Reclamation Department is to protect Public Health and the Environment by collecting and treating wastewater in a safe, reliable, ethical, cost-effective, and customer-friendly manner in accordance with state and federal regulations

	2015	2016	2017	2018	Difference		
	Actual	Actual	<b>Original Budget</b>	Budget	\$	%	
Sources							
Water Reclamation Fund Contribution	\$ -	\$ 6,638,621	\$ -	\$ 996,381	\$ 996,381	100.0%	
Departmental Sources							
Charges for Services	25,474,334	27,348,819	28,336,705	30,432,810	2,096,105	7.4%	
Bond/SRF Proceeds	-	-	18,500,000	1,000,000	(17,500,000)	-94.6%	
Other	1,900,556	2,965,309	3,195,735	2,968,137	(227,598)	-7.1%	
Total Sources	\$ 27,374,890	\$ 36,952,748	\$ 50,032,440	\$ 35,397,328	\$ (14,635,112)	-29.3%	
Expenditures							
Personnel	\$ 4,749,999	\$ 4,825,964	\$ 5,225,074	\$ 5,305,514	\$ 80,440	1.5%	
Other Operating	4,448,513	4,457,257	7,166,290	7,038,531	(127,759)	-1.8%	
Total Operating	9,198,512	9,283,221	12,391,364	12,344,045	(47,319)	-0.4%	
Capital	6,592,049	25,999,031	23,712,000	9,760,000	(13,952,000)	-58.8%	
Debt	10,743,664	1,320,372	10,143,990	13,293,283	3,149,293	31.0%	
Transfers	373,312	350,123	-	-	-		
Total Expenditures	\$ 26,907,537	\$ 36,952,748	\$ 46,247,354	\$ 35,397,328	\$ (10,850,026)	-23.5%	





# Water Reclamation (continued)

# Budget by Category

	2015	2016	2017	2018	Difference	е
	Actual	Actual	<b>Original Budget</b>	Budget	\$	%
Sources						
Water Reclamation Fund Contribution	\$ -	\$ 6,638,621	\$ -	\$ 996,381	\$ 996,381	100.0%
Departmental Sources						
Charges for Services	25,474,334	27,348,819	28,336,705	30,432,810	2,096,105	7.4%
Investment/Interest Earnings	119,669	164,040	494,618	255,194	(239,424)	-48.4%
Misc. (Assessments, Rentals, Other)	1,780,888	2,801,269	2,701,117	2,712,943	11,826	0.4%
Bond/SRF Proceeds			18,500,000	1,000,000	(17,500,000)	-94.6%
Total Departmental	27,374,890	30,314,127	50,032,440	34,400,947	(15,631,493)	-31.2%
Total Sources	\$ 27,374,890	\$ 36,952,748	\$ 50,032,440	\$ 35,397,328	\$ (14,635,112)	-29.3%
Expenditures						
Fulltime	\$ 3,023,162	\$ 3,083,820	\$ 3,294,766	\$ 3,360,395	\$ 65,629	2.0%
Other Departments	28,508	28,005	-	-	-	
Overtime	153,865	140,303	147,522	149,672	2,150	1.5%
Standby	23,235	26,563	31,080	32,505	-	0.0%
Part-time	53,416	55,293	99,520	95,520	(4,000)	-4.0%
Eligible Leave Payout	43,776	22,739	118,106	107,256	(10,850)	-9.2%
Deferred Compensation	34,123	35,936	39,663	37,060	(2,603)	-6.6%
Wages	3,360,085	3,392,659	3,730,657	3,782,408	51,751	1.4%
OASI	240,521	241,715	237,265	241,288	4,023	1.7%
Pension	597,794	586,029	587,837	559,055	(28,782)	-4.9%
Insurance	519,517	549,654	636,162	689,249	53,087	8.3%
Allowances	2,858	4,201	3,929	4,289	360	9.2%
Workers' Compensation/Unemployment	29,225	51,706	29,225	29,225	-	0.0%
Fringe Benefits	1,149,394	1,191,590	1,257,153	1,281,818	24,665	2.0%
Total Personnel	4,749,999	4,825,964	5,225,074	5,305,514	80,440	1.5%
Professional Services	757,827	722,677	935,504	931,958	(3,546)	-0.4%
Rentals	549,216	605,103	711,875	701,505	(10,370)	-1.5%
Repair & Maintenance	1,082,314	1,082,065	1,420,803	1,381,092	(39,711)	-2.8%
Supplies & Materials	851,783	566,179	1,013,522	848,852	(164,670)	-16.2%
Training & Education	30,457	32,919	53,256	50,778	(2,478)	-4.7%
Utilities	1,174,115	1,446,308	1,531,330	1,624,346	93,016	6.1%
Other Current	-	-	1,500,000	1,500,000	=	0.0%
Uncollectible Receivables	2,801	2,006	<u> </u>			
Total Other Operating	4,448,513	4,457,257	7,166,290	7,038,531	(127,759)	-1.8%
Land	-	-	25,000	25,000	-	0.0%
Buildings	1,814,854	4,732,620	18,410,000	1,549,000	(16,861,000)	-91.6%
Equipment	522,101	1,171,491	-	364,000	364,000	
Infrastructure	4,255,095	20,094,920	5,277,000	7,822,000	2,545,000	48.2%
Total Capital	6,592,049	25,999,031	23,712,000	9,760,000	(13,952,000)	-58.8%
Debt	10,743,664	1,320,372	10,143,990	13,293,283	3,149,293	31.0%
Transfers	373,312	350,123	-	-	-	
Total Expenditures	\$ 26,907,537	\$ 36,952,748	\$ 46,247,354	\$ 35,397,328	\$ (10,850,026)	-23.5%

## **Capital Program Detail**

	Project									Total
Description	Number		2018	2019	2020		2021	2022		Cost
		_								
Sources										
User Fees		\$	8,760,000	\$ 4,791,000	\$ 4,215,000		\$ 3,461,000	\$ 4,131,556	\$	25,358,556
State Loans			1,000,000	22,400,000	13,500,000		8,870,000	18,470,000		64,240,000
Total Sources		\$	9,760,000	\$ 27,191,000	\$ 17,715,000	= =	\$ 12,331,000	\$ 22,601,556	\$	89,598,556
Capital Improvements Program										
User Fees										
Sanitary Sewers - Other Mains	23001	\$	979,000	\$ 1,009,000	\$ 1,040,000		\$ 1,072,000	\$ 1,105,000	\$	5,205,000
Pipe Lining Program	23002	•	1,700,000	637,000	657,000		677,000	698,000	•	4,369,000
Manhole Rehabilitation Program	23003		181,000	187,000	193,000		199,000	205,000		965,000
Future Interceptors	23004		75,000	75,000	75,000		75,000	75,000		375,000
Infil/Infiltration Reduction System	23037		50,000	50,000	50,000		50,000	50,000		250,000
Water Rec Facility Roof Replacement	23006		47,000	101,000	150,000		150,000	150,000		598,000
Water Rec Facility HVAC Upgrade	23007		102,000	152,000	150,000		150,000	150,000		704,000
Electrical Equipment Condition Assessmen			150,000	.02,000	.00,000		-	-		150,000
Dakota Ave, Russell St to 3rd St Improve	23015		280,000	_	_		_	_		280,000
Water Reclamation Facility Expansion	23043		400,000	_	_		_	_		400,000
Final Clarifier Improvements	23018		2,720,000	_	_		_	_		2,720,000
Pump Station 218 Improvements	23044		2,720,000	768,000	_		_	_		768,000
Core Neighborhood Reconstruction Prog	11073		236,000	244,000	252,000		260,000	268,000		1,260,000
Concrete Pavement Restoration	11073		50,000	50,000	50,000		50,000	50,000		250,000
Arterial Intersection Improvements	11011		30,000	25,000	25,000		30,000	25,000		75,000
Major Street Reconstruction Program	11012		105,000	25,000	700,000		51,000	75,000		931,000
,	11003			292,000	41,000		57,000 57,000	150,000		552,000
Arterial Street Improvements			12,000					·		
Downtown Area - St & Utility Improve	11007 11009		41,000	25,000	25,000		5,000 25,000	20,000 25,000		116,000
Right of Way Acquistion and Restoration			25,000	25,000	25,000		,	,		125,000
Railroad Crossing Improvements	11011		10,000	10,000	10,000		10,000	10,000		50,000
School District/ Park Site Coordination	11002		10,000	10,000	10,000		10,000	10,000		50,000
SDDOT Project Coordination	11013		50,000	50,000	50,000		50,000	50,000		250,000
Arrowhead Parkway Improvements	11064		5,000	5,000	5,000		5,000	-		20,000
26th St & I-229 Area Improvements	11016		450,000	219,000	-		-	-		669,000
85th Street & I-29 Improvements	11017		50,000	200,000	-		-	-		250,000
85th Street - Louise Ave to Tallgrass Ave	11089		210,000	-	-		-	-		210,000
Railyard Redevelopment	11066		6,000	-	<del>.</del>		-	-		6,000
41st Street Improvements	11076		-	-	35,000		-	-		35,000
Drainage Conveyance Improvements	11023		52,000	25,000	70,000		30,000	110,000		287,000
Terry Ave and 43rd St Drainage Improve	11031		50,000	-	-		-	-		50,000
Citywide Water Main Replacement	22003		500,000	500,000	500,000		500,000	500,000		2,500,000
Total User Fees			8,546,000	4,659,000	4,113,000		3,426,000	3,726,000		24,470,000
State Loans										
Main Pump Station Replacement	23024		1,000,000	22,400,000	-		-	-		23,400,000
Biosolids Sludge Dewatering & Drying	23041		-	-	12,500,000		-	-		12,500,000
Pump Station 240 Parallel Force Main	23045		-	-	1,000,000		1,000,000	2,000,000		4,000,000
Basin 15 Sanitary Sewer Extension	23034		-	_	, ,		7,870,000	,		7,870,000
Foundation Park - Phase 2	23040		-	-	-		-	16,470,000		16,470,000
Total State Loans		_	1,000,000	22,400,000	13,500,000		8,870,000	18,470,000	_	64,240,000
Total Capital Improvements Program			9,546,000	27,059,000	17,613,000		12,296,000	22,196,000		88,710,000

## **Capital Program Detail (continued)**

	Project						Total
Description	Number	2018	2019	2020	2021	2022	Cost
Other Capital Equipment Program							
Antenna, Transceiver		-	-	-	-	12,000	12,000
Compressor, Portable		-	22,000	-	-	-	22,000
Crane		-	-	-	-	25,000	25,000
Generator		70,000	-	-	-	-	70,000
Hoist (4)		-	-	-	-	69,010	69,010
Hoist Crane (3)		-	-	-	-	98,566	98,566
Hoist Dresser (2)		-	-	-	-	28,460	28,460
Ironworker		12,000	-	-	-	-	12,000
Mower		-	-	-	-	20,000	20,000
Preservation Compressor		-	-	-	-	15,000	15,000
Pump, First Stage Recirculation (2)		-	-	-	-	115,520	115,520
Pump, Submeragable		26,000	-	-	-	-	26,000
Pump, Trash		40,000	-	-	-	-	40,000
SCADA Equipment		66,000	80,000	62,000	35,000	22,000	265,000
Server Storage		-	30,000	-	-	-	30,000
Utility Tractor		-	-	40,000	-	-	40,000
Total Other Equipment Program	_	214,000	132,000	102,000	35,000	405,556	888,556
Total Capital Program	<u>. :</u>	\$ 9,760,000	\$ 27,191,000	\$ 17,715,000	\$ 12,331,000	\$ 22,601,556	\$ 89,598,556

## Outcome Based Indicators

2) Rate adjustment

Provide uninterrupted wastewater service.					
	2015 Results	2016 Target	2016 Results		2018 Target
Percentage of collection system cleaned	32%	33%	22%	33%	33%
Percentage of collection system inspected	5%	6%	7%	6%	6%
3) Miles of sewer mains replaced, repaired, or rehabilitated	0.56	2.00	9.56	2.00	2.00
4) Number of backups in city owned line	11	20	11	20	20
laximize sustainability opportunities.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Percentage of biosolids recycled and applied to agricultural land	73%	100%	68%	100%	100%
2) Percentage of methane utilized	99%	100%	100%	100%	100%
3) Electrical usage (kwh total for all station and plant)	12,413,092	13,000,000	17,151,520	13,000,000	1,300,000
4) Percentage of reclaimed water usage (irrigation and plant process)	1%	3%	2%	2%	2%
educe infiltration to the collection and treatment system.					
4)5.	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Extraneous flow (gallons per day per inch of diameter mile)     (South Dakota recommended design criteria - Chapt II Part F 5)	341	<200gpd	679	<200	<200
2) Miles of pipe relined	0	1	0.935	1	1
3) Manhole covers replaced	141	100	261	100	100
linimize impacts on receiving stream.					
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Number of overflows to waters of the state	4	0	6	0	0
2) Percentage of regulated constituents removed by treatment	99%	85%	98%	85%	85%
3) Number of permit violations	1	0	2	0	0
rotect publicly owned treatment works by management of Indus	strial Pretreatment P	Program.			
4) Number of liquid upote parameters as a second	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
Number of liquid waste generators permitted	322	280	319	280	280
2) Percent of accounts with industrial waste surveys in past 5	67%	80%	82%	80%	80%
eview and evaluate wastewater rates annually to ensure sufficie	ent revenue to ensu	re a sound uti	lity fund.		
	2015 Results	2016 Target	2016 Results	2017 Target	2018 Target
1) Annual rate study	1	1	1	1	1

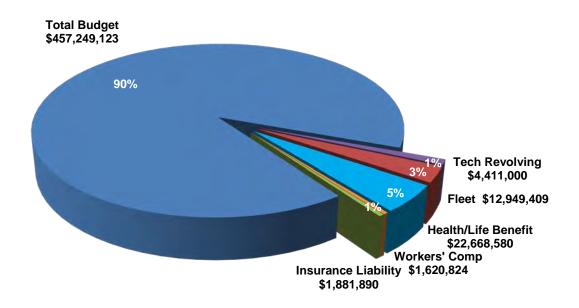
## Staffing

_					Bud	dget
	2013	2014	2015	2016	2017	2018
Year-end Fulltime Positions	51	52	53	52	52	52
Part-time FTE's	3.7	3.7	5.2	5.2	5.3	5.1

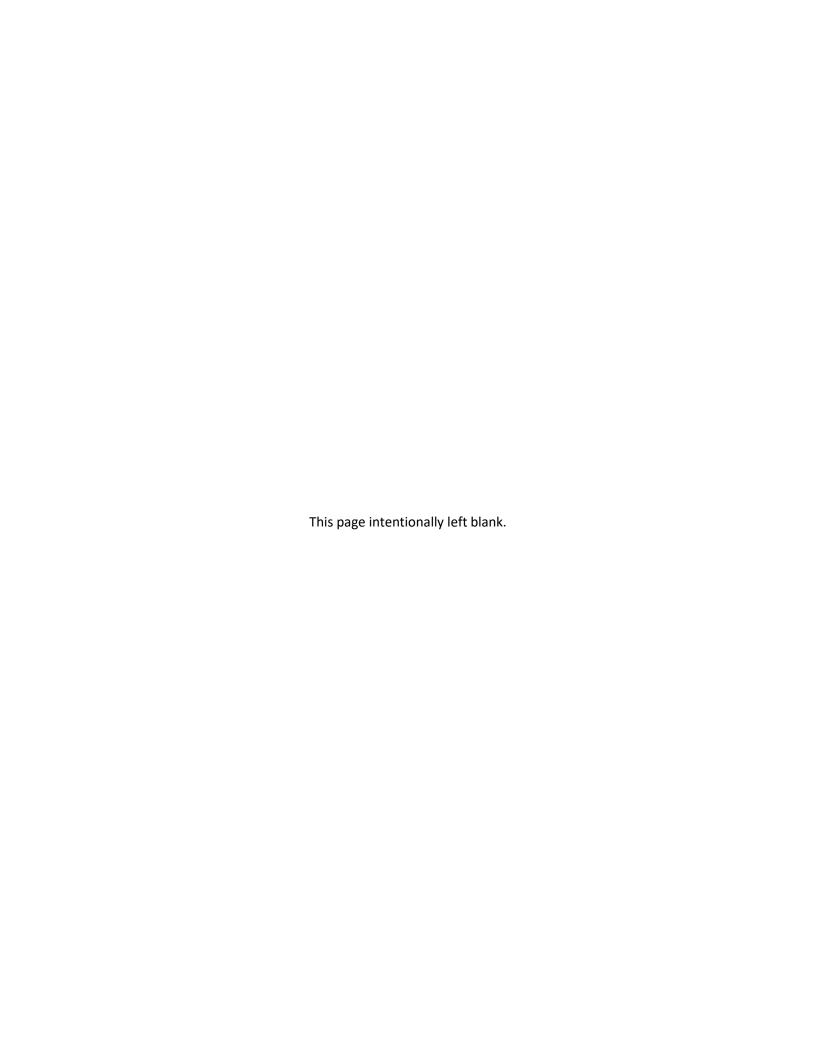
## **Statistics**

	2011	2012	2013	2014	2015	2016
Gallons of treated wastewater (million Gallons)	6,351	5,077	5,900	5,502	5,874	6,746
Sanitary sewer collections system (miles)	817	824	836	860	870	886
Inflow & infiltration gpd/inch diameter mile	244	237	511	360	341	531
Sanitary sewer lift stations (City owned)	21	21	21	21	20	20
Gallons of billed flow per capita per day	75.4	73.1	70.3	66.5	67.9	67.6
Number of customers	47,974	48,815	49,526	50,496	51,521	52,602

## Internal Service Funds



Fleet	127
Health-Life Benefit	131
Workers' Compensation	133
Liability and Property Insurance	135
Technology Revolving	137



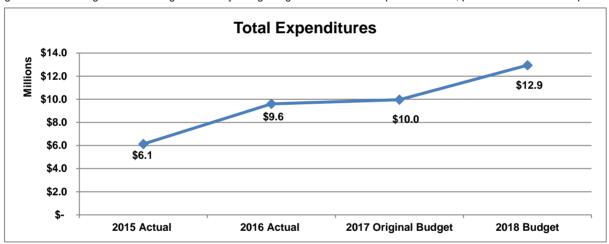
## **Fleet**

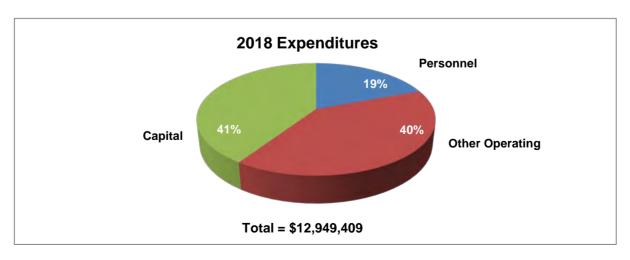
The mission of Fleet Management is to provide a safe, cost-effective, and a productive fleet of equipment and vehicles to its partners.

## **Budget Overview**

	2015	2016		2017		2018*	Differen	ce
	Actual	Actual	Original Budget			Budget	\$	%
Sources								
Fleet Fund Contribution	\$ -	\$ 1,639,443	\$	2,393,104	\$	1,234,619	\$ (1,158,485)	-48.4%
Charges for Services	6,730,551	7,206,179		7,430,535		11,570,290	4,139,755	55.7%
Other	158,461	751,366		144,500		144,500	-	0.0%
Total Sources	\$ 6,889,011	\$ 9,596,988	\$	9,968,139	\$	12,949,409	\$ 2,981,270	29.9%
Expenditures								
Personnel	\$ 1,749,197	\$ 1,901,601	\$	2,539,743	\$	2,502,475	\$ (37,268)	-1.5%
Other Operating	682,964	1,476,796		980,596		5,186,833	4,206,237	428.9%
Total Operating	2,432,160	3,378,398		3,520,339		7,689,309	4,168,970	118.4%
Capital	3,699,916	6,218,591		6,447,800		5,260,100	(1,187,700)	-18.4%
Total Expenditures	\$ 6,132,076	\$ 9,596,988	\$	9,968,139	\$	12,949,409	\$ 2,981,270	29.9%

\*2018 Budget reflects a change for accounting methods by recognizing the revenue and expenses for fuel, parts and commercial repairs.





## Fleet (continued)

	2015	2016	2017	2018*	Differen	ice
	Actual	Actual	Original Budget	Budget	\$	%
Sources						
Fleet Fund Contribution	\$ -	\$ 1,639,443	\$ 2,393,104	\$ 1,234,619	\$ (1,158,485)	-48.4%
Charges for Services	6,730,551	7,206,179	7,430,535	11,570,290	4,139,755	55.7%
Miscellaneous	158,461	751,366	144,500	144,500	=	0.0%
<b>Total Operating Sources</b>	\$ 6,889,011	\$ 9,596,988	\$ 9,968,139	\$ 12,949,409	\$ 2,981,270	29.9%
Expenditures						
Fulltime	\$ 1,067,874	\$ 1,157,128	\$ 1,570,906	\$ 1,542,403	\$ (28,503)	-1.8%
Overtime	65,473	60,624	110,000	110,000	-	0.0%
Standby	13,869	14,876	11,900	11,900	-	0.0%
Part-time	75,911	90,769	77,168	108,500	31,332	40.6%
Eligible Leave Payout	-	580	32,904	32,904	=	0.0%
Deferred Compensation	4,212	6,566	13,312	10,872	(2,440)	-18.3%
Wages	1,227,338	1,330,543	1,816,190	1,816,579	389	0.0%
OASI	88,410	95,936	128,205	120,335	(7,870)	-6.1%
Pension	214,888	227,011	283,004	246,897	(36,107)	-12.8%
Insurance	203,385	220,763	295,188	301,508	6,320	2.1%
Workers' Compensation	15,175	26,848	15,175	15,175	-	0.0%
Allowances	-	500	1,981	1,981	-	
Fringe Benefits	433,448	475,121	595,348	565,561	(29,787)	-5.0%
Total Personnel	1,749,197	1,901,601	2,539,743	2,502,475	(37,268)	-1.5%
Professional Services	189,160	117,956	104,748	105,348	600	0.6%
Rentals	71,724	62,677	78,844	78,844	-	0.0%
Repair & Maintenance*	(6,272)	227,764	209,218	1,149,918	940,700	449.6%
Supplies & Materials*	388,698	1,032,752	539,726	3,804,114	3,264,388	604.8%
Training & Education	12,048	5,697	14,545	15,095	550	3.8%
Utilities	27,606	28,754	33,515	33,515	-	0.0%
Uncollectibles	-	1,194	-	-	-	
Total Other Operating	682,964	1,476,796	980,596	5,186,833	4,206,237	428.9%
Buildings	347,580	1,077,542	269,000	489,500	220,500	82.0%
Improvements Other Than Buildings	115,283	-	-	118,000	118,000	
Equipment	3,237,053	5,141,049	6,178,800	4,652,600	(1,526,200)	-24.7%
Total Capital	3,699,916	6,218,591	6,447,800	5,260,100	(1,187,700)	-18.4%
Total Expenditures	\$ 6,132,076	\$ 9,596,988	\$ 9,968,139	\$ 12,949,409	\$ 2,981,270	29.9%

<sup>\*2018</sup> Budget reflects a change for accounting methods by recognizing the revenue and expenses for fuel, parts and commercial repairs.

## Fleet (continued)

		Capital	Program D	Detail			
Description	Project Number	2018	2019	2020	2021	2022	Total Cost
Sources							
User Fees		\$ 5,260,100	\$ 6,009,400	\$ 3,779,600	\$ 2,516,000	\$ 3,682,900	21,248,000
Total Sources		\$ 5,260,100	\$ 6,009,400	\$ 3,779,600	\$ 2,516,000	\$ 3,682,900	\$ 21,248,000
Capital Improvements Program			- '	-			
Maintenance Bldg Concrete Rehab	24009	\$ 489,500	\$ -	\$ -	\$ -	\$ -	\$ 489,500
Fleet Fuel Delivery Line Replace	24010	118,000			-		118,000
Total Capital Improvements Program		607,500	-	-	-	-	607,500
Other Capital Equipment Program							
Amphibious Vehicle		-	-	25,000	-	_	25,000
Asphalt Recycler		-	-	190,000	-	-	190,000
Asphalt Hot Box		-	50,000	-	-	-	50,000
Backhoe (3)		260,000	-	-	150,000	-	410,000
Compactor (3)		-	1,050,000	1,075,000	-	1,075,000	3,200,000
Compressor		8,800	-	-	-	-	8,800
Crane		· -	-	20,000	-	-	20,000
Dozer (2)		935,000	950,000	-	-	-	1,885,000
Flusher		-	-	175,000	-	-	175,000
Hoist		_	_	30,000	_	_	30,000
Loader, Backhoe		_	_	185,000	_	_	185,000
Motor Grader (6)		600,000	900,000	-	300,000	_	1,800,000
Mower		35,000	-	-	-	_	35,000
Paver, Asphalt		450,000	-	-	-	_	450,000
Payloader (2)		.00,000	-	150,000	150,000	_	300,000
Pickup (33)		277,500	236,200	197,600	106,000	234,500	1,051,800
Pickup, 3/4 Ton (3)		28,800	29,200	-	30,000		88,000
Pickup, 1 Ton			60,000	-	-	_	60,000
Pickup, 1 Ton w/ Utility Body (3)		141,500	-	-	-	_	141,500
Planer		,	-	-	150,000	_	150,000
Roller		_	_	-	-	125,000	125,000
Sander (21)		555,000	560,000	760,000	760,000	1,365,000	4,000,000
Sedan (4)		66,000	22,500	. 00,000	. 00,000	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	88,500
Semi Tractor		135,000		_	_	_	135,000
Side Boom		-	_	-	70,000	_	70,000
Skidloader (3)		130,000	_	_	-	50,000	180,000
SUV		-	30,000	-	-	-	30,000
Sweeper (6)		195,000	190,000	390,000	-	400,000	1,175,000
Techcrete Machine		-	-	75,000	-	-	75,000
Tractor		80,000	-	-	-	_	80,000
Trailer		25,000	-	-	-	_	25,000
Trailer, Side Dump			_	75,000	-	_	75,000
Truck (3)		_	51,500	30,000	30,000	_	111,500
Truck, 1 Ton (3)		_	-	-	-	267,000	267,000
Truck, Aerial Bucket (2)		270,000	200,000	-	_		470,000
Truck, Dump (4)		100,000		-	550,000	_	650,000
Truck w/ Jet Vacuum (3)		360,000	_	-	-	_	360,000
Truck, Hook		-	185,000	-	-	_	185,000
Truck, Semi		-	-	-	-	140,000	140,000
Truck, Sign		-	135,000	-	-		135,000
Truck, Tandem (3)		-	370,000	-	175,000	-	545,000
Truck w/ Dump Body (2)		-	-	380,000	-	-	380,000
Utility Vehicle (5)		_	25,000	-	45,000	_	70,000
Van (3)		-	30,000	22,000		26,400	78,400
Van, TV		_	185,000	,556	-		185,000
Waste Grinder		_	750,000	-	-	_	750,000
Total Other Capital Equipment Progra	am	4,652,600	6,009,400	3,779,600	2,516,000	3,682,900	20,640,500
Total Capital Program		\$ 5,260,100	\$ 6,009,400	\$ 3,779,600	\$ 2,516,000	\$ 3,682,900	\$ 21,248,000
Total Sapital Flogram		¥ 5,200,100	Ψ 0,000,700	Ψ 3,113,000	Ψ ±,510,000	Ψ 0,002,000	¥ 21,270,000

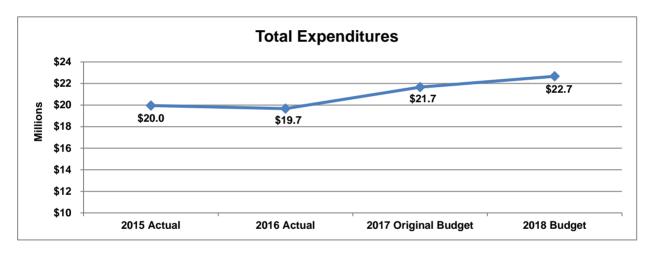
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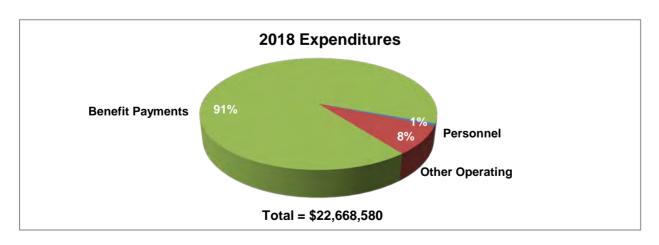
## **Health-Life Benefit**

To provide health, dental, and life insurance benefits through a self-insured fund for City employees, their dependents, and retirees up to Medicare age eligibility.

## **Budget Overview**

	2015	2016		2017	2018	Differen	ce
	Actual	Actual	Ori	ginal Budget	Budget	\$	%
Sources						,	
Health-Life Fund Contribution	\$ 2,963,810	\$ 2,052,438	\$	791,164	\$ 68,580	\$ (722,584)	-91.3%
Charges for Services	16,939,599	17,558,814		20,817,797	22,550,000	1,732,203	8.3%
Other	47,606	59,973		50,000	50,000	-	0.0%
Total Sources	\$ 19,951,014	\$ 19,671,225	\$	21,658,961	\$ 22,668,580	\$ 1,009,619	4.7%
Expenditures							
Personnel	\$ 151,641	\$ 136,757	\$	141,791	\$ 146,413	\$ 4,622	3.3%
Other Operating	1,846,177	1,791,730		1,929,170	1,877,167	(52,003)	-2.7%
Total Operating	 1,997,818	 1,928,487		2,070,961	2,023,580	(47,381)	-2.3%
Benefit Payments	17,953,196	17,742,738		19,588,000	20,645,000	1,057,000	5.4%
Total Expenditures	\$ 19,951,014	\$ 19,671,225	\$	21,658,961	\$ 22,668,580	\$ 1,009,619	4.7%





## Health-Life Benefit (continued)

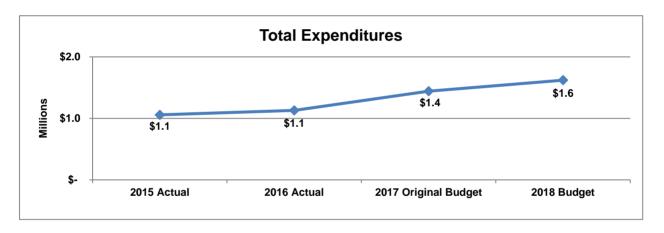
	2015	2016	2017	2018	Difference
	Actual	Actual	<b>Original Budget</b>	Budget	\$ %
Sources	' <u> </u>				
Health-Life Fund Contribution	\$ 2,963,810	\$ 2,052,438	\$ 791,164	\$ 68,580	\$ (722,584) -91.39
Charges for Goods & Services	16,939,599	17,558,814	20,817,797	22,550,000	1,732,203 8.39
Interest Earned	47,606	59,973	50,000	50,000	- 0.0%
<b>Total Operating Sources</b>	\$ 19,951,014	\$ 19,671,225	\$ 21,658,961	\$ 22,668,580	<b>\$ 1,009,619</b> 4.79
Expenditures					
Fulltime	\$ 107,638	\$ 97,154	\$ 99,878	\$ 103,107	\$ 3,229 3.29
Deferred Compensation	4,305	3,886	3,998	4,128	130 3.39
Wages	111,942	101,040	103,876	107,235	3,359 3.29
OASI	7,785	7,009	7,245	7,547	302 4.29
Pension	17,157	15,912	16,504	16,036	(468) -2.89
Insurance	14,757	12,554	13,926	15,355	1,429 10.39
Allowances	=	241	240	240	- 0.09
Fringe Benefits	31,914	28,708	30,670	31,631	961 3.19
Total Personnel	151,641	136,757	141,791	146,413	4,622 3.39
Professional Services	1,646,037	1,684,512	1,855,987	1,867,137	11,150 0.69
Supplies & Materials	=	-	500	500	- 0.09
Training & Education	685	=	1,775	1,775	- 0.09
Miscellaneous	199,455	107,218	70,908	7,755	(63,153) -89.19
Total Other Operating	1,846,177	1,791,730	1,929,170	1,877,167	(52,003) -2.79
Benefit Payments	17,953,196	17,742,738	19,588,000	20,645,000	1,057,000 5.49
Total Expenditures	\$ 19,951,014	\$ 19,671,225	\$ 21,658,961	\$ 22,668,580	<b>\$ 1,009,619</b> 4.79

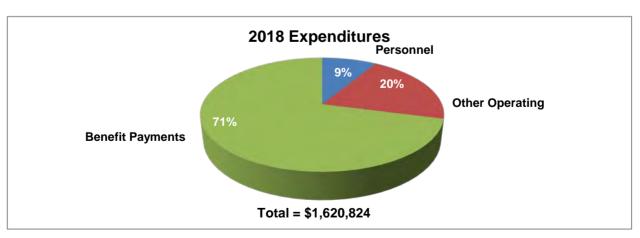
## **Workers' Compensation**

To provide compensation benefits to City employees for injury or illness arising out of and in the course of employment with the City of Sioux Falls as defined by state law, City ordinance, and labor contracts.

## **Budget Overview**

	2015	2016		2017	2018	Differe	псе
	Actual	Actual	Orig	ginal Budget	 Budget	\$	%
Sources							
Workers' Compensation Fund Contribution	\$ -	\$ -	\$	136,731	\$ 67,824	\$ (68,907)	-50.4%
Charges for Services	1,300,000	2,300,000		1,300,000	1,548,000	248,000	19.1%
Other	(352)	517		5,000	5,000	_	0.0%
Total Sources	\$ 1,299,648	\$ 2,300,517	\$	1,441,731	\$ 1,620,824	\$ 179,093	12.4%
Expenditures							
Personnel	\$ 130,877	\$ 128,197	\$	139,598	\$ 140,991	\$ 1,393	1.0%
Other Operating	115,028	126,703		152,133	329,833	177,700	116.8%
Total Operating	245,905	254,900		291,731	470,824	179,093	61.4%
Benefit Payments	811,701	875,534		1,150,000	1,150,000	-	0.0%
Total Expenditures	\$ 1,057,605	\$ 1,130,434	\$	1,441,731	\$ 1,620,824	\$ 179,093	12.4%





## Workers' Compensation (continued)

	2015		2016		2017	2018	Differen	ce
		Actual	Actual	Orig	ginal Budget	Budget	\$	%
Sources								
Workers' Compensation Fund Contribution	\$	-	\$ -	\$	136,731	\$ 67,824	\$ (68,907)	-50.4%
Charges for Goods & Services		1,300,000	2,300,000		1,300,000	1,548,000	248,000	19.1%
Interest Earned		(352)	-		5,000	5,000	-	0.0%
Miscellaneous		-	517		<u>-</u>	-	 -	
<b>Total Operating Sources</b>	\$	1,299,648	\$ 2,300,517	\$	1,441,731	\$ 1,620,824	\$ 179,093	12.4%
Expenditures								
Fulltime	\$	95,077	\$ 92,953	\$	97,356	\$ 98,931	\$ 1,575	1.6%
Part-time		-	-		3,500	3,500	-	0.0%
Deferred Compensation		3,803	3,718		3,896	3,959	63	1.6%
Wages		98,880	 96,671		104,752	106,390	1,638	1.6%
OASI		7,252	7,142		7,897	8,020	123	1.6%
Pension		18,618	18,844		20,747	19,884	(863)	-4.2%
Insurance		6,115	5,372		6,034	6,529	495	8.2%
Allowances		13	 169		168	168	 -	
Fringe Benefits		24,745	24,385		26,949	26,581	(368)	-1.4%
Total Personnel		130,877	 128,197		139,598	140,991	 1,393	1.0%
Professional Services		91,769	110,590		127,938	304,938	177,000	138.3%
Rentals		3,040	1,831		2,295	1,995	(300)	-13.1%
Supplies & Materials		15,911	10,529		15,500	16,000	500	3.2%
Training & Education		4,302	3,748		6,400	6,900	500	7.8%
Utilities		5	4				-	
Total Other Operating		115,028	126,703		152,133	329,833	177,700	116.8%
Benefit Payments		811,701	875,534		1,150,000	1,150,000	 	0.0%
Total Expenditures	\$	1,057,605	\$ 1,130,434	\$	1,441,731	\$ 1,620,824	\$ 179,093	12.4%

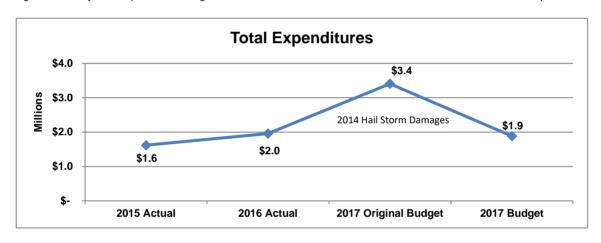
## **Liability and Property Insurance**

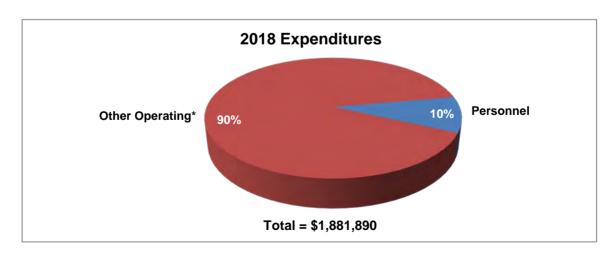
To protect the City's assets by providing coverage in the event of a liability or property loss.

## **Budget Overview**

	2015		2016 Actual		2017		2018		Difference		
	Actual				ginal Budget	Budget			\$	%	
Sources											
Property Insurance Liability Fund Contribution	\$ -	\$	319,408	\$	1,850,665	\$	326,386	\$ (1,5	24,279)	-82.4%	
Charges for Services	1,519,324		1,545,618		1,545,504		1,545,504		-	0.0%	
Other	1,969,250		92,368		10,000		10,000		-	0.0%	
Total Sources	\$ 3,488,573	\$	1,957,394	\$	3,406,169	\$	1,881,890	\$ (1,5	24,279)	-44.8%	
Expenditures											
Personnel	\$ 155,041	\$	189,917	\$	179,474	\$	180,195	\$	721	0.4%	
Other Operating*	1,464,483		1,767,478		3,226,695		1,701,695	(1,5	25,000)	-47.3%	
Total Expenditures	\$ 1,619,523	\$	1,957,394	\$	3,406,169	\$	1,881,890	\$ (1,5	24,279)	-44.8%	

<sup>\*</sup>Other operating includes City-wide repairs for damages received from the 2014 hail storm to be reimbursed from insurance proceeds.





## Liability and Property Insurance (continued)

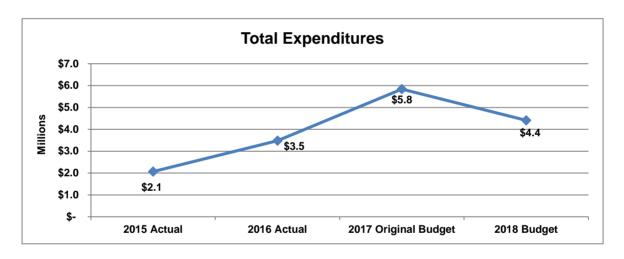
	2015	2016		2017	2018		Differen	ice
	Actual	Actual	Oriç	ginal Budget	Budget		\$	%
Sources								
Property Insurance Liability Fund Contribution Departmental Sources	\$ -	\$ 319,408	\$	1,850,665	\$ 326,386	\$ (1	,524,279)	-82.4%
Charges for Goods & Services	1,519,324	1,545,618		1,545,504	1,545,504		-	0.0%
Interest Earned	14,698	16,939		10,000	10,000		-	0.0%
Other	1,954,552	 75,429		<u>-</u>	-		=	
Total Departmental Sources	3,488,573	1,637,986		1,555,504	1,555,504		=	0.0%
Total Sources	\$ 3,488,573	\$ 1,957,394	\$	3,406,169	\$ 1,881,890	\$ (1	,524,279)	-44.8%
Expenditures								
Fulltime	\$ 103,507	\$ 116,507	\$	118,556	\$ 118,878	\$	322	0.3%
Eligible Leave Payout	2,080	12,651		1,140	1,140		-	0.0%
Deferred Compensation	4,140	 4,660		4,743	4,756		13	0.3%
Wages	109,727	 133,818		124,439	124,774		335	0.3%
OASI	7,947	9,684		8,949	8,928		(21)	-0.2%
Pension	20,689	26,181		24,621	23,260		(1,361)	-5.5%
Insurance	16,186	19,629		20,865	22,633		1,768	8.5%
Allowances	490	 604		600	600		-	0.0%
Fringe Benefits	37,366	46,414		46,086	46,493		407	0.9%
Total Personnel	155,041	 189,917		179,474	180,195		721	0.4%
Professional Services	1,200,178	1,191,775		1,235,000	1,460,000		225,000	18.2%
Rentals	1,695	1,742		2,295	2,295		-	0.0%
Repair & Maintenance*	-	363,236		1,750,000	-	(1	750,000)	-100.0%
Supplies & Materials	7,304	3,298		7,000	7,000		-	0.0%
Training & Education	2,612	1,342		7,400	7,400		-	0.0%
Utilities	22	30		=	-		-	
Miscellaneous	252,672	206,054		225,000	225,000		-	0.0%
Total Other Operating	1,464,483	1,767,478		3,226,695	1,701,695	(1	,525,000)	-47.3%
Total Expenditures	\$ 1,619,523	\$ 1,957,394	\$	3,406,169	\$ 1,881,890	\$ (1	524,279)	-44.8%

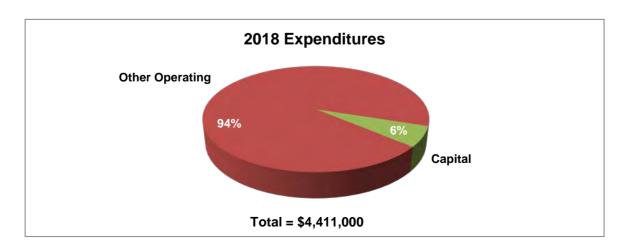
## **Technology Revolving**

The Technology Revolving Fund centrally manages technology related expenses for all City Departments. The Information Technology (IT) Department manages this fund to ensure that it provides a standards based approach to technology purchases and meets the business objectives set forth by each department.

## **Budget Overview**

	2015		2016		2017		2018	Difference		
	Actual		Actual	Ori	ginal Budget		Budget	\$	%	
Sources										
General Services Revolving Fund Contribution	\$ -	\$	-	\$	2,144,844	\$	296,829	\$ (1,848,015)	-86.2%	
General Fund Contribution	800,000		866,813		800,000		800,000	-	0.0%	
Charges for Goods & Services	2,574,780		2,682,571		2,890,171		3,060,171	170,000	5.9%	
Miscellaneous	16,642		122,275		4,000		254,000	250,000	6250.0%	
Total Sources	\$ 3,391,422	\$	3,671,659	\$	5,839,015	\$	4,411,000	\$ (1,428,015)	-24.5%	
Expenditures										
Personnel	\$ 310	\$	-	\$	-	\$	-	\$ -		
Other Operating	2,066,850		3,088,814		4,337,015		4,142,000	(195,015)	-4.5%	
Total Operating	2,067,160		3,088,814		4,337,015		4,142,000	(195,015)	-4.5%	
Capital	-		392,090		1,502,000		269,000	(1,233,000)	-82.1%	
Total Expenditures	\$ 2,067,160	\$	3,480,904	\$	5,839,015	\$	4,411,000	\$ (1,428,015)	-24.5%	





## Technology Revolving (continued)

	2015	2016		2017	2018	Differer	nce
	Actual	Actual	Orig	ginal Budget	Budget	\$	%
Sources							
General Services Revolving Fund Contribution \$	-	\$ -	\$	2,144,844	\$ 296,829	\$ (1,848,015)	-86.2%
General Fund Contribution	800,000	866,813		800,000	800,000	-	0.0%
Charges for Goods & Services	2,574,780	2,682,571		2,890,171	3,060,171	170,000	5.9%
Miscellaneous	16,642	122,275		4,000	254,000	250,000	6250.0%
Total Sources \$	3,391,422	\$ 3,671,659	\$	5,839,015	\$ 4,411,000	\$ (1,428,015)	-24.5%
Expenditures							
Personnel Wages & Benefits \$	310	\$ -	\$	-	\$ -	\$ -	
Professional Services	148,815	327,424		-	-	-	
Rentals	36,802	34,726		30,000	30,000	-	0.0%
Repair & Maintenance	-	-		5,000	5,000	-	0.0%
Supplies & Materials	1,803,129	2,726,664		4,302,015	4,107,000	(195,015)	-4.5%
Utilities	2,441	-		-	-	-	
Other Current	75,663				-		
Total Other Operating	2,067,160	 3,088,814		4,337,015	 4,142,000	(195,015)	-4.5%
Capital Equipment	-	 392,090		1,502,000	 269,000	(1,233,000)	-82.1%
Total Expenditures \$	2,067,160	\$ 3,480,904	\$	5,839,015	\$ 4,411,000	\$ (1,428,015)	-24.5%

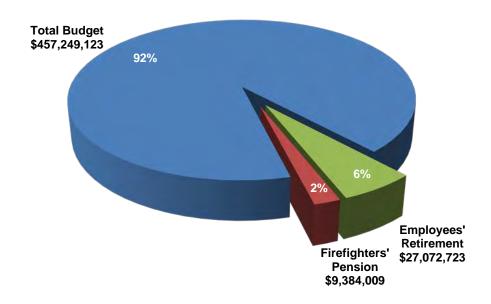
## Technology Revolving (continued)

## **Capital Program Detail**

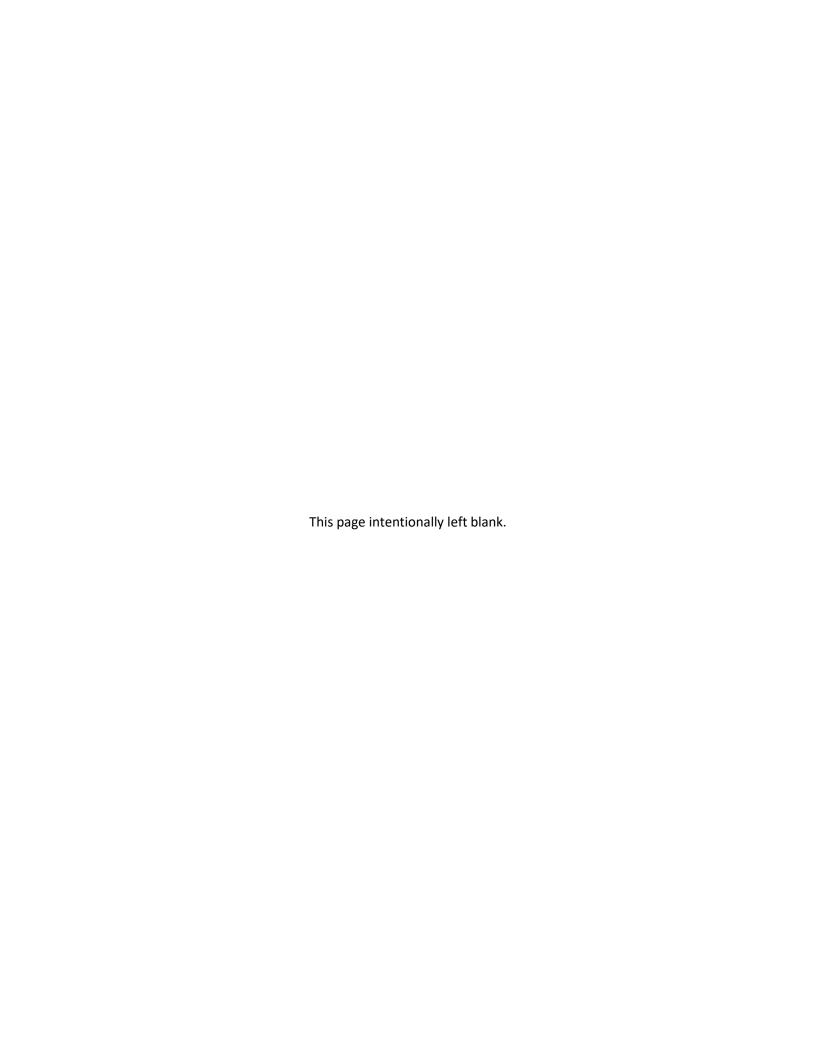
Description		2018		2019		2020		2021		2022		otal Cost
Sources												
User Fees	\$	269,000	\$	164,500	\$	345,500	\$	519,800	\$	1,502,000	\$	2,800,800
Total Sources	\$	269,000	\$	164,500	\$	345,500	\$	519,800	\$	1,502,000	\$	2,800,800
Other Capital Equipment Program												
Servers, Blade, Storage	\$	39,000	\$	8,000	\$	154,000	\$	-	\$	570,000	\$	771,000
Switches, Routers & Equipment		68,000		81,000		107,000		294,000		411,000		961,000
Wireless Network Infrastructure		162,000		75,500		84,500		225,800		521,000		1,068,800
Total Other Capital Equipment Program		269,000		164,500		345,500		519,800		1,502,000		2,800,800
Total Capital Program	\$	269,000	\$	164,500	\$	345,500	\$	519,800	\$	1,502,000	\$	2,800,800

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## **Fiduciary Funds**



Employee's Retirement	14	41	
Firefighters' Pension	14	43	}

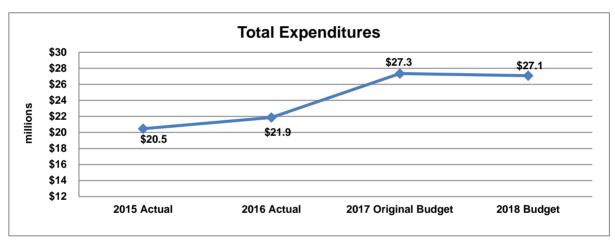


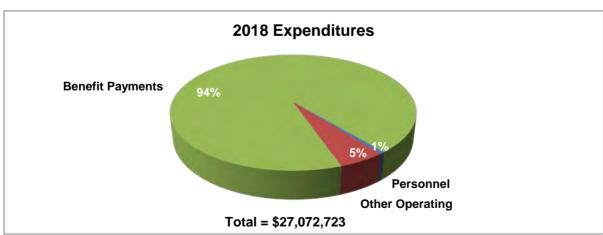
## **Employees' Retirement System (General and Police)**

To provide retirement benefits for participants and beneficiaries of the Employees' Retirement System.

## **Budget Overview**

	2015	2016		2017	2018		Differen	ce
	Actual	Actual	Ori	ginal Budget	Budget		\$	%
Sources								
Contributions	\$ 14,749,001	\$ 14,694,123	\$	15,361,280	\$ 13,805,223	\$ (	(1,556,057)	-10.1%
Investment Income	290,787	33,360,291		26,961,502	26,500,000		(461,502)	-1.7%
Total Sources	\$ 15,039,789	\$ 48,054,414	\$	42,322,782	\$ 40,305,223	\$ (	2,017,559)	-4.8%
Expenditures								
Personnel	\$ 135,670	\$ 143,505	\$	149,822	\$ 154,448	\$	4,626	3.1%
Other Operating	1,272,820	1,352,356		1,408,918	1,411,368		2,450	0.2%
Total Operating	1,408,490	1,495,861		1,558,740	1,565,816		7,076	0.5%
Benefit Payments	19,056,568	20,369,559		25,786,047	25,506,907		(279, 140)	-1.1%
Total Expenditures	\$ 20,465,058	\$ 21,865,420	\$	27,344,787	\$ 27,072,723	\$	(272,064)	-1.0%





## Employees' Retirement System (continued)

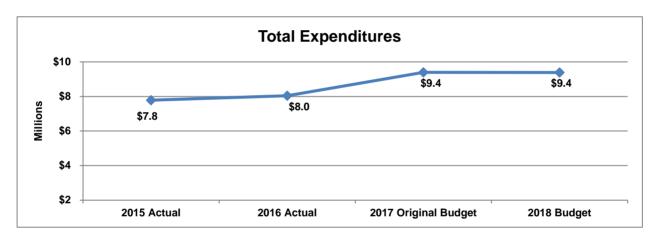
	2015		2016		2017	2018		Differen	ce
	Actual		Actual	Ori	ginal Budget	Budget	-	\$	%
Sources					<del></del> -				
Interest Earned	\$ 290,7	87	\$ 33,360,291	\$	26,961,502	\$ 26,500,000	\$ (	461,502)	-1.7%
Investment Income	14,749,0	01	14,694,123		15,361,280	13,805,223	(1,	556,057)	-10.1%
<b>Total Sources</b>	\$ 15,039,7	89 \$	48,054,414	\$	42,322,782	\$ 40,305,223	<b>\$ (2</b> ,	017,559)	-4.8%
Expenditures									
Fulltime	\$ 97,7	44 5	\$ 102,646	\$	106,328	\$ 109,935	\$	3,607	3.4%
Deferred Compensation	3,9	09	4,106		4,256	4,401		145	3.4%
Wages	101,6	53	106,752		110,584	114,336		3,752	3.4%
OASI	7,0	64	7,428		7,913	8,237		324	4.1%
Pension	17,5	01	19,295		20,276	19,741		(535)	-2.6%
Insurance	9,4	52	9,794		10,813	11,898		1,085	10.0%
Allowances		-	237		236	236		-	
Fringe Benefits	26,9	53	29,325		31,325	31,875		550	1.8%
Total Personnel	135,6	70	143,505		149,822	154,448		4,626	3.1%
Professional Services	1,271,9	98	1,349,160		1,408,218	1,410,618		2,400	0.2%
Supplies & Materials		-	-		200	200		-	0.0%
Training & Education	5	09	2,882		500	550		50	10.0%
Utilities	3	13	314		-	-		<u>-</u>	
<b>Total Other Operating</b>	1,272,8	20	1,352,356		1,408,918	 1,411,368		2,450	0.2%
Benefit Payments	19,056,5	68	20,369,559		25,786,047	 25,506,907	(	279,140)	-1.1%
Total Expenditures	\$ 20,465,0	58 \$	21,865,420	\$	27,344,787	\$ 27,072,723	\$ (	272,064)	-1.0%

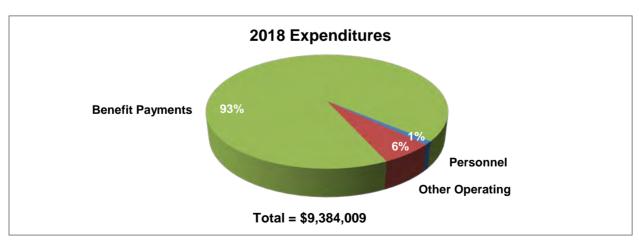
## Firefighters' Pension

To provide retirement benefits for participants and beneficiaries of the Firefighters' Pension Fund.

## **Budget Overview**

	2015	2016		2017	2018	Difference	e
	Actual	Actual	Ori	ginal Budget	Budget	\$	%
Sources							
Contributions	\$ 5,575,204	\$ 5,591,668	\$	5,866,557	\$ 5,451,818	\$ (414,739)	-7.1%
Investment Income	218,345	11,779,783		9,500,876	9,500,000	(876)	0.0%
Total Sources	\$ 5,793,549	\$ 17,371,451	\$	15,367,433	\$ 14,951,818	\$ (415,615)	-2.7%
Expenditures							
Personnel	\$ 82,915	\$ 87,647	\$	91,532	\$ 94,242	\$ 2,710	3.0%
Other Operating	501,307	561,141		546,138	569,285	23,147	4.2%
Total Operating	584,223	648,789		637,670	663,527	25,857	4.1%
Benefit Payments	7,200,424	7,389,960		8,757,075	8,720,482	(36,593)	-0.4%
Total Expenditures	\$ 7,784,646	\$ 8,038,748	\$	9,394,745	\$ 9,384,009	\$ (10,736)	-0.1%





## Firefighters' Pension (continued)

	2015		2016		2017	2018	Difference	
	Actual		Actual	Ori	ginal Budget	Budget	 \$	<u>%</u>
Sources		_			<u> </u>	 	 	
Interest Earned	\$ 218,345	\$	11,779,783	\$	9,500,876	\$ 9,500,000	\$ (876)	0.0%
Investment Income	5,575,204		5,591,668		5,866,557	5,451,818	(414,739)	-7.1%
<b>Total Operating Sources</b>	\$ 5,793,549	\$	17,371,451	\$	15,367,433	\$ 14,951,818	\$ (415,615)	-2.7%
Expenditures								
Fulltime	\$ 60,181	\$	63,153	\$	65,460	\$ 67,649	\$ 2,189	3.3%
Deferred Compensation	2,407		2,526		2,622	2,710	88	3.4%
Wages	62,588		65,679		68,082	70,359	 2,277	3.3%
OASI	4,346		4,562		4,882	5,081	199	4.1%
Pension	10,927		12,046		12,673	12,332	(341)	-2.7%
Insurance	5,056		5,235		5,770	6,345	575	10.0%
Allowances	-		126		125	125	-	0.0%
Fringe Benefits	15,982		17,406		18,568	18,802	234	1.3%
Total Personnel	82,915		87,647		91,532	94,242	2,710	3.0%
Professional Services	500,942		561,141		544,163	567,310	23,147	4.3%
Supplies & Materials	-		-		250	250	-	0.0%
Training & Education	366		-		1,725	1,725	-	0.0%
Total Other Operating	501,307		561,141		546,138	569,285	23,147	4.2%
Benefit Payments	 7,200,424		7,389,960		8,757,075	8,720,482	(36,593)	-0.4%
Total Expenditures	\$ 7,784,646	\$	8,038,748	\$	9,394,745	\$ 9,384,009	\$ (10,736)	-0.1%

## 2018 / 2017 Expenditures Comparison Summary by Fund

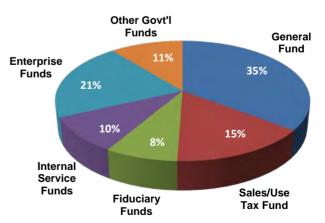
	2015	2016	2017	2018	Differen	
	Actual	Actual	Original Budget	Budget	\$	%
Appropriated Funds Governmental (Tax-Supported) Funds						
Governmental (Tax-Supported) Funds						
General Fund (Primary Operating)	\$ 146,760,098	\$ 152,229,811	\$ 158,986,887	\$ 161,541,233	\$ 2,554,346	1.6%
Sales/Use Tax Fund	68,149,610	79,844,442	66,462,076	69,653,192	3,191,116	4.8%
Other Governmental Funds						
Entertainment Tax Fund	5,163,515	6,808,688	6,919,378	9,354,257	2,434,879	35.2%
Railroad Relocation Fund	-	27,248,686	-	-	-	
Community Development Fund	2,795,119	5,672,400	4,918,882	4,297,639	(621,243)	-12.6%
Transit Fund	8,895,366	7,494,195	9,251,804	8,210,908	(1,040,896)	-11.3%
Storm Drainage Fund	7,443,179	9,084,033	17,745,775	22,915,490	5,169,714	29.1%
Library Memorial Fund	1,359	-	5,000	5,000	-	0.0%
Cottam Memorial Fund	-	-	400	400	-	0.0%
T.I.F. Fund	1,913,762	2,747,249	2,877,500	3,060,100	182,600	6.3%
Flood Control Fund	119,108	51,733	1,000,000	100,000	(900,000)	-90.0%
Event Center Construction Fund	2,059,989	651,117	-	1,600,000	1,600,000	0.0%
General Government Construction Fund	-	704,530	-	-	-	0.0%
Culture & Recreation Bond Construction Fund	78,121	2,245,347				0.0%
Total Appropriated	243,379,226	294,782,230	268,167,702	280,738,219	12,570,516	4.7%
Non-Appropriated Funds						
Proprietary (Fee-Supported) Funds						
Enterprise Funds						
Electric Light Fund	7,839,076	8,442,453	8,868,084	10,819,332	1,951,248	22.0%
Public Parking Fund	2,283,778	2,145,151	5,024,877	2,052,887	(2,971,990)	-59.1%
Sanitary Landfill Fund	8,469,892	8,083,251	9,469,338	9,077,484	(391,854)	-4.1%
Water Fund	35,540,390	26,534,750	34,700,561	39,175,440	4,474,878	12.9%
Water Reclamation Fund	26,907,537	37,218,928	46,247,354	35,397,328	(10,850,026)	-23.5%
Internal Service Funds						
Fleet Revolving Fund	6,132,076	9,677,675	9,968,139	12,949,409	2,981,270	29.9%
Health/Life Benefit Fund	19,951,014	19,680,527	21,658,961	22,668,580	1,009,619	4.7%
Workers' Compensation Fund	1,057,605	6,050,446	1,441,731	1,620,824	179,093	12.4%
Technology Revolving Fund	2,067,160	3,480,905	5,839,015	4,411,000	(1,428,015)	-24.5%
Insurance Liability Fund	1,619,523	1,968,155	3,406,169	1,881,890	(1,524,279)	-44.8%
Fiduciary Funds					, , ,	
Employees' Retirement System Fund	20,465,058	21,865,420	27,344,787	27,072,723	(272,064)	-1.0%
Firefighters' Pension Fund	7,784,646	8,038,748	9,394,745	9,384,009	(10,736)	-0.1%
Total Non-Appropriated Funds	140,117,755	153,186,409	183,363,761	176,510,905	(6,852,856)	-3.7%
Total All Funds (including transfers)	\$ 383,496,981	\$ 447,968,639	\$ 451,531,463	\$ 457,249,123	\$ 5,717,660	1.3%

## 2017 Expenditures by Fund

### Other Govt'l **Funds** General **Fund** 10% Enterprise Funds 35% 23% 9% 15% Internal Service **Funds** Sales/Use **Fiduciary** Tax Fund Funds

Total = \$451,531,463

## 2018 Expenditures by Fund

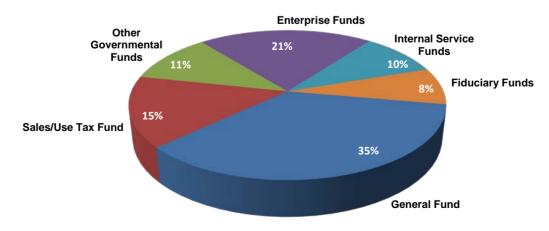


Total = \$457,249,123

## 2018 All Funds Summary

Appropriated Funds Governmental (Tax-Supported) Funds	 Revenues	E	xpenditures
General Fund (General Operating)	\$ 157,618,880	\$	161,541,233
Sales/Use Tax Fund (General Capital)	69,270,485		69,653,192
Entertainment Tax Fund	7,589,328		9,354,257
Other Governmental Funds			
Community Development	4,879,795		4,297,639
Transit Fund	9,501,867		8,210,908
Storm Drainage Fund	20,017,021		22,915,490
Events Center Fund	-		1,600,000
Library Memorial Fund	300		5,000
Cottam Memorial Fund	50		400
T.I.F. Fund	3,060,113		3,060,100
Flood Control Fund	=		100,000
Total Appropriated	\$ 271,937,839	\$	280,738,219
Proprietary (Fee-Supported) Funds Enterprise Funds (Utility) Electric Light Fund Public Parking Fund Sanitary Landfill Fund	\$ 9,022,338 3,241,847 10,935,604	\$	10,819,332 2,052,887 9,077,484
Water Fund	37,540,182		39,175,440
Water Reclamation Fund	34,400,947		35,397,328
Internal Service Funds			
Fleet Revolving Fund	11,714,790		12,949,409
Health/Life Benefit Fund	22,600,000		22,668,580
Workers' Compensation Fund	1,553,000		1,620,824
Technology Revolving Fund	4,114,171		4,411,000
Insurance Liability Fund	1,555,504		1,881,890
Pension/Trust Funds			
Employees' Retirement System Fund	40,305,223		27,072,723
Firefighters' Pension Fund	 14,951,818		9,384,009
Total Non-Appropriated	\$ 191,935,424	\$	176,510,905
Total All Funds (including transfers)	\$ 463,873,263	\$	457,249,123

## 2018 Expenditures by Fund



Total = \$457,249,123

## 2018 All Funds Breakdown by Category

Revenues	General	Sa	ales/Use Tax	Go	Other overnmental	ا	Enterprise	iduciary & ernal Service	Total 2018 Revenue
Taxes	\$ 129,192,871	\$	60,485,135	\$	19,896,663	\$	-	\$ -	\$ 209,574,669
Licenses and Permits	4,966,708		100,000		100		30,075	-	5,096,883
Intergovernmental	12,276,496		3,055,350		4,519,000		-	-	19,850,846
Charges for Goods & Services	9,275,629		-		120,000		89,316,513	40,273,965	138,986,107
Fines and Forfeitures	628,500		-		-		538,900	-	1,167,400
Investment & Interest Earnings	385,500		-		123,763		627,605	36,109,000	37,245,868
Contributions	220,000		2,412,000		1,500,000		1,250,000	19,507,041	24,889,041
Misc. (Assessments, Rentals, Other)	673,176		1,918,000		3,890,341		2,377,825	104,500	8,963,842
Other Financing (Bond/SRF Notes)	-		-		7,850,000		1,000,000	-	8,850,000
Transfers In	-		1,300,000		7,148,607			 800,000	9,248,607
Total Revenue all Funds	\$ 157,618,880	\$	69,270,485	\$	45,048,474	\$	95,140,918	\$ 96,794,506	\$ 463,873,263

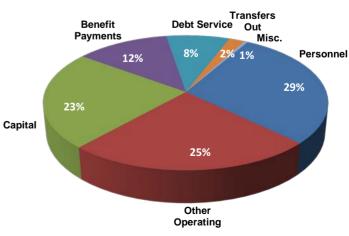
Expenditures	General	Sales/Use Tax	Other Governmental	Enterprise	Fiduciary & Internal Service	Total 2018 Expenditures
Personnel	\$ 109,577,877	\$ -	\$ 2,449,964	\$ 16,811,666	\$ 3,218,764	\$ 132,058,271
Other Operating	44,615,249	-	21,181,582	30,866,389	14,985,426	111,648,645
Capital	-	52,449,968	23,455,361	25,970,423	5,529,100	107,404,852
Debt Service	-	16,453,224	756,887	21,158,993	-	38,369,104
Benefit Payments	75,000	-	-	-	56,022,389	56,097,389
Transfers Out	7,098,607	750,000	1,700,000	-	-	9,548,607
Miscellaneous	174,500			1,715,000	232,755	2,122,255
Total Expenditures all Funds	\$ 161,541,233	\$ 69,653,192	\$ 49,543,793	\$ 96,522,470	\$ 79,988,435	\$ 457,249,123

## 2018 Revenue by Category

# Contributions Investment/Interest Transfers Other Charges for Goods & Services 30% 45% Taxes Intergovt'l Loan Proceeds Permits

Total = \$463,873,263

## 2018 Expenditures by Category



Total = \$457,249,123

## 2018 Other Governmental Funds Summary

	En	tertainment Tax	ommunity velopment	Transit		
Revenues						
Taxes	\$	7,447,933	\$ -	\$	-	
Intergovernmental		-	1,179,000		3,340,000	
Charges for Services		100,000	-		-	
Investment Revenue		41,395	42,005		-	
Misc. (Assessments, Rentals, Other)		-	2,772,050		-	
Transfers In			886,740		6,161,867	
Total Revenues	\$	7,589,328	\$ 4,879,795	\$	9,501,867	
Expenditures						
Personnel	\$	-	\$ 757,917	\$	-	
Other Operating		4,911,741	3,539,722		8,164,063	
Capital		4,442,516	 -		46,845	
Total Expenditures	\$	9,354,257	\$ 4,297,639	\$	8,210,908	

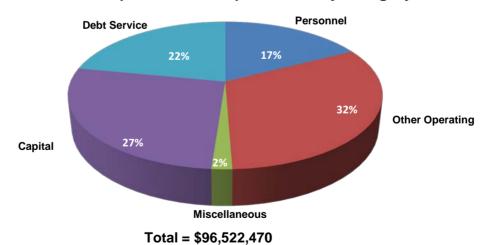
	Sto	orm Drainage	 x Increment inancing	Flood Control		
Revenues						
Taxes	\$	9,408,630	\$ 3,040,100	\$	-	
Licenses & Permits		100	-		-	
Charges for Services		-	20,000		-	
Investment Revenue		40,000	13		-	
Misc. (Assessments, Rentals, Other)		1,118,291	-		-	
Contributions		1,500,000	-		-	
Bond/Loan Proceeds		7,850,000	-		-	
Transfers In		100,000	 <u>-</u>			
Total Revenues	\$	20,017,021	\$ 3,060,113	\$	-	
Expenditures						
Personnel	\$	1,692,047	\$ -	\$	-	
Other Operating		1,955,656	2,605,000		-	
Capital		18,966,000	-		-	
Debt Service		301,787	455,100		-	
Transfers Out			 		100,000	
Total Expenditures	\$	22,915,490	\$ 3,060,100	\$	100,000	

	Eve	ents Center	Library	y Memorial	<b>Cottam Memorial</b>	
Revenues					-	
Taxes	\$	-	\$	-	\$	-
Investment Revenue		-		300		50
Contributions		-				
Total Revenues	\$	-	\$	300	\$	50
Expenditures						
Other Operating	\$	-	\$	5,000	\$	400
Capital		-		-		-
Transfers Out		1,600,000		-		-
Total Expenditures	\$	1,600,000	\$	5,000	\$	400

## 2018 Enterprise Funds Summary

	Ele	ectric Light	Pul	blic Parking	Sanitary Landfill	Water	Water Reclamation
Revenues						 	
Charges for Services	\$	8,983,881	\$	2,691,847	\$ 10,704,104	\$ 36,503,871	\$ 30,432,810
Licenses and Permits		-		-	29,000	-	1,075
Fines and Forfeitures		400		536,500	-	2,000	-
Investment Revenue		23,100		10,000	85,000	254,311	255,194
Contributions		-		-	-	-	1,250,000
Misc. (Assessments, Rentals, Other)		14,957		3,500	117,500	780,000	1,461,868
SRF/Bond Proceeds				<u>-</u>	 -		1,000,000
Total Revenues		9,022,338		3,241,847	 10,935,604	37,540,182	34,400,947
Expenditures							
Personnel		1,574,196		892,033	2,437,180	6,602,745	5,305,513
Other Operating		6,476,537		1,088,354	5,412,304	12,350,663	5,538,532
Miscellaneous		-		15,000	200,000	-	1,500,000
Capital		2,768,600		57,500	1,028,000	12,356,323	9,760,000
Debt Service		-		-	-	 7,865,709	13,293,283
Total Expenditures		10,819,332		2,052,887	 9,077,484	 39,175,440	35,397,328
Net Change (Cash Flow)		(1,796,994)		1,188,960	1,858,120	(1,635,258)	(996,381)
Adjustments for Net Income							
SRF/Bond Proceeds		-		-	-	-	(1,000,000)
Capital		2,768,600		57,500	1,028,000	12,356,323	9,760,000
Depreciation		(1,429,696)		(561,718)	 (2,155,888)	 (8,255,876)	(12,401,940)
Net Income	\$	(458,090)	\$	684,742	\$ 730,232	\$ 2,465,189	\$ (4,638,321)

## 2018 Enterprise Funds Expenditures by Category



## 2018 Internal Service Funds / Fiduciary Funds Summary

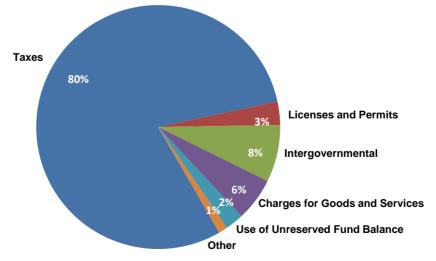
		et Revolving         Benefit         Compensation         Revolving         Liability           11,570,290         \$ 22,550,000         \$ 1,548,000         \$ 3,060,171         \$ 1,545,50										
	Fleet Revolving			0,	Insurance Liability							
Revenues												
Charges for Services		+ ,,	+ .,,	+ -,,	+ 1,010,001							
Investment Revenue	,	50,000	5,000	•	10,000							
Contributions & Other Revenue	104,500	-	-	•	-							
Transfers In		<u> </u>		800,000								
Total Revenues	11,714,790	22,600,000	1,553,000	4,114,171	1,555,504							
Expenditures												
Personnel	2,502,475	146,413	140,991	-	180,195							
Other Operating	5,186,833	1,869,412	329,833	4,142,000	1,476,695							
Miscellaneous	-	7,755	-	-	225,000							
Capital	5,260,100	-	-	269,000	-							
Benefit Payments		20,645,000	1,150,000									
Total Expenditures	12,949,409	22,668,580	1,620,824	4,411,000	1,881,890							
Net Change (Cash Flow)	(1,234,619)	(68,580)	(67,824)	(296,829)	(326,386)							
Adjustments for Net Income												
Capital	5,260,100	-	-	269,000	-							
Depreciation	(2,968,562)	· <u> </u>		(205,750)								
Net Income	\$ 1,056,919	\$ (68,580)	\$ (67,824)	\$ (233,579)	\$ (326,386)							

	Fiduciary Funds					
		imployees' letirement	Firefighters' Pension			
Revenues		_				
Investment Income	\$	26,500,000	\$	9,500,000		
Contributions		13,805,223		5,451,818		
Total Revenues		40,305,223		14,951,818		
Expenditures						
Personnel		154,448		94,242		
Other Operating		1,411,368		569,285		
Benefit Payments		25,506,907		8,720,482		
Total Expenditures		27,072,723		9,384,009		
Net Change in Fund Balance	\$	13,232,500	\$	5,567,809		

## **General Fund (Revenue by Category Comparison)**

	2015	2016	2017	2018	Difference	
	Actual	Actual	Original Budget	Budget	\$	%
Revenues						
Taxes						
Property (Growth 3.7%, CPI 1.0%)	\$ 53,344,081	\$ 55,003,521	\$ 57,563,195	\$ 60,316,144	\$ 2,752,949	4.8%
Sales/Use (0% - 2017, 1% - 2018)	58,087,990	59,752,884	62,713,328	60,485,135	(2,228,193)	-3.6%
Frontage	4,600,328	4,655,168	4,691,650	4,703,650	12,000	0.3%
Lodging	955,585	1,023,271	1,219,750	1,219,750	-	0.0%
Business Improvement Districts	1,955,179	2,043,913	2,349,692	2,354,692	5,000	0.2%
Amusement	10,164	10,248	13,500	13,500	-	0.0%
Penalties and Interest	90,130	87,120	100,000	100,000		0.0%
Total Taxes	119,043,458	122,576,126	128,651,115	129,192,871	541,756	0.4%
Licenses and Permits	5,891,551	6,358,512	4,925,106	4,966,708	41,602	0.8%
Intergovernmental Federal and State Grants	5,189,796	6,092,638	5,486,551	5,425,499	(61,052)	-1.1%
rederal and otate orants	3,103,730	0,032,030	3,400,001	0,420,400	(01,032)	-1.170
State Shared Revenue						
Motor Vehicle Licenses	2,904,473	2,888,321	3,448,094	3,000,000	(448,094)	-13.0%
Bank Franchise Tax	837,498	518,998	700,000	700,000	-	0.0%
Liquor Tax Reversion	963,089	1,000,354	992,581	992,581	-	0.0%
Health License Reversion	177,670	151,687	159,000	159,000	-	0.0%
Fire Insurance Premium Reversion	496,898	534,361	511,800	561,000	49,200	9.6%
Port of Entry Fees	73,952	82,333	75,000	75,000		0.0%
Total State Shared Revenue	5,453,580	5,176,054	5,886,475	5,487,581	(398,894)	-6.8%
County Shared Revenues						
Wheel Tax	171,379	173,505	177,956	182,956	5,000	2.8%
Contributions	1,046,569	1,078,497	1,135,320	1,180,460	45,140	4.0%
<b>Total County Shared Revenues</b>	1,217,948	1,252,002	1,313,276	1,363,416	50,140	3.8%
Total Intergovernmental	11,861,325	12,520,695	12,686,302	12,276,496	(409,806)	-3.2%
Charges for Goods and Services	5,072,511	7,352,332	8,684,076	9,275,629	591,554	6.8%
Fines and Forfeitures	653,200	603,246	650,000	628,500	(21,500)	-3.3%
Investment Revenue	416,005	506,557	211,500	385,500	174,000	82.3%
Other	1,124,895	1,112,735	1,022,426	893,176	(129,250)	-12.6%
Total Revenues	144,062,944	151,030,202	156,830,525	157,618,880	788,355	0.5%
Use of Reserves	2,697,155	1,199,609	2,156,362	3,922,353	1,765,991	81.9%
<b>Total General Fund Sources</b>	\$ 146,760,098	\$ 152,229,811	\$ 158,986,887	\$ 161,541,233	\$ 2,554,346	1.6%

## **General Fund 2018 Sources by Category**

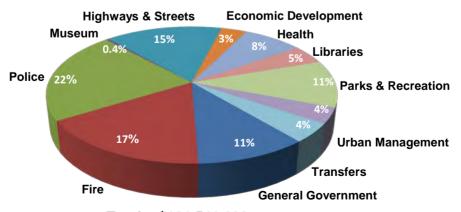


Total = \$161,541,233

## **General Fund (Expenditures by Department Comparison)**

	2015	2016	2017	2018	Difference	e:
	Actual	Actual	Original Budget	Budget	\$	%
Expenditures						
General Government:						
Mayor	\$ 529,895	\$ 491,501	\$ 425,114	\$ 457,088	\$ 31,974	7.5%
City Council	1,248,982	1,564,985	1,460,949	1,576,454	115,505	7.9%
Attorney	1,611,802	1,652,169	1,958,432	1,867,404	(91,028)	-4.6%
Human Resources	1,462,764	1,368,656	1,474,514	1,527,054	52,540	3.6%
Finance	2,600,444	2,685,762	3,406,615	3,434,089	27,474	0.8%
Facilities Management	2,732,090	1,645,147	1,860,237	1,904,965	44,729	2.4%
Technology	3,263,792	3,464,036	4,047,220	4,173,551	126,332	3.1%
Multimedia Support	1,740,244	1,797,447	1,978,328	2,029,054	50,726	2.6%
Total General Government	15,190,013	14,669,704	16,611,409	16,969,660	358,251	2.2%
Public Safety:						
Fire	25,558,280	26,075,093	26,235,832	27,077,707	841,875	3.2%
Police	31,572,267	32,917,464	34,315,642	35,452,649	1,137,006	3.3%
Total Public Safety	57,130,548	58,992,556	60,551,474	62,530,356	1,978,881	3.3%
Highways and Streets:						
Highways and Streets	24,407,469	23,686,639	25,001,825	25,031,446	29,621	0.1%
Total Highways and Streets	24,407,469	23,686,639	25,001,825	25,031,446	29,621	0.1%
Public Health (Health Department)	10,662,931	11,444,358	12,257,768	12,637,512	379,744	3.1%
Culture and Recreation:						
Siouxland Libraries	6,611,144	7,439,872	7,311,915	7,300,266	(11,649)	-0.2%
Parks and Recreation	15,635,862	16,966,026	18,108,812	17,989,803	(119,008)	-0.7%
Museum	518,610	552,937	587,500	609,029	21,529	3.7%
Total Culture and Recreation	22,765,616	24,958,834	26,008,226	25,899,099	(109,127)	-0.4%
Urban and Economic Development:						
Urban Management	5,070,746	5,427,327	5,954,510	5,957,912	3,402	0.1%
Economic Development	4,806,417	4,632,115	5,441,068	5,416,642	(24,426)	-0.4%
<b>Total Urban and Economic Development</b>	9,877,163	10,059,442	11,395,578	11,374,554	(21,024)	-0.2%
Transfers Out						
Technology Revolving	800,000	799,930	800,000	800,000	_	0.0%
Sales Tax Fund	-	350,070	-	-	_	
Community Development	722,641	1,856,411	948.740	886.740	(62,000)	-6.5%
Transit	5,203,718	5,411,867	5,411,867	5,411,867		0.0%
Total Transfers	6,726,359	8,418,278	7,160,607	7,098,607	(62,000)	-0.9%
Total Expenditures	\$ 146,760,098	\$ 152,229,811	\$ 158,986,887	\$ 161,541,233	\$ 2,554,346	1.6%

## 2018 General Fund Expenditures



Total = \$161,541,233

## General Fund (Expenditures Comparative Budget by Program)

	2015	2016	2017	2018	Difference		
	Actual	Actual	Budget	Budget	\$	%	
Expenditures							
General Government:							
Mayor	\$ 529,895	\$ 491,501	\$ 425,114	\$ 457,088	\$ 31,974	7.5%	
City Council	1,248,982	1,564,985	1,460,949	1,576,454	115,505	7.9%	
Attorney	1,611,802	1,652,169	1,958,432	1,867,404	(91,028)	-4.6%	
Human Resources	1,462,764	1,368,656	1,474,514	1,527,054	52,540	3.6%	
Finance	2,600,444	2,685,762	3,406,615	3,434,089	27,474	0.8%	
Facilities Management	2,732,090	1,645,147	1,860,237	1,904,965	44,729	2.4%	
Technology (IT)	3,263,792	3,464,036	4,047,220	4,173,551	126,332	3.1%	
Multimedia Support	1,740,244	1,797,447	1,978,328	2,029,054	50,726	2.6%	
Total General Government	15,190,013	14,669,704	16,611,409	16,969,660	358,251	2.2%	
Public Safety:							
Fire	00.400.004	00 000 074	00 004 500	04.040.405	700 000		
Fire Services	22,420,394	23,228,974	23,224,562	24,018,465	793,903		
Fire Prevention	1,731,450	1,807,431	1,885,348	1,917,798	32,451		
Emergency Preparedness	283,312	320,046	319,645	322,246	2,601		
Facilities	1,123,125	718,642	806,277	819,198	12,921	2 20/	
Total	25,558,280	26,075,093	26,235,832	27,077,707	841,875	3.2%	
Police	20.040.070	04 000 050	OE 000 440	0E 700 E44	200 200		
Uniformed Services	23,648,073	24,388,659	25,389,116	25,769,514	380,398		
Investigation	3,916,370	4,102,666	4,324,385	4,871,522	547,137		
Crime Lab Metro Communications	789,177	1,030,755	1,130,685	1,180,192	49,507		
Facilities	910,123 597,839	942,469	942,469	999,017	56,548		
Records	997,292	556,352 1,057,118	574,643 1,067,149	591,789 1,039,970	17,146 (27,179)		
Animal Control	713,394	839,445	887,194	1,000,643	113,449		
Total	31,572,267	32,917,464	34,315,642	35,452,649	1,137,006	3.3%	
	57,130,548		60,551,474			3.3%	
Total Public Safety	57,130,548	58,992,556	60,551,474	62,530,356	1,978,881	3.3%	
Highways and Streets:							
Engineering	7,355,204	7,607,231	7,622,747	7,909,682	286,936		
Steet Winter	7,152,216	7,547,203	7,674,150	7,560,262	(113,888)		
Street Maintenance	9,599,596	8,250,047	9,367,460	9,189,021	(178,440)		
Facilities	300,453	282,158	337,468	372,481	35,013		
Total Highways and Streets	24,407,469	23,686,639	25,001,825	25,031,446	29,621	0.1%	
Public Health:							
Community Health Center	8,204,546	8,871,052	9,494,429	9,842,023	347,594		
Health Safety & Enforcement	2,458,385	2,573,306	2,444,621	2,464,627	20,006		
Community Health & Wellness	_		318,717	330,862	12,144		
Total Public Health	10,662,931	11,444,358	12,257,768	12,637,512	379,744	3.1%	
Culture and Recreation:							
Siouxland Libraries							
Collections	116,077	140,665	150,500	156,400	5,900		
Operations	5,132,854	5,309,887	5,802,394	5,780,896	(21,498)		
Technology	589,163	411,728	511,203	498,351	(12,852)		
Program Support	65,857	58,015	89,100	68,850	(20,250)		
Facilities	707,193	1,519,576	758,718	795,770	37,051		
Total	6,611,144	7,439,872	7,311,915	7,300,266	(11,649)	-0.2%	
Parks and Recreation							
Parks & Playgrounds	6,359,461	5,746,239	5,324,171	5,590,220	266,049		
Aquatics	1,784,405	2,295,335	3,618,008	3,815,897	197,889		
Outdoor Sports	2,494,717	3,441,555	3,276,320	2,962,934	(313,385)		
Community Centers	1,505,924	1,636,292	1,973,010	1,763,567	(209,444)		
Zoo	1,754,033	1,800,856	1,815,290	1,583,240	(232,050)		
External Propery Maintenance	592,597	736,456	830,426	844,255	13,829		
Forestry	585,478	613,143	598,418	615,403	16,985		
External Special Events	217,630	304,270	327,792	340,531	12,739		
Music & Theater	332,641	360,678	300,621	278,743	(21,878)		
Facilities (office & shop)	8,977	31,202	44,755	195,013	150,258	0.70/	
Total	15,635,862	16,966,026	18,108,812	17,989,803	(119,008)	-0.7%	
O: 1 111 '/ MA	518,610	EE2 027	587,500	600 000	24 520	2 70/	
Siouxland Heritage Museum  Total Culture and Recreation	22,765,616	552,937 <b>24,958,834</b>	26,008,226	609,029 <b>25,899,099</b>	21,529 (109,127)	3.7% <b>-0.4%</b>	

## General Fund (Expenditures Comparative Budget by Program)

	2015	2016	2017	2018	Difference	
	Actual	Actual	Budget	Budget	\$	%
Urban and Economic Development:						
Urban Management						
Planning and Zoning	1,803,464	1,879,795	1,951,095	2,052,090	100,995	
Building Services	3,267,281	3,547,532	4,003,415	3,905,822	(97,593)	
Total	5,070,746	5,427,327	5,954,510	5,957,912	3,402	0.1%
Economic Development						
Economic Development	715,219	600,750	924,968	908,282	(16,686)	
Community Outreach	461,787	322,246	112,043	102,696	(9,347)	
Promoting, Branding and Marketing	3,147,822	3,245,096	3,910,342	3,908,812	(1,530)	
Downtown Development	481,589	464,022	493,715	496,852	3,137	
Total	4,806,417	4,632,115	5,441,068	5,416,642	(24,426)	-0.4%
Total Urban & Economic Development	9,877,163	10,059,442	11,395,578	11,374,554	(21,024)	-0.2%
Transfers Out						
Technology Revolving	800,000	799,930	800,000	800,000	-	
Sales Tax Fund	-	350,070	-	-	-	
Affordable Housing	722,641	1,856,411	948,740	886,740	(62,000)	
Transit	5,203,718	5,411,867	5,411,867	5,411,867	-	
Total Transfers Out	6,726,359	8,418,278	7,160,607	7,098,607	(62,000)	-0.9%
Total Expenditures	\$ 146,760,098	\$ 152,229,811	\$ 158,986,887	\$ 161,541,233	\$ 2,554,346	1.6%

	2015	2016	2017	2018	Differen	ce
	Actuals	Actuals	Original Budget	Budget	\$	%
40 - Wages & Benefits	,,-	\$ 101,359,947	\$ 106,572,137	\$ 109,577,877	\$ 3,005,740	2.8%
400000 - Wages Fulltime	58,041,641	61,533,787	65,396,349	66,182,558	786,209	1.2%
400001 - Wages Part-time	5,119,349	5,720,640	6,467,990	6,327,655	(140,335)	-2.2%
400002 - Wages Overtime 400003 - Wages Standby	2,297,861 130,072	2,291,879 140,828	2,068,975 124,930	2,671,506 121,330	602,531 (3,600)	29.1% -2.9%
400003 - Wages Standay 400004 - Wages Paid Benefits	1,007,638	634,789	1,138,108	1,139,609	1,501	0.1%
400005 - Wages Pala Benefits 400005 - Wages Deferred Compensation	618,274	653,447	682,958	715,182	32,224	4.7%
40006 - Wages Other Departments	252,626	176,772	165,000	165,000	-	0.0%
400007 - Benefits FICA	3,097,349	3,290,745	3,389,218	3,457,538	68,320	2.0%
400008 - Benefits City Pension	13,678,250	13,705,469	13,129,350	12,904,762	(224,588)	-1.7%
400010 - Benefits SDRS	581,096	876,430	970,257	1,162,602	192,345	19.8%
400011 - Benefits Health Insurance	8,320,555	8,848,658	10,363,774	11,742,167	1,378,393	13.3%
400012 - Benefits Dental Insurance	769,524	800,988	849,151	895,263	46,112	5.4%
400013 - Benefits Life Insurance	155,281	159,906	158,296	159,395	1,099	0.7%
400014 - Benefits Worker's Compensation	1,168,872	2,068,004	1,168,872	1,417,761	248,889	21.3%
400020 - Allowances Uniform	373,951	388,449	425,020	440,220	15,200	3.6%
400021 - Allowances Cell Phone	52,560	56,603	60,689	62,129	1,440	2.4%
400022 - Allowances Mileage	13,279	13,551	13,200	13,200	-	0.0%
41 - Professional Services	15,501,403	14,650,033	16,174,668	15,886,202	(288,465)	-1.8%
410000 - Prof Srvcs Other	42,198	46,275	86,000	71,020	(14,980)	-17.4%
410001 - Prof Srvcs Engineering	74,325	16,557	-	14,500	14,500	4.4.40/
410003 - Prof Srvcs Legal 410004 - Prof Srvcs Consultants	34,373	17,521	137,375	117,625	(19,750)	-14.4%
	511,711	376,372	590,600	570,100 3,105,937	(20,500)	-3.5%
410005 - Prof Srvcs Mgmt Agrmnt 410007 - Prof Srvcs Prop Liab Ins	3,156,167 920,782	3,211,765 927,020	3,254,956 912,045	3,105,937 912,045	(149,019)	-4.6% 0.0%
410007 - Prof Sives Prop Elab IIIs 410008 - Prof Sives Insurance Premiums	920,762	2,555	912,043	912,043	_	0.076
410009 - Prof Srvcs Advertising	96,130	97,513	128,800	80,050	(48,750)	-37.8%
410010 - Prof Srvcs Crdt Crd&Bank Fees	73,647	79,702	95,200	107,100	11,900	12.5%
410011 - Prof Srvcs Health Providers	852,889	892,138	1,033,726	895,696	(138,030)	-13.4%
410012 - Prof Srvcs Interpreter	255,065	337,164	310,130	423,010	112,880	36.4%
410013 - Prof Srvcs Collections	62,625	70,480	72,100	80,950	8,850	12.3%
410014 - Prof Srvcs Security	125,043	115,188	125,446	127,000	1,554	1.2%
410015 - Prof Srvcs Claims Processing	36,574	43,635	45,490	54,940	9,450	20.8%
410016 - Prof Srvcs Laundry	1,114	160	1,600	900	(700)	-43.8%
410017 - Prof Srvcs Program Support	5,958,452	399,390	265,514	200,174	(65,340)	-24.6%
410018 - Prof Srvcs Music	26,953	36,857	30,008	21,716	(8,292)	-27.6%
410019 - Prof Srvcs Instructors	10,100	7,275	37,020	21,220	(15,800)	-42.7%
410020 - Prof Srvcs Theatre	19,915	28,585	19,620	19,620	-	0.0%
410021 - Prof Srvcs Utility Locates	4,953	5,744	5,750	5,800	50	0.9%
410022 - Prof Srvcs InspectTstng&Mntrng	416,767	390,269	426,205	388,225	(37,980)	-8.9%
410023 - Prof Srvcs Temporary Staff	15,521	-	10.450	14 150	1 700	10 70/
410024 - Prof Srvcs Ha Waste Rmvl 410025 - Prof Srvcs ElcDbsOnlnRsrchSrvy	17,083 88,998	9,699 125,551	12,450 119,430	14,150 146,250	1,700 26,820	13.7% 22.5%
410025 - Prof Srvcs Eichnology	282,347	355,787	191,050	308,700	117,650	61.6%
410027 - Prof Srvcs Document Imaging	1,885	-	2,000	2,000	-	0.0%
410028 - Prof Srvcs Occ Physicals&Tstng	135,823	139,752	150,465	150,450	(15)	0.0%
410029 - Prof Srvcs Veterinary Care	9,483	14,521	12,500	14,750	2,250	18.0%
410030 - Prof Srvcs Towing	9,501	9,709	8,750	11,600	2,850	32.6%
410031 - Prof Srvcs Shredding	4,022	7,529	6,200	9,100	2,900	46.8%
410032 - Prof Srvcs Accreditation	10,686	1,545	9,400	20,400	11,000	117.0%
410033 - Prof Srvcs Postal	166,303	165,802	188,093	180,598	(7,495)	-4.0%
410034 - Prof Srvcs Code Enforcement	67,734	95,526	125,300	115,300	(10,000)	-8.0%
410035 - Prof Srvcs Call Support	137,476	145,171	151,918	154,950	3,032	2.0%
410036 - Prof Srvcs Background Check	1,349	664	2,000	5,000	3,000	150.0%
410037 - Prof Srvcs Training	59,756	106,198	125,289	100,289	(25,000)	-20.0%
410038 - Prof Srvcs Filing Fees	3,327	1,162	3,500	3,000	(500)	-14.3%
410039 - Prof Srvcs Actuary/Audit Serv	58,225	68,600	69,725	72,325	2,600	3.7%
410040 - Prof Srvcs Courier&DropBoxSrvc	199	-	-	- 2.000	-	0.007
410041 - Prof Srvcs Traffic Control	11,835	4,815	3,000	3,000	- 1 500	0.0%
410042 - Prof Srvcs EmpAssistance Prgrm	22,543	16,675	24,000	25,500	1,500	6.3%
410043 - Prof Srvcs Snow Removal	1,523,216	731,377	1,001,700	1,001,700	-	0.0%

	2015	2016	2017	2018	Differer	
	Actuals	Actuals	Original Budget	Budget	\$	%
410044 - Prof Srvcs Election Expenses	-	116,699	-	164,808	164,808	
410045 - Prof Srvcs Demolition	<del>-</del>	3,002	50,000	35,000	(15,000)	-30.0%
410046 - Prof Srvcs Drug Tests	80,498	71,274	85,800	66,000	(19,800)	-23.1%
410047 - Prof Srvcs Publishing	79,486	86,179	79,800	86,000	6,200	7.8%
410048 - Prof Srvcs Code Enforce - Veg	31,831	31,928	41,000	41,000	-	0.0%
410049 - Prof Srvcs Records & Report	486	4,315	3,500	7,000	3,500	100.0%
410050 - Prof Srvcs Non-Profit ServCont	-	1,460,954	1,837,266	1,821,108	(16,158)	-0.9%
410051 - Prof Srvcs Pass Through Tax	-	3,261,938	3,851,446	3,856,446	5,000	0.1%
410052 - Prof Srvcs County Service Cont	<del>-</del>	232,500	157,500	157,500	-	0.0%
410053 - Prof Srvcs Schl Dist Serv Cont	<del>-</del>	207,000	207,000	-	(207,000)	-100.0%
410054 - Prof Srvcs Arts	-	72,000	77,000	74,650	(2,350)	-3.1%
410057 - Prof Srvcs Recruiting	-	- - 740 070	-	20,000	20,000	0.00/
42 - Rentals	5,501,907	5,718,972	5,984,856	5,865,619	(119,238)	-2.0%
420000 - Rentals Other Rentals	30,627	25,203	33,400	33,400	- (EQ 220)	0.0%
420001 - Rentals Property	182,375	161,934	169,040	109,712	(59,328)	-35.1%
420002 - Rentals Equipment	1,115,733	968,873	1,042,240	873,460	(168,780)	-16.2%
420003 - Rentals Inflatables	5,595	6,844	4,960	4,960	-	0.0%
420004 - Rentals Technology	1,931,112	1,904,919	1,912,264	1,923,574	11,310	0.6%
420005 - Rentals Motor Pool Mileage	22,733	20,787	25,314	24,964	(350)	-1.4%
420006 - Rentals Fleet Charges	1,936,301	2,262,593	2,317,475	2,342,775	25,300	1.1%
420007 - Rentals Copiers	154,464	143,956	190,311	193,256	2,945	1.5%
420008 - Rentals Parking	103,792	110,263	215,352	243,888	28,536	13.3%
420009 - Rentals Mileage Reimbursemen	19,176	16,515	17,800	17,800	=	0.0%
420011 - Rentals Facilities	-	8,201	-	-	-	
420012 - Rentals Outside Fleet	=	88,882	56,700	97,480	40,780	71.9%
420014 - Rentals Portable Restrooms	-	-	-	350	350	
43 - Repair & Maintenance	9,464,600	8,477,546	8,462,212	9,002,410	540,198	6.4%
430000 - R & M Other Vehicle Repairs	46,422	33,418	2,700	2,700	-	0.0%
430001 - R & M Fleet Vehicle Repairs	3,247,992	3,059,401	3,502,924	3,570,525	67,601	1.9%
430002 - R & M Antique Vehicles	304	-	<del>-</del>	=	-	
430003 - R & M Oil & Lubricants	14,604	13,607	772	=	(772)	-100.0%
430004 - R & M Tires	16,998	19,786	-	-	=	
430005 - R & M Licensed Vehicles	304,058	332,635	3,600	3,600	=	0.0%
430006 - R & M Heavy Equipment	37,999	16,987	-	-	- (00 777)	47 70/
430500 - R & M Other Equipment	176,187	188,968	144,327	75,550	(68,777)	-47.7%
430501 - R & M Firearms & Weapons	10,132	8,552	3,000	3,000	-	0.0%
430502 - R & M Athletic Equipment	19,124	14,291	6,800	15,800	9,000	132.4%
430504 - R & M Small Office Equipment	1,454	658	1,800	1,000	(800)	-44.4%
430505 - R & M Small Fld & Tools Equip	87,042	100,565	183,450	145,365	(38,085)	-20.8%
430506 - R & M Water Meter	130	24	-	-	-	100.00/
430507 - R & M Generator	1,017	7,358	6,500	38,360	31,860	490.2%
430508 - R & M Pump	5,239	18,695	7,100	7,100	- (5.000)	0.0%
430509 - R & M SCBA Equipment	38,649	8,103	21,240	16,240	(5,000)	-23.5%
430510 - R & M EMS Equipment	180	2,476	18,750	18,750	-	0.0%
430511 - R & M Auto External Defib -IA	1,030	-	-	-	-	
430512 - R & M Public Access Defib -IA	690	-	-	-	-	000 70/
430513 - R & M Emergency Response Equip	1,297	2,137	8,250	39,819	31,569	382.7%
430514 - R & M Technology Equipment	3,569	5,127	3,500	3,500	-	0.0%
430515 - R & M Equip Maintenance&Warran	91,655	99,464	145,710	193,640	47,930	32.9%
430516 - R & M Landscape Equipment	60,630	57,879	-	-	-	
430518 - R & M Protective Clothin&Equip	=	9,704	7,900	10,400	2,500	31.6%
430519 - R & M Gun Range Equipment	=	1,935	9,550	9,550	<u>-</u>	0.0%
430521 - R & M Radios	<del>-</del>	13,464	=	46,500	46,500	
432000 - R & M Other Building	923,228	69,534	219,000	202,300	(16,700)	-7.6%
432001 - R & M Flooring	69,309	70,187	122,322	138,922	16,600	13.6%
432002 - R & M Windows/Doors	85,488	76,599	119,800	147,275	27,475	22.9%
432003 - R & M Painting & Wall Repair	79,302	68,435	114,000	97,000	(17,000)	-14.9%
432004 - R & M Lighting	37,279	16,371	20,275	20,275	-	0.0%
432005 - R & M Elevators	10,744	11,327	15,354	15,354	-	0.0%
432006 - R & M HVAC	139,054	130,645	117,795	148,275	30,480	25.9%
432007 - R & M Plumbing	218,759	180,958	133,705	140,085	6,380	4.8%

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	2015	2016	2017	2018	Differer	ice
	Actuals	Actuals	Original Budget	Budget	\$	%
432008 - R & M Electric	145,549	135,975	125,500	132,250	6,750	5.4%
432009 - R & M Fountains	6,593	47,796	36,000	1,000	(35,000)	-97.2%
432010 - R & M Tuckpointing/Siding	647,216	135,508	110,000	153,000	43,000	39.1%
432011 - R & M Roof	34,162	22,595	159,800	199,800	40,000	25.0%
432012 - R & M Cleaning	142,485	384,504	510,397	562,772	52,375	10.3%
432013 - R & M Alarm Monitoring Fire/Se	96,371	99,286	80,187	77,739	(2,448)	-3.1%
432014 - R & M Vector Control	13,163	10,024	9,825	9,325	(500)	-5.1%
432015 - R & M Furniture	33,880	14,390	9,900	9,900	-	0.0%
432016 - R & M Fire Station Supplies	-	135	2,500	2,500	_	0.0%
432018 - R & M Building Remodel	381,959	926,876	2,300	2,500		0.070
432500 - R & M Other Infrastructure	1,000	920,070	- -	- -	-	
	·	-			-	0.00/
432501 - R & M Well	139	-	2,000	2,000	- 07.500	0.0%
432505 - R & M Bridges	23,360	25,203	28,700	56,200	27,500	95.8%
432507 - R & M Asphalt	116,166	167,023	188,000	213,000	25,000	13.3%
432509 - R & M Concrete	16,732	7,023	5,259	6,000	741	14.1%
432510 - R & M Tac Oil	4,814	4,721	5,350	5,350	-	0.0%
432512 - R & M Street Lights Maint	372,232	339,981	546,822	480,750	(66,072)	-12.1%
432514 - R & MAggregte-RockSandClayDirt	67,121	16,932	22,000	22,000	-	0.0%
432515 - R & M Water Mains / Sewer	-	1,520	-	-	-	
432517 - R & M Ramps and Lots	-	96	-	-	-	
432518 - R & M Technology Network Infra	76,265	22,566	50,000	25,000	(25,000)	-50.0%
433000 - R & M Other Grounds	39,910	10,227	86,050	79,550	(6,500)	-7.6%
433001 - R & M Mulch	53,345	27,719	25,000	25,000	-	0.0%
433002 - R & M Athletic	67,991	69,566	103,500	111,500	8,000	7.7%
433003 - R & M Landscape	46,433	29,667	13,200	13,150	(50)	-0.4%
433004 - R & M Mowing	32,824	37,607	75,400	75,400	- ,	0.0%
433005 - R & M Exterior Lighting	21,581	11,199	14,500	14,900	400	2.8%
433006 - R & M Snow Removal	114,673	106,812	99,500	104,500	5,000	5.0%
433007 - R & M Concrete & Pavement	114,284	151,330	178,150	242,500	64,350	36.1%
433008 - R & M Lumber	11,885	16,011	18,296	15,296	(3,000)	-16.4%
433009 - R & M Fertilizer	56,830	58,007	32,600	27,600	(5,000)	-15.3%
433010 - R & M Grass Seed	57,126	61,251	24,020	26,561	2,541	10.6%
433011 - R & M Herbicide	50,393	52,384	45,000	49,500	4,500	10.0%
433011 - R & M Trees & Flowers	78,704		•			11.3%
433012 - R & M Grounds Cleaning & Maint	•	74,915	65,315	72,665	7,350	
	28,537	19,553	37,442	35,442	(2,000)	-5.3%
433014 - R & M Playgrounds	15,137	13,221	10,000	15,000	5,000	50.0%
433015 - R & M Fencing	26,007	11,980	25,000	27,500	2,500	10.0%
433016 - R & M Picnic Tables & Benches	11,521	10,429	13,000	13,000	-	0.0%
433017 - R & M Irrigation	47,394	51,829	43,500	43,500	-	0.0%
433018 - R & M Arts	-	35,138	42,000	32,000	(10,000)	-23.8%
433019 - R & M Wood Fiber	-	25,898	25,000	25,000	-	0.0%
433500 - R & M Miscellaneous	61	17	-	-	-	
433501 - R & M Traffic Signals	214,367	133,586	232,875	450,460	217,585	93.4%
433502 - R & M Traffic Striping	455,240	467,756	420,500	432,915	12,415	3.0%
44 - Supplies & Materials	8,080,213	7,609,840	8,384,149	7,816,313	(567,837)	-6.8%
440000 - S & M Other General Office	203,372	206,561	291,359	261,259	(30,100)	-10.3%
440001 - S & M Printer & Plotter Suppli	3,666	4,781	150	-	(150)	-100.0%
440002 - S & M Copy Charges	-	-	1,325	-	(1,325)	-100.0%
440003 - S & M PublicRes & EducationMat	39,159	30,895	64,875	56,375	(8,500)	-13.1%
440004 - S & M BoardsMtngsAcknwldgmnts	89,074	66,476	89,250	67,500	(21,750)	-24.4%
440005 - S & M Activity Guides	75,141	82,742	88,000	17,500	(70,500)	-80.1%
440500 - S & M Other General Clinic	224,829	255,810	257,052	274,850	17,798	6.9%
440501 - S & M Pharmaceuticals&Immnztns	284,348	341,931	319,502	365,433	45,931	14.4%
441000 - S & M First Aid	25,970	15,758	40,497	42,500	2,003	4.9%
441500 - S & M Other Program Supplies	241,019	252,942	357,565	333,375	(24,190)	-6.8%
	241,019 36,734					
441501 - S & M Sports Equipment	•	52,294	82,150 52,060	7,150	(75,000)	-91.3%
441502 - S & M Program Awards/Acknowled	45,648	30,821	52,960	49,460	(3,500)	-6.6%
441503 - S & M Concession	29	-	1,560	1,560	-	0.0%
441504 - S & M Music	6,823	3,505	3,500	3,500	-	0.0%
442000 - S & M Other New Equipment	50,584	52,982	33,200	33,200	-	0.0%
442001 - S & M Protective Clthng Equip	126,939	239,057	247,298	147,227	(100,071)	-40.5%

Actuals         Actuals         Original Budget         Budget         \$           442002 - S & M Emergency Response Equip         21,765         46,814         67,445         69,445         2,000           442003 - S & M Small Tools & FieldEquip         267,682         276,762         246,287         252,950         6,663           442004 - S & M Radios         52,983         52,605         10,299         10,299         -           442005 - S & M Fire Rescue Equip - IA         25,104         -         -         -         -         -         -	% 3.0%
442003 - S & M Small Tools & FieldEquip       267,682       276,762       246,287       252,950       6,663         442004 - S & M Radios       52,983       52,605       10,299       10,299       -	3.0%
442004 - S & M Radios 52,983 52,605 10,299 -	
	2.7%
442005 - S & M Fire Rescue Equip - IA 25.104	0.0%
1-1	
442006 - S & M Firearms & Weapons 202,746 150,032 128,502 55,561 (72,941)	-56.8%
442007 - S & M Fire Wildland Equip - IA 2,433	
442008 - S & M Fire Hose 21,436 35,382 29,900 29,900 -	0.0%
442009 - S & M SCBA Equipment 603,606 280,237	
442010 - S & M Grounds/Lawn Equipment 41,147 21,202 20,000 -	0.0%
442012 - S & M Athletic/Fitness Equip 22,672 24,408 29,500 80,500 51,000	172.9%
442500 - S & M Other Clothing 4,524 4,222 2,300 2,300 -	0.0%
442502 - S & M Turnout Gear 204,600 91,732 104,000 -	0.0%
442503 - S & M Uniforms 166,603 151,401 143,410 143,258 (152)	-0.1%
443000 - S & M Janitorial Supplies 62,773 63,180 80,400 117,637 37,237	46.3%
443001 - S & M Paper Products 51,619 55,316 33,310 24,310 (9,000)	-27.0%
443002 - S & M Cleaner & Clnr Chmcls 86,364 37,498 73,961 50,124 (23,837)	-32.2%
443500 - S & M Fuel 763,117 618,468 697,663 1,608,392 910,730	130.5%
443502 - S & M Diesel 70,682 73,435 92,182 4,082 (88,100)	-95.6%
443503 - S & M Dyed Diesel 615,379 298,994 820,000 - (820,000)	-100.0%
444000 - S & M Technology Accessories 37,136 52,127 5,200 9,500 4,300	82.7%
444001 - S & M Software & Upgrades 327,859 51,596 99,711 28,140 (71,571)	-71.8%
444002 - S & M Software Maint & Spprt 842,505 1,055,776 1,201,293 1,025,436 (175,857)	-14.6%
444003 - S & M Technology Hardware 97,226 193,875 85,775 70,100 (15,675)	-18.3%
444004 - S & M Tech Hrdwr Maint Warrnty 29,823 37,442 - 250 250	
444006 - S & M TV, AV Equipment 19,717 13,522 7,150 7,150 -	0.0%
444007 - S & M Network Equipment 13,442 7,134 - 5,250 5,250	
444008 - S & M Security Equipment - 20,374	
444500 - S & M Other Chemicals 246,742 261,538 247,210 249,210 2,000	0.8%
444501 - S & M Pool Chemicals 16,119 30,638 35,600 -	0.0%
444503 - S & M Road Salt 614,265 1,119,977 1,107,000 -	0.0%
444504 - S & M Liquid De-Icer 252,717 264,042 390,000 -	0.0%
444505 - S & M Road Aggregate 19,306 30,642 61,050 61,050 -	0.0%
444507 - S & M Carbon Dioxide 6,294 7,429 6,100 -	0.0%
444513 - S & M Chlorine 52,007 69,872 154,000 -	0.0%
444518 - S & M FoamAbsrbnts&Cln-up Mtrl 11,844 4,614 14,270 14,270 -	0.0%
445000 - S & M Other EMS Supplies 60,646 67,886 58,000 50,000 (8,000)	-13.8%
445002 - S & M EMS Supplies - AED-IA 4,296 - 1,250 -	0.0%
446000 - S & M Other Shop Supplies 20,967 11,914 20,835 20,675 (160)	-0.8%
446004 - S & M Propane 2,351 1,381 790 740 (50)	-6.3%
446007 - S & M Pipe 672	
446009 - S & M Flags 4,169 2,528 3,670 3,670 -	0.0%
446011 - S & M SignsConesFlags 92,311 70,245 92,700 98,130 5,430	5.9%
446012 - S & M Softener Salt - 309 309 -	0.0%
446015 - S & M Bits, Holders&Blocks-IA 41	
446500 - S & M Miscellaneous 2,647 15	
446501 - S & M Ammunition 88,503 84,086 94,650 94,650 -	0.0%
446502 - S & M Smoke Alarms 19,242 18,996 33,000 25,000 (8,000)	-24.2%
446503 - S & M Fire Station Supplies 3,001 7,590 16,530 16,530 -	0.0%
446507 - S & M Furniture&Fixtures 288,816 135,964 110,155 81,655 (28,500)	-25.9%
446508 - S & M LibrCollectionMaterial 29,331 28,628 28,500 27,000 (1,500)	-5.3%
449999 - S & M Inventory Adjustment 152,969 41,766	
45 - Training 786,425 652,452 881,922 861,421 (20,501)	-2.3%
450000 - Training Other 196 539	
450001 - Training Subscrptns&Publictns 49,634 40,551 63,189 59,448 (3,741)	-5.9%
450002 - Training Memberships & Dues 128,038 129,804 152,905 150,270 (2,635)	-1.7%
450004 - Training Certification 49,809 61,537 74,317 72,917 (1,400)	-1.9%
450005 - Training Education/Conference 244,782 114,058 287,413 309,688 22,275	7.8%
450006 - Training In-State Travel 61,682 73,246 114,927 101,987 (12,940)	-11.3%
	-11.7%

	2015	2016	2017	2018	Differen	ce
	Actuals	Actuals	Original Budget	Budget	\$	%
46 - Utilities	4,079,290	4,398,062	4,899,836	5,183,285	283,449	5.8%
460000 - Utilities Telephone	76,178	75,460	81,479	81,667	188	0.2%
460001 - Utilities Natural Gas	249,680	223,627	356,612	372,764	16,152	4.5%
460002 - Utilities Electricity	2,650,194	2,821,127	3,059,912	3,340,101	280,189	9.2%
460003 - Utilities Water	417,657	506,837	559,188	544,354	(14,834)	-2.7%
460004 - Utilities Sewer	49,687	59,622	65,202	87,385	22,183	34.0%
460005 - Utilities Storm Drainage	140,940	154,708	168,399	177,778	9,379	5.6%
460006 - Utilities Sanitation	143,483	175,324	221,916	194,653	(27,263)	-12.3%
460007 - Utilities Internet	188,449	208,256	203,505	204,942	1,437	0.7%
460008 - Utilities Mobile Phone	161,257	171,557	183,623	178,330	(5,292)	-2.9%
460009 - Utilities Cable Television	885	1,544	-	1,310	1,310	
61 - Benefit Payments	101,828	135,248	75,000	75,000	-	0.0%
481006 - Benefit Pymts Unemployment	101,828	135,248	75,000	75,000	-	0.0%
62 - Transfers	6,726,359	8,418,278	7,160,607	7,098,607	(62,000)	-0.9%
482000 - Transfers Inter-Fund	-	350,070	-	-	-	
482001 - Transfers Technology	800,000	799,930	800,000	800,000	-	0.0%
482002 - Transfers Community Dev	722,641	1,856,411	948,740	886,740	(62,000)	-6.5%
482003 - Transfers Transit	5,203,718	5,411,867	5,411,867	5,411,867	-	0.0%
63 - Miscellaneous	837,046	808,436	391,500	174,500	(217,000)	-55.4%
483000 - Miscellaneous	782,672	775,000	325,000	100,000	(225,000)	-69.2%
483006 - Miscellaneous Property Taxes	24,906	1,237	1,500	1,500	=	0.0%
483009 - Miscellaneous Tuition Reimburs	6,170	6,072	5,000	3,000	(2,000)	-40.0%
483013 - Miscellaneous Grant Admin	23,298	26,127	60,000	70,000	10,000	16.7%
Grand Total	\$ 146,760,098	\$ 152,229,811	\$ 158,986,887	\$ 161,541,233	\$ 2,554,346	1.6%

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# 2018-2022 Capital Program

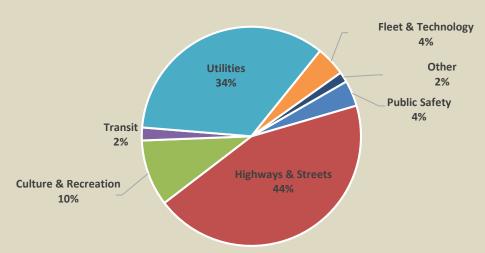
Visit www.siouxfalls.org/finance for more information

The 2018-2022 capital program maintains our existing infrastructure while making strategic investments in the future. The priority is the replacement, rehabilitation and expansion of the street and utility infrastructure. Quality of life investments are also planned for our park system and entertainment venues. The program prioritizes the City's plan to invest \$548.2 million over the next five years in the City's infrastructure, facilities, equipment, and other capital improvements. The program is a blueprint for general planning purposes. Presented with a financing strategy, the program details the sources and uses for each project; however, it is important to understand that only the first year of the program is incorporated into the 2018 budget.

## **Capital Investment**

The program consists of two portions; the capital improvements program (CIP) and the other capital expenditures program (OCEP). The CIP consists primarily of land acquisition, infrastructure improvements such as streets and utilities, acquisition or construction of buildings, and other improvements to facilities or property such as parks. The OCEP is comprised of vehicles and capital equipment.

The information below summarizes the 2018-2022 capital program by department.



#### \$189,017,344 Utilities (Enterprise Funds)

Infrastructure, Equipment, Improvements other than Buildings, Buildings, Land, & Intangibles (water rights)

#### \$24,048,800 Fleet & Technology Revolving Fund

\$2.8 million, Revolving Technology – Equipment \$21.2 million, Revolving Fleet - Improvements other than Buildings, Equipment

#### **\$53,622,104** Culture & Recreation

\$27.4 million, Parks – Equipment, Improvements other than Buildings, Buildings, & Land

\$12.3 million, Event Complex – Equipment & Buildings \$0.9 million, Orpheum – Equipment & Buildings

\$6.3 million, Washington Pavilion – Equipment & Buildings

\$0.03 million, SF Stadium – Improvements Other than Buildings \$5.4 million, Library – Equipment, Books/AV Items

\$1.3 million, Museum - Building

#### \$241,723,064 Highways & Streets

Infrastructure, Equipment, Improvements other than Buildings, Buildings, & Land

#### \$21,028,636 Public Safety

\$13.5 million, Fire – Equipment & Buildings, Improvements other than Buildings

\$7.5 million, Police - Equipment & Buildings

#### \$10,413,804 Transit

**Buildings & Equipment** 

#### \$8,302,183 Other

\$3.5 million, Facilities Management – Buildings & Equipment

\$2.1 million, Technology - Equipment

\$0.6 million, Multimedia Support - Equipment

\$0.9 million, Health - Equipment

\$0.3 million, Urban Management – Equipment, Improvements other than Buildings (sculptures)

\$0.3 million, Economic Development – Intangibles (facades & easements)

\$0.6 million, Public Parking - Equipment & Buildings

\$548,155,935 Total 2018-2022 Capital Program

## **Funding Strategy**

The following is a brief explanation of the various sources that fund the City's capital program.

#### \$237,951,849 Sales/Use Tax - 2nd Penny

Funding generated from the City's second penny sales and use tax, assessments or cost recoveries directly related to projects

funded with sales tax, and interest earned on monies held in trust.

Revenue assumptions as follows:

- 2017 = 0.0 percent growth
- 2018 = 1.0 percent growth
- 2019 = 2.0 percent growth
- 2020 = 3.0 percent growth
- 2021-2022 = 4.0 percent growth per year

#### \$146,421,044 User Fees

Charges for services within the enterprise (utility) funds.

#### \$73,790,000 State Loans

The use of \$73.8 million in low interest state revolving fund (SRF) notes issued by the South Dakota Conservancy District as follows:

- \$64.2 million Water Reclamation
- \$9.6 million Storm Drainage

#### **\$41,865,000** Storm Drainage Fees

Fees collected for capital construction and improvements to the storm drainage system.

#### **\$19,457,888** Entertainment Tax

Monies derived from the entertainment tax levied by the City which currently fund the Event Center, Arena, Orpheum, Convention Center, SF Stadium and Washington Pavilion.

#### \$28,670,154 Other

#### \$11.0 million, Platting Fees

Fees charged to developers in support of the arterial street and utility expansion program. Fees for both water & streets were based upon an average number of acres platted over the last 9 years multiplied by the per acre cost by land use determined by the Nexus Study performed in 2016.

#### \$10.4 million, Transit Funds

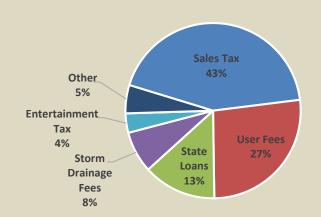
Monies from Federal and local sources.

#### \$7.2 million. Other Financing

Donations from outside sources for specific projects.

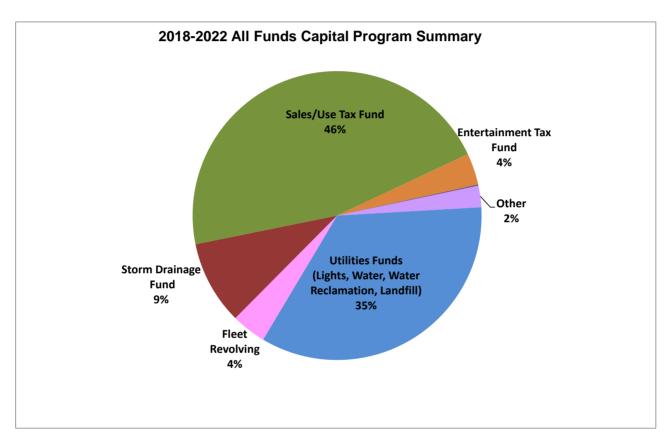
- \$0.2 million from Minnehaha County for library materials and Bookmobile.
- \$0.1 million Grant for CPR Devices.
- \$2.2 million from various donors for Park Improvements.
- \$4.7 million from the school district and a grant for Highways & Streets Improvements.

#### \$548,155,935 Total 2018-2022 Capital Program



## 2018-2022 Capital Program Summary - All Funds

Fund	2018		2019	2020	2021	2022	Total
Entertainment Tax Fund	\$ 4,442,51	3 \$	4,142,944	\$ 3,639,183	\$ 4,307,700	\$ 2,925,545	\$ 19,457,888
Sales/Use Tax Fund	52,449,96	3	47,299,171	49,022,029	50,921,656	53,465,375	253,158,199
Transit Fund	46,84	5	965,735	3,180,455	3,071,830	3,148,939	10,413,804
Storm Drainage Fund	18,966,00	)	7,461,000	7,167,000	8,504,000	9,317,000	51,415,000
Electric Light Fund	2,768,60	)	1,320,000	140,000	1,330,000	1,290,000	6,848,600
Public Parking Fund	57,50	)	262,800	140,500	90,500	93,600	644,900
Sanitary Landfill Fund	1,028,00	)	10,178,000	4,210,000	3,651,000	891,000	19,958,000
Water Fund	12,356,32	3	11,687,680	13,034,105	17,371,040	18,163,040	72,612,188
Water Reclamation Fund	9,760,00	)	27,191,000	17,715,000	12,331,000	22,601,556	89,598,556
Fleet Revolving Fund	5,260,10	)	6,009,400	3,779,600	2,516,000	3,682,900	21,248,000
Technology Revolving Fund	269,00	)	164,500	345,500	519,800	1,502,000	2,800,800
Total Capital Program	\$ 107,404,85	2 \$	116,682,230	\$ 102,373,372	\$ 104,614,526	\$ 117,080,955	\$ 548,155,935



# 2018-2022 Capital Program (Capital Improvements & Capital Equipment)

Funding Sources	2018	2019	2020	2021	2022	Total	% of Total
Sales/Use Tax	\$ 45,354,618	\$ 45,308,171	\$ 47,022,029	\$ 48,881,656	\$ 51,385,375	\$ 237,951,849	43%
Platting Fees	2,048,000	2,141,000	2,200,000	2,260,000	2,320,000	10,969,000	2%
User Fees	29,929,523	33,823,380	25,254,705	28,309,340	29,104,096	146,421,044	27%
State Loans	10,550,000	22,400,000	13,500,000	8,870,000	18,470,000	73,790,000	13%
Storm Drainage Fees	9,416,000	7,461,000	7,167,000	8,504,000	9,317,000	41,865,000	8%
Entertainment Tax	4,442,516	4,142,944	3,639,183	4,307,700	2,925,545	19,457,888	4%
Transit Funds	46,845	965,735	3,180,455	3,071,830	3,148,939	10,413,804	2%
Other Financing	5,617,350	440,000	410,000	410,000	410,000	7,287,350	1%
Total Sources	\$ 107,404,852	\$ 116,682,230	\$ 102,373,372	\$ 104,614,526	\$ 117,080,955	\$ 548,155,935	100%
Funding Uses	 2018	2019	2020	2021	2022	Total	% of Total
Facilities Management	\$ 1,117,900	\$ 694,400	\$ 565,500	\$ 573,889	\$ 584,100	\$ 3,535,789	0.6%
Technology	377,500	90,000	210,000	610,000	760,000	2,047,500	0.4%
Multimedia Support	288,200	204,000	30,000	45,000	40,000	607,200	0.1%
General Government	1,783,600	988,400	805,500	1,228,889	1,384,100	6,190,489	1.1%
Fire	2,121,060	2,313,000	4,647,450	1,931,000	2,468,500	13,481,010	2.5%
Police	1,982,499	983,975	1,648,835	2,086,317	846,000	7,547,626	1.4%
Public Safety	4,103,559	3,296,975	6,296,285	4,017,317	3,314,500	21,028,636	3.8%
Highways & Streets	36,318,309	36,578,402	35,603,144	38,825,834	42,982,375	190,308,064	34.7%
Highways & Streets/Storm Drainage	18,966,000	7,461,000	7,167,000	8,504,000	9,317,000	51,415,000	9.4%
Highways & Streets	55,284,309	44,039,402	42,770,144	47,329,834	52,299,375	241,723,064	44.1%
Health	88,000	334,894	289,900	-	155,500	868,294	0.2%
Ent. Venues/Events Complex	2,450,016	2,958,944	2,465,928	2,770,350	1,666,145	12,311,383	2.2%
Ent. Venues/Orpheum	70,000	65,000	141,000	75,000	500,000	851,000	0.2%
Ent. Venues/Washington Pavilion	1,892,500	1,119,000	1,032,255	1,462,350	759,400	6,265,505	1.1%
Ent. Venues/SF Stadium	30,000	-	-,,	-,,	-	30,000	0.0%
Parks & Recreation	7,833,500	4,993,000	5,052,700	5,073,000	4,495,900	27,448,100	5.0%
Library	892,000	970,000	864,500	1,666,616	1,023,000	5,416,116	1.0%
Museum	1,300,000	-	-	-	-	1,300,000	0.2%
Culture & Recreation	14,468,016	10,105,944	9,556,383	11,047,316	8,444,445	53,622,104	9.8%
Urban Management	131,000	57,500	30,000	30,000	30,000	278,500	0.1%
Economic Development	-	80,000	80,000	80,000	80,000	320,000	0.1%
<b>Urban &amp; Economic Development</b>	131,000	137,500	110,000	110,000	110,000	598,500	0.2%
Transit	46,845	965,735	3,180,455	3,071,830	3,148,939	10,413,804	1.9%
Public Parking	57,500	262,800	140,500	90,500	93,600	644,900	0.1%
Electric Light	2,768,600	1,320,000	140,000	1,330,000	1,290,000	6,848,600	1.2%
Sanitary Landfill	1,028,000	10,178,000	4,210,000	3,651,000	891,000	19,958,000	3.6%
Water	12,356,323	11,687,680	13,034,105	17,371,040	18,163,040	72,612,188	13.2%
Water Reclamation	9,760,000	27,191,000	17,715,000	12,331,000	22,601,556	89,598,556	16.3%
Enterprise Funds	25,970,423	50,639,480	35,239,605	34,773,540	43,039,196	189,662,244	34.5%
Revolving Fleet	5,260,100	6,009,400	3,779,600	2,516,000	3,682,900	21,248,000	3.9%
Revolving Technology	269,000	164,500	345,500	519,800	1,502,000	2,800,800	0.4%
Internal Complex Fronds	 E E20 400	C 472 000	4 425 400	2 225 222	F 404 000	24,000,000	4.40/

6,173,900

\$ 107,404,852 \$ 116,682,230 \$ 102,373,372

4,125,100

3,035,800

\$ 104,614,526 \$ 117,080,955

5,184,900

24,048,800

\$ 548,155,935

4.4%

100%

5,529,100

**Internal Service Funds** 

**Total Uses** 

## Sales/Use Tax Analysis for the 2018-2022 Capital Program (Cash Basis)

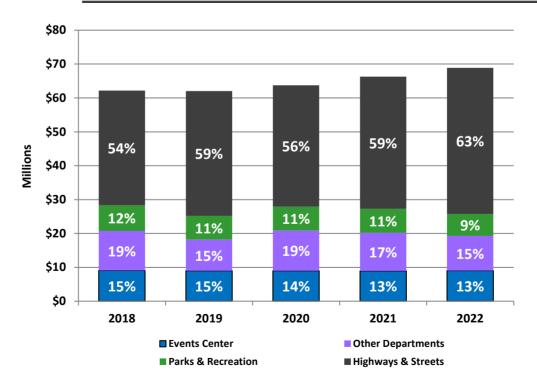
The following is a breakdown of sources and uses of the second penny Sales & Use Tax and directly related sources:

Sources:	2018	2019	2020	2021	2022	Total
Sales/Use Tax	\$ 59,985,135	\$ 61,184,838	\$ 63,020,383	\$ 65,541,198	\$ 68,162,846	\$ 317,894,400
Sales/Use Tax Audits	500,000	500,000	500,000	500,000	500,000	2,500,000
Bond Closing (Fund 594)	1,300,000	-	· -	-	· -	1,300,000
Special Assesment & Cost Recovery	290,000	245,000	125,000	140,000	140,000	940,000
Cable Franchise Fee for Capital Use	100,000	100,000	100,000	100,000	100,000	500,000
Total Sales/Use Tax Sources	\$62,175,135	\$62,029,838	\$63,745,383	\$66,281,198	\$68,902,846	\$323,134,400
Less:						
Debt Service Obligations (Principal & Interest):						
Events Center Non-Taxable Bonds	7,235,928	8,200,428	8,202,528	8,204,328	8,202,928	40,046,140
Events Center Taxable Bonds	1,835,003	766,203	763,103	739,803	850,720	4,954,832
Quality of Life Bond	2,001,363	2,002,363	2,002,651	2,000,388	2,000,575	10,007,340
Quality of Life II Bond	1,615,506	1,617,706	1,618,106	1,616,706	1,618,506	8,086,530
Flood Control/41st St. Bridge Bond	2,185,917	2,186,667	2,187,266	2,187,317	2,190,442	10,937,609
Administrative Office Building Bond	1,096,800	1,098,300	1,099,700	1,801,000	1,804,300	6,900,100
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Total Debt Service Obligations	16,070,517	15,971,667	15,973,354	16,649,542	16,767,471	81,432,551
•	· · · · · · · · · · · · · · · · · · ·					
Transfer to Transit for Capital Purchases	750,000	750,000	750,000	750,000	750,000	3,750,000
Sources Available to Fund Capital Program	45,354,618	45,308,171	47,022,029	48,881,656	51,385,375	237,951,849
Capital Program Uses:						
Capital Equipment (OCEP)						
Highways & Streets	\$ 78,000	\$ 65,000	\$ 54,000	\$ 42,000	130,000	\$ 369,000
				•	,	•
Parks & Recreation	1,013,700	661,500	1,051,500	905,500	1,036,900	4,669,100
Other Departments						
Facilities Management	67,900	144,400	15,500	23,889	34,100	285,789
Fire	1,975,710	2,109,000	1,659,500	1,681,000	2,468,500	9,893,710
Technology	377,500	90,000	210,000	610,000	760,000	2,047,500
Health	88,000	334,894	289,900	-	155,500	868,294
Police	1,982,499	983,975	1,648,835	2,086,317	846,000	7,547,626
Multimedia Support	288,200	204,000	30,000	45,000	40,000	607,200
Urban Management	101,000	27,500	-	-	-	128,500
Library	845,000	905,000	829,500	1,631,616	988,000	5,199,116
Total Other Departments	5,725,809	4,798,769	4,683,235	6,077,822	5,292,100	26,577,735
Total Capital Equipment (OCEP)	6,817,509	5,525,269	5,788,735	7,025,322	6,459,000	31,615,835
Capital Improvements (CIP)						
Highways & Streets	31,587,309	34,587,402	33,584,144	36,778,834	40,807,375	177,345,064
Parks and Recreation	4,569,800	4,331,500	4,001,200	4,167,500	3,459,000	20,529,000
Other Departments						
Other Departments						
Cacilities Management	1 050 000	EE0 000	EE0 000	EE0 000	EE0 000	2 250 000
Facilities Management	1,050,000	550,000	550,000	550,000	550,000	3,250,000
Fire	-	204,000	2,987,950	250,000	-	3,441,950
Fire Urban Management	1,050,000 - 30,000	204,000 30,000	2,987,950 30,000	250,000 30,000	30,000	3,441,950 150,000
Fire Urban Management Economic Development	30,000	204,000	2,987,950	250,000	-	3,441,950 150,000 320,000
Fire Urban Management Economic Development Museum	30,000 - 1,300,000	204,000 30,000 80,000	2,987,950 30,000 80,000	250,000 30,000 80,000	30,000 80,000	3,441,950 150,000 320,000 1,300,000
Fire Urban Management Economic Development Museum Total Other Departments	30,000 - 1,300,000 <b>2,380,000</b>	204,000 30,000 80,000 - 864,000	2,987,950 30,000 80,000 - 3,647,950	250,000 30,000 80,000 910,000	30,000 80,000 -	3,441,950 150,000 320,000 1,300,000 <b>8,461,950</b>
Fire Urban Management Economic Development Museum	30,000 - 1,300,000	204,000 30,000 80,000	2,987,950 30,000 80,000	250,000 30,000 80,000	30,000 80,000	3,441,950 150,000 320,000 1,300,000

## Sales/Use Tax Analysis for the 2018-2022 Capital Program (Cash Basis)

### **Sales/Use Tax Uses (Debt Allocated to Departments)**

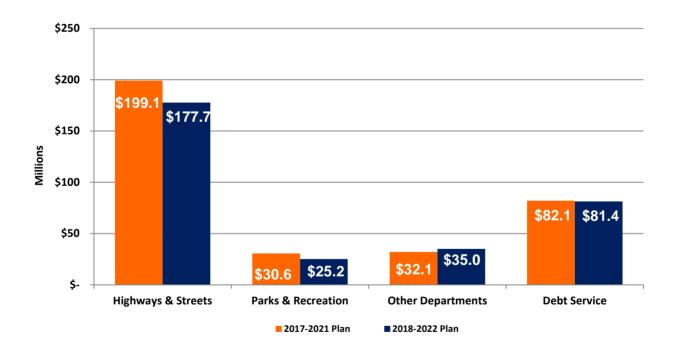
Highways & Streets	2018	2019	2020	2021	2022	Total
Flood Control/41st St. Bridge Bond	2,185,917	2,186,667	2,187,266	2,187,317	2,190,442	10,937,609
Capital Equipment (OCEP)	78,000	65,000	54,000	42,000	130,000	369,000
Capital Improvements (CIP)	31,587,309	34,587,402	33,584,144	36,778,834	40,807,375	177,345,064
Total Highways & Streets	33,851,226	36,839,069	35,825,410	39,008,151	43,127,817	188,651,673
Parks & Recreation						
Quality of Life Bond	820,559	820,969	821,087	820,158	820,235	4,103,008
Quality of Life II Bond	1,179,319	1,180,925	1,181,217	1,180,196	1,181,510	5,903,168
Capital Equipment (OCEP)	1,013,700	661,500	1,051,500	905,500	1,036,900	4,669,100
Capital Improvements (CIP)	4,569,800	4,331,500	4,001,200	4,167,500	3,459,000	20,529,000
Total Parks & Recreation	7,583,378	6,994,894	7,055,004	7,073,354	6,497,645	35,204,276
Other Departments						
Quality of Life Bond-Library	1,180,804	1,181,394	1,181,564	1,180,230	1,180,340	5,904,332
Quality of Life II Bond-Library	436,187	436,781	436,889	436,510	436,996	2,183,362
Other Debt Service	100,000	100,000	100,000	100,000	100,000	500,000
Transit Transfer	750,000	750,000	750,000	750,000	750,000	3,750,000
Administrative Office Building Bond	1,096,800	1,098,300	1,099,700	1,801,000	1,804,300	6,900,100
Capital Equipment (OCEP)	5,725,809	4,798,769	4,683,235	6,077,822	5,292,100	26,577,735
Capital Improvements (CIP)	2,380,000	864,000	3,647,950	910,000	660,000	8,461,950
Total Other Departments	11,669,600	9,229,244	11,899,338	11,255,562	10,223,736	54,277,479
Events Center						
Events Center Bonds	9,070,931	8,966,631	8,965,631	8,944,131	9,053,648	45,000,972
Total Events Center	9,070,931	8,966,631	8,965,631	8,944,131	9,053,648	45,000,972
Total Uses	\$ 62,175,135	\$ 62,029,838	\$ 63,745,383	\$ 66,281,198	\$ 68,902,846	\$ 323,134,400



### Sales/Use Tax Analysis for the 2018-2022 Capital Program (Cash Basis)

## Sales/Use Tax Plan-to-Plan Comparison (Debt/Transfers Unallocated to Departments)

Highways & Streets	2017	2018	2019	2021	2021	2022	Total
2018-2022 Plan	\$ -	\$ 31,665,309	\$ 34,652,402	\$ 33,638,144	\$ 36,820,834	\$ 40,937,375	\$177,714,064
2017-2021 Plan	35,115,304	36,202,319	37,765,000	44,323,196	45,690,528	-	199,096,347
Increase/(Decrease)		(4,537,010)	(3,112,598)	(10,685,052)	(8,869,694)		(21,382,283)
Parks & Recreation							
2018-2022 Plan	-	5,583,500	4,993,000	5,052,700	5,073,000	4,495,900	25,198,100
2017-2021 Plan	3,962,450	6,502,500	6,374,500	7,131,700	6,671,376	-	30,642,526
Increase/(Decrease)		(919,000)	(1,381,500)	(2,079,000)	(1,598,376)		(5,444,426)
Other Departments							
2018-2022 Plan	-	8,105,809	5,662,769	8,331,185	6,987,822	5,952,100	35,039,685
2017-2021 Plan	5,515,830	6,757,708	8,656,026	4,641,678	6,565,080	-	32,136,322
Increase/(Decrease)		1,348,101	(2,993,257)	3,689,507	422,742		2,903,363
Debt Service							
2018-2022 Plan	-	16,070,517	15,971,667	15,973,354	16,649,542	16,767,471	81,432,551
2017-2021 Plan	17,704,744	15,986,467	15,869,418	15,872,367	16,652,154	-	82,085,150
Increase/(Decrease)	. ,	84,050	102,249	100,987	(2,612)		(652,599)
Total Increase/(Decrease_	\$ - :	\$ (4,023,859) \$	(7,385,106) \$	(8,973,558) \$	(10,047,940) \$	; -	\$ (24,575,945)



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